

Fiscal Years 2012 - 2013 September 1, 2011 - August 31, 2013

Submitted to the Governor's Office of Budget, Planning and Policy and the Legislative Budget Board



Susan Combs

Texas Comptroller of Public Accounts

LEGISLATIVE APPROPRIATIONS REQUEST

Submitted to the Governor's Office of Budget, Planning and Policy and the Legislative Budget Board



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Introduction

The Comptroller of Public Accounts serves as the chief financial officer for the state of Texas. The office of the Comptroller is an elected post authorized by Article IV, Section 23 of the Texas Constitution. Most of the duties and powers of the office are enumerated in the Texas Tax Code and in Chapter 403 of the Texas Government Code. Senate Bill 20, as passed by the 74th Legislature, amended Chapter 404 of the Government Code to transfer the duties of the State Treasurer to the Comptroller, effective Sept. 1, 1996. House Bill 3560, as passed by the 80th Legislature, amended various chapters of the Government Code to transfer the duties of statewide procurement, fleet management, historically underutilized businesses and support services from the Texas Building and Procurement Commission to the Comptroller's office, effective Sept. 1, 2007.

As Texas' chief financial officer, the agency is the state's chief tax collector, accountant, revenue estimator, treasurer and purchasing manager, serving virtually every citizen in the state. The agency writes the checks, pays the bills and keeps the books for the multi-billion dollar business of Texas state government.

The Comptroller's primary duty is to collect more than 60 separate taxes, fees and assessments, including local sales taxes on behalf of more than 1,500 cities, counties and other local governments. In fiscal 2009, the agency collected \$37.8 billion in state taxes and fees including \$21 billion in state sales taxes, more than \$3 billion in motor fuels taxes and \$4.2 billion in franchise taxes.

LEGISLATIVE APPROPRIATIONS REQUEST FOR FISCAL 2012-13

As directed by the state's leadership, the Comptroller's office is submitting a baseline funding request of \$447.3 million for the fiscal 2012-13 biennium, a decrease of \$58 million below the 2010-11 biennial budget of \$505.3 million. The decrease is primarily due to the 5 percent biennial reduction mandated for all state agencies and the elimination of one-time interagency contracts related to development of the state's Enterprise Resource Planning Project (now known as ProjectONE). The Comptroller's office will not request a restoration of the 5 percent reduction, which represents a loss of \$23 million in General Revenue funding. Any additional cuts would severely hinder the agency's ability to assess, collect and process the revenue the state needs to maintain operations and essential services.

This funding request will enable the agency to:

- Maintain the current employment cap of 3,151.6 full time equivalents and allow the agency to meet its statutorily mandated responsibilities while continuing to provide excellent customer service.
- Support the agency's goal of improving voluntary compliance by conducting 30,000 audits and refund verifications and permitting 4,300 non-permitted taxpayers over the next biennium. This goal will result in an average of \$28 assessed per dollar cost each year of the biennium.
- Maintain a public presence throughout the state, both for tax collections and taxpayer service purposes. While the secondary role of the agency's Enforcement area is to provide information to the public in each of its 29 field office locations, the

area also uses a variety of collection tools to reduce the delinquent population, deter tax evasion and maximize total tax collections. Enforcement collectors will be able to close an average of 269 delinquent accounts each month and the division will collect over \$2 billion in delinquent taxes over the biennium.

- Disseminate accurate and timely tax information and interpret tax policy in order to promote taxpayer compliance. At this level of funding, Tax Assistance professionals will issue over 79,537 responses to taxpayer inquiries and answer more than 1.3 million telephone calls over the biennium.
- Process approximately 9.6 million tax returns over the biennium and deposit receipts in a little over five hours, earning additional interest for the state.

Exceptional Items Request

The Comptroller's office is responsible for efficiently managing the state's fiscal affairs. To further financial and reporting uniformity, the agency is leading the effort to develop, maintain and support Enterprise Resource Planning (ERP), a statewide effort called for by legislators in House Bill 3106, 80th Legislature, Regular Session (2007). ERP, or ProjectONE—Our New Enterprise, will create a single set of real-time books designed to reduce conflicting data and give decision-makers accurate and timely financial and human resource information. The new system offers general ledger, accounts payable, accounts receivable, budgeting, payroll and other modules to help agencies efficiently manage their operations. In 2009, the 81st Legislature appropriated funds to several state agencies to work with the Comptroller's office to develop and implement projects under ProjectONE. Current participating agencies, which comprise over 40 percent of the state budget, include the Texas Department of Transportation, the Health and Human Services agencies and the Department of Information Resources.

In order to provide critical ongoing maintenance and support to these agencies, the Comptroller's office is requesting \$39.9 million in exceptional items for the fiscal 2012-13 biennium. This exceptional items request will enable the agency to provide ongoing services to support, maintain and enhance the system, including hardware, software, maintenance and disaster recovery services. ProjectONE development was funded by interagency contracts (IACs) with participating agencies. In order to better manage and support the implementation efforts completed in phase one of the project, consolidating the funding in one agency for the maintenance and support phase is consistent with similar statewide initiatives implemented by the Comptroller's office in the past, including the Uniform Statewide Accounting System and the Uniform Statewide Payroll System.

Ten Percent Reduction

A 10 percent reduction in General Revenue funding would have a severe impact on agency operations and performance by reducing the biennial budget by over \$44.3 million. This would be in addition to the 5 percent reduction of \$23 million already included in the Comptroller's baseline budget for fiscal 2012-13, resulting in a total reduction of over \$67.3 million for the biennium. A 10 percent reduction could result in the loss of an estimated \$276 million in projected tax revenue over the 2012-13 biennium.

To achieve the 10 percent cut, the agency would be forced to reduce staffing through attrition and limit funding for specific operating expenses. As instructed by the Legislative Budget Board, the agency's 10 percent reduction options are categorized into two priority items:

Service Reductions (FTEs-Hiring Freeze) - Salaries comprise over 77 percent of the agency's annual budget. Already faced with the potential loss of the agency's most senior, experienced and productive staff due to anticipated retirements, these reductions would exacerbate an already difficult workforce situation in the tax administration, revenue administration, fiscal management and information technology areas. A 10 percent reduction would force the agency to decrease the workforce through attrition from 3,151.6 to 2,836.6 full time equivalents (FTEs), or 315 FTEs.

Service Reductions (Other) - Other areas targeted for reduction would include travel, contract programming and systems support, printing and other operating expenses.

The impact to specific areas of the agency's budget affected by a 10 percent reduction would include the following:

Tax Administration

A loss of 85 FTEs in Audit would severely impact the agency's ability to conduct tax due assessments. Audit completions would decline by 5.084 audits, resulting in a loss of an estimated \$100 million in projected tax revenue over the 2012-13 biennium. Demand for greater audit coverage increases in difficult economic times as weaker businesses fail and new businesses open. With reduced staffing, audit coverage is projected to drop from approximately 0.60 percent to 0.49 percent in fiscal 2012-13. Reduced audit activity eventually results in decreased levels of voluntary taxpaver compliance, which undermines timely, accurate tax payments. A reduction in voluntary compliance could lower the reporting accuracy on audits from 97 percent to 83 percent in fiscal 2012-13. Decreased voluntary compliance would further reduce state revenue at a time when it's needed to fund critical state services. A reduction in staff would adversely impact the agency's ability to carry out legislative mandates such as those in House Bill 11, as passed by the 80th Legislature, Regular Session (2007), requiring beer, wine and tobacco wholesalers to provide information to the agency on their sales to retailers. In addition, House Bill 3, as passed by the 79th Legislature, 3rd Called Session (2006), required revisions to the state's franchise tax by changing the tax base, lowering the rate and extending coverage to additional business types. Audit coverage of this complex tax would decline.

The loss of 56 FTEs in Enforcement would severely impact delinquent tax collections and result in the loss of over \$176 million in potential tax revenue over the biennium. With sales tax delinquent collections declining and sales tax delinquent collection assignments increasing, the potential reduction in staff and the associated revenue losses would further burden state and local budgets already short of funds. This reduction in staff would result in delinquent cases aging longer, thus increasing the time required to close a delinquent account by 13 days. The amount of time available for collection efforts would be reduced and the number of cases closed per collector would decrease by 30. Approximately 18 fewer taxpayer seminars would be provided. Overall taxpayer service would decrease and result in lower levels of tax compliance and revenue for the state.

A loss of 19 staff in the Tax Policy area would adversely affect the agency's ability to provide accurate, consistent and timely tax information to taxpayers, legislators and other state agencies. The Comptroller's office would be unable to efficiently and effectively implement new tax law changes, amend tax publications and amend administrative rules. The average time taken to respond to taxpayer correspondence would increase over 28 percent in fiscal 2012 and 56 percent in fiscal 2013. The Tax Assistance call center would handle nearly 900 fewer telephone inquiries per day, resulting in taxpayers either waiting significantly longer or not receiving assistance. A 10 percent reduction would also reduce this area's funding for postage. When tax laws change, the agency develops rules and bulletins to help taxpayers understand and comply with those laws. Reduced staffing levels and the inability to communicate effectively and efficiently with taxpayers would eventually result in an increase in taxpayer reporting errors, negative tax filing patterns and a significant decrease in voluntary taxpayer compliance.

Revenue Administration

A loss of 51 FTEs in the Revenue Administration area would impede the timely processing of all tax payments within three days of receipt (as required by statute), resulting in lost interest to the state. There would also be an estimated average 17 percent increase in the time required to generate taxpayer refunds, resulting in an increase in credit interest paid by the state.

The time it takes to return tax allocations to local jurisdictions would increase from 21 days to 28 days in order to reflect the additional one week required to process all sales tax return data and money for each monthly allocation. This would severely affect the cash flow for local jurisdictions. The ability to handle electronic filing, customer service calls and the processing of franchise tax data would also be seriously impacted. Collection actions, including hot check billings, liens, certifications to the Attorney General, bankruptcy claims filed, successor liability audits processed and billed, securities forfeited and warrants held would decrease, which would jeopardize the agency's ability to protect the state's financial interests. The impact of the 10 percent reduction would not be limited to staff. Services from temporary agencies needed during quarterly and annual sales tax peaks, as well as the annual franchise tax peak, would be significantly reduced. Without the assistance of temporary staff, the annual franchise tax processing peak that occurs in May could extend for an additional month.

Staff decreases would negatively impact the Unclaimed Property Program. During fiscal 2009, approximately \$324 million in unclaimed property was voluntarily reported and remitted to Texas. It's estimated that a staffing reduction in the education, outreach and support functions of this area would reduce the amount of unclaimed property reported during the biennium by one or two percent or \$7 million to \$14 million. A reduction in funding for the Unclaimed Property publication would also have a negative impact on the agency's ability to reunite rightful owners with their cash and other property being held by the state.

Treasury

A loss of 6 FTEs in Treasury Operations would result in delays in processing state funds and negatively impact investment income earnings. At today's interest rates, with an average daily deposit of approximately \$478 million, a processing delay of only one day

would cost the state millions in lost interest over the biennium. Treasury Operations monitors depository relationships with approximately 320 approved state depositories and oversees deposits totaling more than \$500 million. Pledged collateral to secure state deposits against bank failure is monitored and revalued daily to ensure the valuation is accurate and covers amounts deposited. If the agency's ability to monitor these pledged securities is impacted by staff reductions and a depository bank were to fail and its state deposits were under collateralized, the state would experience a significant loss of funds. In addition, the timely and accurate reconciliation of approximately 13,500 bank accounts holding state funds in the amount of \$560 million would be compromised and reconciliations would no longer be performed accurately and timely. Fraud and/or misuse of these funds would result in a loss to the state.

Fiscal Management

The loss of 26 FTEs in the agency's Fiscal Management area would impact the 174 state agencies and institutions of higher education the agency serves, as well as the payees they do business with. Staff reductions would potentially compromise the accuracy and timing of the issuance of the state's *Comprehensive Annual Financial Report* and the *Annual Cash Report*. Failure to issue timely financial reports could adversely affect the state's bond rating and increase the cost of borrowing.

In addition, the number of agency appropriations analyzed; turnaround time for bill costing; state agencies' compliance with the General Appropriations Act and other laws and rules; number of post-payment audits completed; training and support for agencies and institutions using the statewide financial systems; response times for inquiries on accounting and payment processing; system maintenance; support for vendors/payees receiving payments from the state; and timely communication with customers would suffer

Texas Procurement and Support Services (TPASS)

The loss of staff in the TPASS area would have a negative impact on the agency's implementation of statutorily required contracts for commodities above \$25,000 and services above \$100,000. Currently, there are over 850 statewide contract solutions available to state agencies and approximately 1,900 cooperative members in cities, counties and local areas of government. With inadequate staffing to manage and source contract opportunities, "price creep" or overall loss of statewide contracts could result.

As the chief purchaser for the state, the Comptroller's office has implemented a highly successful strategic sourcing initiative that has already created millions of dollars in savings while streamlining purchasing processes statewide. Since Nov. 2008, the agency has already achieved an annual savings of \$51 million for the state. Staff reductions would impact the agency's ability to review other areas for additional savings opportunities.

General Counsel

A loss of 11 FTEs in the Administrative Hearings area would create significant delays in the tax hearings process and impede the timely receipt and deposit of state tax revenue identified through audits or other assessments. Since the hearings process is an integral

part of the overall tax administration function, any delays or backlogs in this area would have a ripple effect across the agency.

Property Tax

A loss of 11 Property Tax Assistance staff would impede the agency's ability to comply with Section 403.302 of the Government Code, which requires the agency to conduct the school district Property Value Study (PVS) to determine the level of property tax wealth in each school district for state funding purposes. This study, an independent estimate mandated by the Legislature, is designed to ensure equitable school funding. A reduction in staff would result in a decrease in the number of properties included in the PVS from 85,000 to 60,000. The smaller the number of samples included in the PVS the less accurate the findings, resulting in greater variability and an increase in the margin of error for the PVS from 5 percent to 20 percent. The larger the margin of error, the more likely a school district will receive a local value assignment, thus increasing the amount of state funding to schools. With billions of dollars of school aid depending on the study. any reduction in the number of samples collected could have a negative impact on the amount and equitability of state funding distributed to schools. In addition, the average direct cost per property included in the PVS would increase from \$50 per parcel to \$80 due to increased travel costs resulting from field appraisers traveling greater distances to compensate for fewer staff. Also, a 10 percent reduction would negatively impact the Methods and Assistance Program review process enacted by the 81st Legislature. Funding for consultants would no longer be available to assist the agency in reviewing one-half of the county appraisal districts each year to ensure appraisal uniformity and accountability.

Fiscal Studies

A loss of 10 FTEs in the Fiscal Studies area would limit the agency's ability to carry out constitutional responsibilities through publications, reports, seminars, online access and customer assistance. A reduction of staff would also limit the agency's ability to provide analysis to the Legislature to assist in planning and policy decisions and increase the effectiveness of publicly funded programs.

Innovation and Technology (IT)

Funding for the agency's IT area represents 22 percent of the agency's budget. Approximately \$10.8 million of the \$44.3 million budget reduction would result in substantial cuts in the agency's indirect administrative areas, with the majority coming from IT. Any budget reductions in staffing or contractors would have a significant impact on system operations and the implementation of new technology. The loss of programmers, testers, database administrators and designers would force the delay or cancellation of major projects. Current and planned projects requiring significant software development resources include the modernization of the tax, treasury, unclaimed property and procurement systems as well as ProjectONE. A loss of staff in this area would have a significant impact on the agency's ability to meet statutory changes and deadlines established by the Legislature. In addition, key systems analyst and systems administration areas would be thinly staffed, delaying maintenance and greatly increasing the probability of critical system failure.

FISCAL PROGRAMS (AGENCY 902)

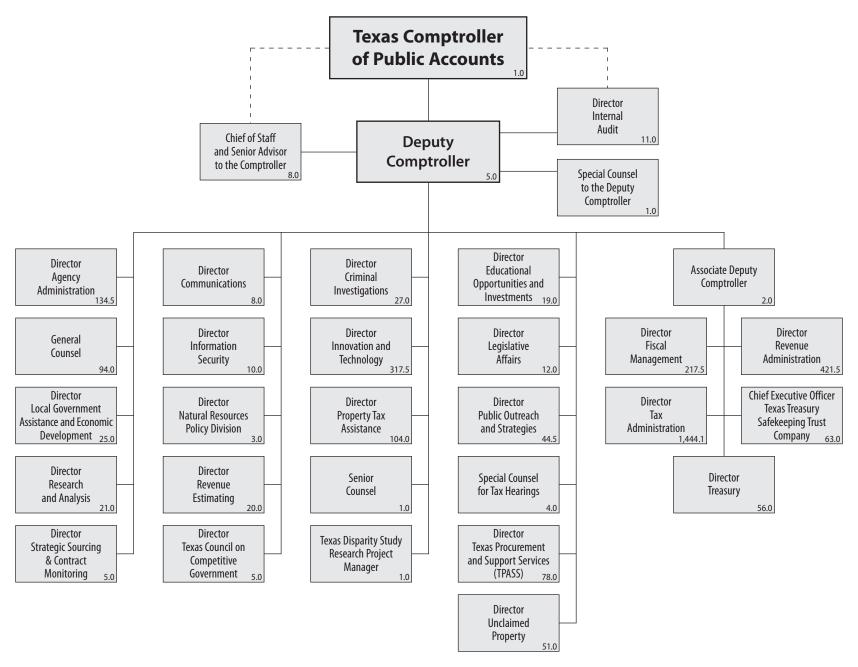
Funds are appropriated to the Comptroller's Fiscal Programs for the payment of a variety of statewide obligations, including payments to counties for voter registration costs, payment of claims against state agencies and oversight of oil overcharge settlement funds. During the 2010-11 biennium, the State Energy Conservation Office was awarded over \$290 million in stimulus funds from the U.S. Department of Energy to support energy efficiency and renewable energy initiatives. Funding is not being requested for the 2012-13 biennium to replace the stimulus appropriation.

The fiscal 2012-13 base request is \$767 million, which, as requested, represents a 5 percent reduction over 2010-11 levels. Realistically, the majority of these payments are obligations that must be paid. The exceptional items for this area would restore the funding necessary to pay all claims and obligations as well as provide for projected increases in various areas, including mixed beverage reimbursements and unclaimed property claims.

Ten Percent Reduction

A 10 percent reduction in funding would reduce the states' ability to pay its obligations by an estimated \$76.4 million in fiscal 2012-13. Collectively, the Unclaimed Property and Mixed Beverage Tax programs make up the majority of the funds appropriated, rendering other strategies immaterial by comparison. For this reason, the 10 percent reduction in General Revenue would be made in these areas. A 10 percent cut would reduce the state's ability to pay an estimated \$43.2 million in unclaimed property claims and an estimated \$33.2 million in county mixed beverage reimbursements over the biennium.

Agency Organizational Chart



COMPTROLLER OF PUBLIC ACCOUNTS OVERVIEW OF AGENCY FUNCTIONS

The *Tax Administration* area includes the Audit, Tax Policy and Enforcement functions. Audit reviews taxpayer records to determine compliance with state tax laws and educates taxpayers about tax requirements. Its goal is to enhance taxpayer compliance and maximize tax collections. In conjunction with Audit, Enforcement manages and tracks delinquent taxpayer accounts for collection. This program enforces state tax laws and promotes voluntary compliance by contacting delinquent taxpayers for payment. Case workers in two call centers located in Austin and San Antonio initiate the collection process. Tax Policy interprets tax policy and provides timely tax information to taxpayers, tax professionals, state officials, Texas citizens and agency personnel. Specialists in Tax Policy implement changes to the tax laws, develop rules and bulletins to help taxpayers understand and comply with those laws, assist taxpayers and make tax information available in a variety of ways to promote voluntary compliance. Tax specialists also provide taxability and account assistance to the public through dedicated toll-free telephone lines.

The *Fiscal Management* area is responsible for the accounting functions of the state. This area audits and processes vouchers, monitors the financial status of state agencies and analyzes each General Appropriations Act to determine if the funds appropriated are within the amount of revenue certified to be available. Fiscal Management also administers six statewide financial systems, including the Uniform Statewide Accounting System, the Uniform Statewide Payroll System, the Human Resources Information System, the Standardized Payroll/Personnel Reporting System, the Texas Identification Number System and the State Property Accounting System. These statewide systems monitor and account for the state's revenues, expenditures and cash flow, generate payments and provide data used to forecast future revenues for the state budgetary process. To further financial and reporting uniformity, the Comptroller's office is implementing Project ONE - Our New Enterprise, which will create a single set of realtime books for the general ledger, accounts payable, accounts receivable, budgeting, inventory, asset management, payroll, projects, grants, human resources and procurement activities of state agencies and institutions of higher education. The area was also charged with tracking and reporting on more than \$14.4 billion in stimulus funding received by the state of Texas.

The **Revenue Administration** area, comprised of Revenue Processing, Account Maintenance, Unclaimed Property and Revenue Accounting, collects and processes state revenue and distributes local sales tax collections to cities and counties. This area is also responsible for maintaining taxpayer accounts, processing tax payment exceptions and adjustments. Approximately 4.5 million payments, worth around \$43 billion, and 4.5 million tax return documents currently flow through the Revenue Administration area.

The *Treasury* area, which includes Treasury Accounting, Cash and Securities Management and Banking and Electronic Processing, oversees the cash and securities management functions of the state. Responsibilities include forecasting, reconciling and depositing the state's revenues. Thousands of people, systems and institutions take part in Texas state banking. Texas issues 29 million payments a year — 16 million direct deposits and 13 million warrants. Billions of dollars move through hundreds of automated and manual processes. Transactions number in the millions, circling in and out of 320 banks and 1,200 bank accounts. In addition, the Treasury, working with the Revenue Estimating and Fiscal Management areas, coordinates the sale of the state's short-term securities, known as Tax and Revenue Anticipation Notes (TRAN). Texas' TRANs have

received the highest possible rating from each rating agency. For fiscal 2009, the Treasury issued \$6.4 billion in TRAN notes.

The *Texas Procurement and Support Services* (*TPASS*) area awards and manages hundreds of statewide contracts on behalf of more than 200 state agencies and 1,900 cooperative purchasing members. With a massive marketplace and billions of dollars in purchasing power, Texas offers abundant opportunities for vendors of a wide variety of goods and services, including minority- and women-owned businesses. TPASS performs an assortment of purchasing operations and customer service that is core to state of Texas purchasing — ranging from administering the Centralized Master Bidders List to processing hundreds of bid invitations, tabulations and awards for all statewide term, Texas Multiple Award Schedules, or TXMAS, and open market contracts.

In cooperation with TPASS, *Strategic Sourcing and Contract Monitoring* implements initiatives to maximize the state's buying power and implement best value procurements. As part of this effort, an online shopping cart system, Texas Smart Buy, was developed for state agencies and eligible local government entities to use when purchasing goods and services from state contracts. The online shopping cart system has saved time and created efficiencies for buyers and sellers via the elimination of paper mailings of purchase orders and other manual processing steps.

The **Revenue Estimating** area monitors and reports on the condition of the Texas economy, projects the state's cash flow position and produces fiscal analyses of legislation, administrative rules and other proposals affecting state revenue. Revenue Estimating submits the *Biennial Revenue Estimate* to the Legislature in January of every odd-numbered year. Following each regular legislative session, Revenue Estimating reviews the appropriations made, as well as all other legislation affecting revenues and expenditures, to produce a second revenue estimate, known as the *Certification Revenue Estimate*.

Property Tax Assistance prepares the annual Property Value Study, which estimates the taxable value of all property in the state's school districts to determine funding allocations. Field appraisers inspect properties, verify the condition and description of property that sells, obtain warranty deed information from county clerks and collect sales data from multiple listing services, real estate brokers and fee appraisers. Staff also conduct ratio studies at least once every two years in each county appraisal district and review the governance, taxpayer assistance provided and the operating and appraisal standards, procedures and methodology used by each appraisal district every two years

The *Local Government Assistance and Economic Development* area is responsible for providing assistance to local governments through education on tax issues and programs that facilitate economic development efforts at the local and state level. The area includes the State Energy Conservation Office (SECO), which administers and delivers a variety of energy efficiency and renewable energy programs that significantly impact energy cost and consumption in the institutional, industrial, transportation and residential sectors. SECO also manages over \$290 million in funding from the American Recovery and Reinvestment Act. Beneficiaries of these services include state agencies, public schools, city and county governments, institutions of higher education, private industries, electric and gas utilities and residential energy consumers.

COMPTROLLER OF PUBLIC ACCOUNTS OVERVIEW OF AGENCY FUNCTIONS

Research and Analysis provides local, regional and statewide analysis of trends in employment industries, population and economic activity. These trends are considered when preparing replies to legislative requests for fiscal information and bill analysis. The area also analyzes state government expenditures and various policy issues that may have an impact on the fiscal condition of the state and works closely with other areas within the agency to produce publications, presentations and reports provided to the Legislature to assist in making policy decisions.

Public Outreach and Strategies provides clear and accurate information to state officials, educators, students, business leaders and the general public. The area maintains the *Window on State Government* website; provides data to taxpayers; and maintains one of the most comprehensive research libraries in state government.

Unclaimed Property administers the Texas Unclaimed Property Program. Businesses, financial institutions and government entities remit property that is presumed abandoned to the Comptroller's office. One in four Texans has unclaimed property from forgotten bank accounts, uncashed checks, security deposits and utility refunds. Various outreach efforts are conducted to return cash and other property to the rightful owners.

The *General Counsel* represents the agency in administrative hearings on tax matters and provides legal counsel and research to the agency. During the hearings process, fair, accurate and consistent decisions provide taxpayers with the information they need to make responsible decisions about their tax obligations. Cases may include denials and proposed suspensions and revocations of motor-fuels permits and custom brokers' licenses, as well as taxpayers' claims for refunds and requests for redetermination of audit assessments. The General Counsel's Open Records area serves as the agency's public information coordinator and the primary authority for public information and privacy issues.

The *Criminal Investigations* area investigates criminal violations involving state tax money. Criminal Investigations' licensed peace officers use the criminal provisions in the Texas Tax Code as well as the Texas Penal Code and other statutes. In conjunction with Audit, Criminal Investigations detects, investigates and seeks prosecution of tax-related fraud. The numerous state taxes and funds administered by the Comptroller's office present Criminal Investigations with a wide area of jurisdiction. The most common criminal cases include evasion of motor vehicle taxes by falsification of motor vehicle title applications and/or failure to transfer titles on motor vehicle sales; cigarette and tobacco tax violations; motor fuels tax violations; and general sales and use tax violations.

Natural Resources Policy monitors and analyzes the potential impact of state and federal energy and natural resources initiatives that could affect state revenues and the Texas economy. The area advises a multi-agency advisory committee tasked with evaluating ways to reduce "greenhouse" gas emissions.

Innovation and Technology administers the agency's computer infrastructure, including mainframe resources, network systems, operating systems, software applications and databases. The area provides new and improved technologies that reliably allow its customers access to more online services and information at a lower cost. The area also develops and maintains major agency and statewide projects. In conjunction with Fiscal Management, Innovation and Technology is implementing ProjectONE to provide a financial, human resources and payroll enterprise solution for the state of Texas.

ProjectONE will create an opportunity for agencies and institutions of higher education to synchronize the flow of critical information and reduce costs.

Legislative Affairs provides a variety of information services to Texas taxpayers, members of the Legislature, local government officials and business and civic leaders. The group serves as the principal point of contact for legislators and legislative staff.

Internal Audit, by independently and objectively evaluating agency programs and recommending improvements, plays a key role in ensuring the reliability, effectiveness, integrity and efficiency of financial and operational information, safeguarding assets and complying with laws, regulations and contracts. Various types of audits are conducted, including financial, information system, economy and efficiency, compliance and effectiveness.

Information Security conducts risk management analyses to ensure the agency's mission-critical functions, strategic plans and supporting technologies are protected against disruption, abuse, breaches of confidentiality and loss of integrity.

Communications is the agency's direct link with the news media. Services include news releases, public service announcements, graphics and reports. The area also organizes media tours, news events and press conferences and seeks to broaden public access and awareness of information from the Comptroller's office.

Agency Administration supports the day-to-day operations and needs of the agency. Administrative services provided include agency budgeting, internal accounting, business planning, training, copying, human resources, purchasing, facilities management, document processing, records management and other support services.

Special Programs

In addition to tax collection and fiscal management responsibilities, a number of special programs are managed by the Comptroller's office:

Educational Opportunities and Investments manages the state's Texas Guaranteed Tuition Plan; the LoneStar 529 College Savings Plan; the Texas College Savings Plan; the Match the Promise Foundation; and the Jobs and Education for Texas program.

The **Texas Council on Competitive Government (CCG)** was created by the state leadership to examine competitive alternatives to existing government processes. CCG is empowered to initiate competitive reviews, study opportunities through feasibility reviews and determine the need to apply accelerated procurement processes and establish contracts to transform the delivery of government services.

The **Texas Treasury Safekeeping Trust Company (TTSTC)** is a special-purpose trust company that manages, safeguards and invests public funds and securities belonging to the state of Texas, its agencies and local political subdivisions of the state. TTSTC's status as a special-purpose trust company provides the Comptroller's office direct access to services provided by the Federal Reserve System and enables the Comptroller to achieve the highest return at the lowest cost to the state.

COMPTROLLER OF PUBLIC ACCOUNTS (AGENCY 304)

SUMMARY OF BASE REQUEST BY STRATEGY

Agency Code: 304 Agency Name: Comptroller of Public Accounts						_
CODE GOAL / OBJECTIVE / STRATEGY	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013	
01 To improve voluntary compliance with tax laws						
01 Increase accuracy/number of audits and improve assessments from audits						
01 Maintain an ongoing program of audit and verification activities	\$76,232,361	\$77,815,517	\$76,968,657	\$76,701,039	\$76,701,040	
02 Achieve average account closure rates, ratios and turnaround times						
01 Improve compliance with tax laws through contact and collection program	m 31,794,772	34,936,758	34,774,765	34,662,622	34,662,622	
03 Improve taxpayer ratings of accuracy and speed of information disseminated	i					
01 Provide information to taxpayers, government officials and the public	17,649,560	17,745,145	17,394,888	17,281,189	17,281,189	
04 Provide fair and timely hearings and position letters						
01 Provide tax hearings; represent the agency; provide legal counsel	8,750,075	8,909,327	8,158,514	8,081,974	8,081,974	
TOTAL, GOAL 01	\$134,426,768	\$139,406,747	\$137,296,824	\$136,726,824	\$136,726,825	
02 To efficiently manage the state's fiscal affairs						
01 Maintain state's accounting system; certify general appropriations act						
01 Project receipts/disbursements; complete accounting and reporting	\$21,777,318	\$48,478,367	\$44,285,186	\$23,582,456	\$23,582,456	
02 Ensure the effectiveness of the property value study						
01 Conduct property value study; provide assistance; review methods	10,165,753	9,853,143	9,732,862	9,667,779	9,667,779	
03 Identify/develop research to promote understanding of fiscal issues						
01 Provide information and analysis to the public and private sectors	7,325,388	9,317,871	7,674,646	7,399,175	7,399,175	
04 Maximize state revenue						
01 Ensure that the state's assets, cash receipts and warrants are secured	4,711,718	4,661,675	4,583,657	4,532,107	4,532,107	
05 Manage a procurement system; maximize competition; provide support serv	ices					
01 Provide statewide procurement and support services	6,729,315	6,281,202	5,113,021	5,113,021	5,113,021	

SUMMARY OF BASE REQUEST BY STRATEGY

Agency Code: 304 Agency Name: Comptroller of Public Accounts					
CODE GOAL / OBJECTIVE / STRATEGY	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
02 To efficiently manage the state's fiscal affairs					
06 Establish new state services; achieve savings and measurable value					
01 Identify state programs, services and processes for competitive bidding	533,708	523,054	516,836	512,984	512,984
TOTAL, GOAL 02	\$51,243,200	\$79,115,312	\$71,906,208 =======	\$50,807,522	\$50,807,522
03 To expeditiously manage the receipt and disbursement of state tax revenue					
01 Generate taxpayer refunds; return tax allocations; maintain turnaround					
01 Improve tax/voucher data processing, tax collection and disbursements	\$38,566,920	\$39,242,347	\$38,374,640	\$36,139,842	\$36,139,842
TOTAL, GOAL 03	\$38,566,920	\$39,242,347	\$38,374,640	\$36,139,842	\$36,139,842
TOTAL, AGENCY STRATEGY REQUEST	\$224,236,888	\$257,764,406	\$247,577,672	\$223,674,188	\$223,674,189
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST *	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$224,236,888	\$257,764,406	\$247,577,672	\$223,674,188	\$223,674,189
METHOD OF FINANCING:					
General Revenue Fund:					
0001 General Revenue Fund	\$222,441,417	\$229,107,704	\$224,357,653	\$221,665,448	\$221,665,449
SUBTOTAL, General Revenue Fund	\$222,441,417	\$229,107,704	\$224,357,653	\$221,665,448 ========	\$221,665,449
Federal Funds:					
0369 Federal American Recovery and Reinvestment Fund	\$122,980	\$3,743,017	\$566,622	\$0	\$0
0555 Federal Funds	10,000	0	0	0	0

SUMMARY OF BASE REQUEST BY STRATEGY

Agency Code: 304 Agency Name: Comptroller of Public Accounts					
CODE GOAL / OBJECTIVE / STRATEGY	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
Other Funds:					
0666 Appropriated Receipts	\$717,471	\$2,138,386	\$1,403,935	\$1,403,935	\$1,403,935
0777 Interagency Contracts	945,020	22,775,299	21,249,462	604,805	604,805
SUBTOTAL, Other Funds	\$1,662,491	\$24,913,685	\$22,653,397	\$2,008,740	\$2,008,740
TOTAL, METHOD OF FINANCING	\$224,236,888	\$257,764,406	\$247,577,672	\$223,674,188	\$223,674,189

^{*} Rider appropriations for the historical years are included in the strategy amounts.

PREPARED BY: Robert Chapa

Agency Code: 304 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
GENERAL REVENUE:					
0001 General Revenue Fund					
REGULAR APPROPRIATIONS					
Regular Appropriations	\$207,488,918	\$219,718,769	\$219,718,769	\$221,665,448	\$221,665,449
RIDER APPROPRIATION					
Rider # 9, Appropriation for Statutory Obligations (2008-09 GAA)	243,233	0	0	0	0
Rider # 9, Appropriation for Statutory Obligations (2010-11 GAA)	0	2,103,689	1,500,000	0	0
Rider # 16, Increase Tax Compliance and State Revenue (2010-11 GAA)	0	10,298,000	10,062,000	0	0
Article IX, Section 17.81(c), Contingency Appropriation for HB 1796 (2010-	11 GAA) 0	291,974	291,974	0	0
TRANSFERS					
Article IX, Section 19.62(a), Salary Increase (2008-09 GAA)	2,897,903	0	0	0	0
Article IX, Section 19.62(a), Salary Increase (2008-09 GAA)	3,054,698	0	0	0	0
HB 4586, Section 89, Retention Payments	2,088,600	0	0	0	0
HB 3560, Procurement (80th Legislature, Regular Session, 2007)	4,039,623	0	0	0	0
LAPSED APPROPRIATIONS					
Five Percent Reduction (2010-11 Biennium)	0	(4,903,825)	(7,980,789)	0	0
UNEXPENDED BALANCES AUTHORITY					
Rider # 11, UB Carried Forward Between Fiscal Years (2008-09 GAA)	4,993,238	0	0	0	0
Rider # 11, UB Carried Forward Between Fiscal Years (2010-11 GAA)	0	(765,699)	765,699	0	0
Rider # 8, UB Carried Forward Between Biennia (2010-11 GAA)	(2,364,796)	2,364,796	0	0	0
TOTAL, General Revenue Fund	\$222,441,417	\$229,107,704	\$224,357,653	\$221,665,448	\$221,665,449

Agency Code: 304 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
FEDERAL FUNDS:					
0369 Federal American Recovery and Reinvestment Fund					
RIDER APPROPRIATIONS					
Article IX, Section 8.02, Federal Funds/Block Grants (2008-09 GAA)	\$122,980	\$0	\$0	\$0	\$0
Article IX, Section 8.02, Federal Funds/Block Grants (2010-11 GAA)	0	3,743,017	566,622	0	0
0555 Federal Funds					
RIDER APPROPRIATION					
Article IX, Section 8.02, Federal Funds/Block Grants (2008-09 GAA)	10,000	0	0	0	0
TOTAL, Federal Funds	\$132,980	\$3,743,017	\$566,622	\$0	\$0
OTHER FUNDS:					
0666 Appropriated Receipts					
REGULAR APPROPRIATIONS					
Regular Appropriations	\$220,830	\$1,403,935	\$1,403,935	\$1,403,935	\$1,403,935
RIDER APPROPRIATIONS					
Article IX, Section 8.01, Acceptance of Gifts of Money (2010-11 GAA)	0	32,500	0	0	0
Article IX, Section 8.03, Reimbursements and Payments (2010-11 GAA)	0	1,828	0	0	0
TRANSFER					
HB 3560, Procurement (80th Legislature, Regular Session, 2007)	1,183,105	0	0	0	0
Estimated Procurement Revenue Receipts Increase	52,087	0	0	0	0
Estimated Procurement Revenue Receipts Increase UNEXPENDED BALANCES AUTHORITY	52,087	0	0	0	0
·	52,087 111,619	0	0	0	0

Agency Code: 304 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OTHER FUNDS:					
0666 Appropriated Receipts					
BASE ADJUSTMENT					
Regular Appropriations	(150,047)	0	0	0	0
TOTAL, Appropriated Receipts	\$717,471	\$2,138,386	\$1,403,935	\$1,403,935	\$1,403,935
0777 Interagency Contracts			========		
REGULAR APPROPRIATIONS	\$175,000	\$604,805	\$604,805	\$604,805	\$604,805
RIDER APPROPRIATIONS					
Article IX, Section 8.03, Reimbursements and Payments (2008-09 GAA)	106,956	0	0	0	0
Article IX, Section 8.03, Reimbursements and Payments (2010-11 GAA)	0	3,556,866	2,210,560	0	0
Article IX, Section 17.03, Enterprise Resource Planning (2010-11 GAA)	0	18,739,455	18,200,008	0	0
TRANSFER					
HB 3560, Procurement (80th Legislature, Regular Session, 2007)	797,543	0	0	0	0
Estimated Procurement Revenue Receipts Increase	10,920	0	0	0	0
UNEXPENDED BALANCES AUTHORITY					
Rider # 11, UB Carried Forward Between Fiscal Years (2008-09 GAA)	22,802	0	0	0	0
Rider # 11, UB Carried Forward Between Fiscal Years (2010-11 GAA)	0	(234,089)	234,089	0	0
Rider # 8, UB Carried Forward Between Biennia (2010-11 GAA)	(108,262)	108,262	0	0	0
BASE ADJUSTMENT					
Regular Appropriations	(59,939)	0	0	0	0
TOTAL, Interagency Contracts	\$945,020	\$22,775,299	\$21,249,462	\$604,805	\$604,805
TOTAL, ALL OTHER FUNDS	\$1,662,491	\$24,913,685	\$22,653,397	\$2,008,740	\$2,008,740
GRAND TOTAL	\$224,236,888	\$257,764,406	\$247,577,672	\$223,674,188	\$223,674,189

Agency	Code: 304 Agency Name: Comptroller of Public Accounts					
CODE	METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
FULL TII	ME EQUIVALENTS					
	REGULAR APPROPRIATIONS					
	Regular Appropriations	2,896.8	2,996.6	2,996.6	3,151.6	3,151.6
	RIDER APPROPRIATION					
	Rider # 16, Increase Tax Compliance and State Revenue (2010-11 GAA)	0.0	150.0	150.0	0.0	0.0
	Article IX, Section 17.81(c), Contingency Appropriation for HB 1796 (2010-11 GAA)	0.0	5.0	5.0	0.0	0.0
	Article IX, Section 6.10(g), 100 Percent Federally Funded FTEs (2008-09 GAA)	1.3	0.0	0.0	0.0	0.0
	Article IX, Section 6.10(g), 100 Percent Federally Funded FTEs (2010-11 GAA)	0.0	5.0	6.0	0.0	0.0
	TRANSFERS					
	SB 242, SOAH (80th Legislature, Regular Session, 2007)	(7.0)	0.0	0.0	0.0	0.0
	HB 3560, Procurement (80th Legislature, Regular Session, 2007)	106.8	0.0	0.0	0.0	0.0
	AVERAGE NUMBER BELOW CAP					
	Vacancies	(233.8)	(199.5)	(6.0)	0.0	0.0
	TOTAL ADJUSTED FTES	2,764.1	2,957.1	3,151.6	3,151.6	3,151.6
NUMBE	R OF 100% FEDERALLY FUNDED FTES	1.3	5.0	6.0	0.0	0.0

PREPARED BY: Robert Chapa

SUMMARY OF BASE REQUEST BY OBJECT OF EXPENSE

Agency C	Code: 304 Agency Name: Comptroller of Public Accounts					
CODE	DESCRIPTION	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
1001	Salaries and Wages	\$159,321,294	\$166,702,097	\$168,591,026	\$167,993,027	\$167,993,027
1002	Other Personnel Costs	5,648,737	5,565,898	4,527,348	4,527,348	4,527,348
2001	Professional Fees and Services	13,343,037	23,905,849	24,450,204	8,652,073	8,652,073
2002	Fuels and Lubricants	19,344	27,350	24,350	24,350	24,350
2003	Consumable Supplies	1,303,843	1,404,224	1,453,671	1,314,882	1,314,882
2004	Utilities	3,958,985	3,361,589	2,875,540	2,856,567	2,856,567
2005	Travel	4,939,829	5,897,475	5,638,969	5,495,347	5,495,347
2006	Rent – Building	2,736,964	3,314,862	3,390,130	3,358,453	3,358,453
2007	Rent – Machine and Other	8,117,736	9,501,043	9,307,428	9,240,535	9,240,535
2009	Other Operating Expense	24,130,156	29,513,658	26,619,006	20,211,606	20,211,607
5000	Capital Expenditures	716,963	8,570,361	700,000	0	0
AGENO	CY TOTAL	\$224,236,888	\$257,764,406	\$247,577,672	\$223,674,188	\$223,674,189
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PREPARED BY: Robert Chapa

SUMMARY OF BASE REQUEST OBJECTIVE OUTCOMES

Age	ncy (Code: 304 Agency Name: Comptroller of Public Accounts						
COI	DE	GOAL / OBJECTIVE / OUTCOME	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013	
01	To i	mprove voluntary compliance with tax laws						
	01	Increase accuracy/number of audits and improve assessments from audits						
		01 % Accuracy Rate of Reported Amounts on Original Audits (K)	95.5%	97.0%	97.0%	97.0%	97.0%	
		02 Number of Non-permitted Businesses Permitted	925.0	1,000.0	1,000.0	2,300.0	2,000.0	
	02	Achieve average account closure rates, ratios and turnaround times						
		01 Average Turnaround Time For Closing Delinquent and Other Accounts (Days)	77.0	106.0	116.0	116.0	116.0	
		02 Average Monthly Delinquent/Other Account Closure Rate Enforcement Collector (K	324.0	271.0	271.0	269.0	269.0	
		03 % of Positive Surveys Received From Attendees at Taxpayer Seminars	99.3%	99.0%	95.0%	95.0%	95.0%	
	03	Improve taxpayer ratings of accuracy and speed of information disseminated						
		01 % of Favorable Responses to Taxpayer Surveys About Disseminated Information	86.9%	89.0%	90.0%	92.0%	92.0%	
	04	Provide fair and timely hearings and position letters						
		01 % of All Cases in Which Position Letters are Issued Within 90 Days	85.5%	85.0%	85.0%	85.0%	85.0%	
02	То	efficiently manage the state's fiscal affairs						
	01	Maintain state's accounting system; certify general appropriations act						
		01 % of Targeted State Agencies with Improved Performance	88.9%	80.0%	80.0%	80.0%	80.0%	
		02 % of Expenditures Supported by Revenue Estimates Prior to Certification	100.0%	100.0%	100.0%	100.0%	100.0%	
		03 Average % Variance (+/-) Between Estimated and Actual Revenue Collections	-2.96%	0.0%	2.81%	0.0%	2.67%	
		04 % of All Payments Issued via Direct Deposit (Excluding WES Payments)	74.1%	75.0%	75.0%	75.0%	76.0%	
		05 % of Fiscal Management Customers Who Return Good or Excellent on Surveys	96.9%	98.0%	98.0%	98.0%	98.0%	
	02	Ensure the effectiveness of the property value study						
		01 % of Scheduled ISDs' Total Value in Which PTAD Met the Margin of Error (K)	97.0%	98.0%	95.0%	95.0%	95.0%	
	03	Identify/develop research to promote understanding of fiscal issues						
		01 % Increase in the Number of Online Subscribers to Publications	5.7%	15.0%	15.0%	15.0%	15.0%	

SUMMARY OF BASE REQUEST OBJECTIVE OUTCOMES

Agency	Code: 304 Agency Name: Comptroller of Public Accounts						
CODE	GOAL / OBJECTIVE / OUTCOME	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013	
04	Maximize state revenue						
	01 % of Funds Processed Electronically (K)	97.7%	98.0%	98.0%	98.0%	98.0%	
05	Manage a procurement system; maximize competition; provide support services						
	01 % Increase in Dollar Value of Purchases Made Through the CO-OP Program	-15.8%	-15.0%	5.0%	5.0%	5.0%	
	02 # of New HUBs Certified	1,558.0	1,800.0	1,200.0	1,200.0	1,200.0	
	03 % of Statewide Term Contracts Utilized Through TxSmartBuy	100.0%	100.0%	100.0%	100.0%	100.0%	
	04 Presort and Barcode Savings Achieved	\$406,468.0	\$400,000.0	\$322,037.0	\$322,037.0	\$322,037.0	
06	Establish new state services; achieve savings and measurable value						
	01 Annual Savings and Measurable Value Resulting from CCG Initiatives (Millions)	\$20.8	\$22.7	\$21.8	\$19.7	\$20.7	
03 To	expeditiously manage the receipt and disbursement of state tax revenue						
01	Generate taxpayer refunds; return tax allocations; maintain turnaround						
	01 Time Required to Generate Taxpayer Refunds (Days)	8.2	7.0	10.0	10.0	10.0	
	02 Time Taken to Return Tax Allocations to Local Jurisdictions (Days) (K)	20.8	21.0	21.0	21.0	21.0	
	03 Average Tax Data Entry Turnaround Time (Hours)	3.6	2.6	3.5	3.5	3.5	

PREPARED BY: Robert Chapa

SUMMARY OF EXCEPTIONAL ITEMS REQUEST

		2012			2013		Bien	nium
Priority Item	GR / GR Dedicated	All Funds	FTEs	GR / GR Dedicated	All Funds	FTEs	GR / GR Dedicated	All Funds
ProjectONE Ongoing Maintenance and Support	\$22,064,867	\$22,064,867	0.0	\$17,798,826	\$17,798,826	0.0	\$39,863,693	\$39,863,693
TOTAL, EXCEPTIONAL ITEMS REQUEST	\$22,064,867	\$22,064,867	0.0	\$17,798,826	\$17,798,826	0.0	\$39,863,693	\$39,863,693
	=========		=======		========	=======		=======
METHOD OF FINANCING:	========		=======		========	=======		
METHOD OF FINANCING: 0001 General Revenue Fund	\$22,064,867	\$22,064,867		\$17,798,826	\$17,798,826		\$39,863,693	\$39,863,693
	\$22,064,867 \$22,064,867	\$22,064,867 \$22,064,867		\$17,798,826 \$17,798,826	\$17,798,826 \$17,798,826		\$39,863,693 \$39,863,693	
0001 General Revenue Fund			0.0			0.0		\$39,863,693 \$39,863,693

SUMMARY OF TOTAL REQUEST BY STRATEGY

Agency Co	de: 304 Agency Name: Comptroller of Public Accou	ınts						
CODE	GOAL / OBJECTIVE / STRATEGY	BL 2012	BL 2013	EXCP 2012	EXCP 2013	TTL 2012	TTL 2013	
01 To im	prove voluntary compliance with tax laws							
01 li	ncrease accuracy/number of audits and improve assessment	ts						
0	01 Maintain an ongoing program of audit activities	\$76,701,039	\$76,701,040	\$0	\$0	\$76,701,039	\$76,701,040	
02 A	Achieve avg. account closure rates, ratios and turnaround tim	es						
0	01 Improve compliance with tax laws	34,662,622	34,662,622	0	0	34,662,622	34,662,622	
03 lı	mprove taxpayer ratings of accuracy/speed of information							
O	01 Provide information to taxpayers/officials/public	17,281,189	17,281,189	0	0	17,281,189	17,281,189	
04 F	Provide fair and timely hearings and position letters							
0	01 Provide tax hearings/represent the agency	8,081,974	8,081,974	0	0	8,081,974	8,081,974	
TOTAL, GO	OAL 01	\$136,726,824	\$136,726,825	\$0	\$0	\$136,726,824	\$136,726,825	
02 To eff	ficiently manage the state's fiscal affairs							
	Maintain state's accounting system; certify general appropriat	ions act						
	01 Project receipts/disbursements; complete accounting	\$23,582,456	\$23,582,456	\$22,064,867	\$17,798,826	\$45,647,323	\$41,381,282	
	Ensure the effectiveness of the property value study	, ,,	,,	¥==,001,001	*,,.	+, ,	, , ,	
	01 Conduct property value study; provide assistance	9,667,779	9,667,779	0	0	9,667,779	9,667,779	
	dentify/develop research to promote understanding of fiscal is		2,221,112			2,221,112	2,221,112	
	01 Provide information and analysis	7,399,175	7,399,175	0	0	7,399,175	7,399,175	
	Maximize state revenue	, ,	,,			,,	,,	
	01 Ensure the state's assets/receipts/warrants are secured	4,532,107	4,532,107	0	0	4,532,107	4,532,107	
•		.,,	-,,	•	· ·	.,,	.,,	
05 N	Manage a procurement system: maximize competition: provid	le services						
	Manage a procurement system; maximize competition; provided 1 Provide statewide procurement and support services	le services 5,113,021	5,113,021	0	0	5,113,021	5,113,021	

SUMMARY OF TOTAL REQUEST BY STRATEGY

Agency Code: 304 Agency Name: Comptroller of Public Acco	ounts					
CODE GOAL / OBJECTIVE / STRATEGY	BL 2012	BL 2013	EXCP 2012	EXCP 2013	TTL 2012	TTL 2013
02 To efficiently manage the state's fiscal affairs						
06 Establish new state services; achieve savings and measural	ole value					
01 Identify services and processes for competitive bidding	512,984	512,984	0	0	512,984	512,984
TOTAL, GOAL 02	\$50,807,522	\$50,807,522	\$22,064,867	\$17,798,826	\$72,872,389	\$68,606,348
03 To expeditiously manage the receipt and disbursement of revenue	e					
01 Generate taxpayer refunds; return tax allocations; maintain to	urnaround					
01 Improve tax/voucher data processing	\$36,139,842	\$36,139,842	\$0	\$0	\$36,139,842	\$36,139,842
TOTAL, GOAL 03	\$36,139,842	\$36,139,842	\$0	\$0	\$36,139,842	\$36,139,842
TOTAL, AGENCY STRATEGY REQUEST	\$223,674,188	\$223,674,189	\$22,064,867	\$17,798,826	\$245,739,055	\$241,473,015
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST	\$0	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$223,674,188	\$223,674,189	\$22,064,867	\$17,798,826	\$245,739,055	\$241,473,015
METHOD OF FINANCING:						
GENERAL REVENUE:						
0001 General Revenue Fund	\$221,665,448	\$221,665,449	\$22,064,867	\$17,798,826	\$243,730,315	\$239,464,275
TOTAL, GENERAL REVENUE	\$221,665,448	\$221,665,449	\$22,064,867	\$17,798,826	\$243,730,315	\$239,464,275
OTHER FUNDS:	=========					
0666 Appropriated Receipts	\$1,403,935	\$1,403,935	\$0	\$0	\$1,403,935	\$1,403,935
0777 Interagency Contract Receipts	604,805	604,805	0	0	604,805	604,805
TOTAL, OTHER FUNDS	\$2,008,740	\$2,008,740	\$0	\$0	\$2,008,740	\$2,008,740
TOTAL, METHOD OF FINANCING	\$223,674,188	\$223,674,189	\$22,064,867	\$17,798,826	\$245,739,055	\$241,473,015
FULL TIME EQUIVALENT POSITIONS:	3,151.6	3,151.6	0.0	0.0	3,151.6	3,151.6
PREPARED BY: Robert Chapa						

SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES

Agency	Code: 304 Agency Name: Comptroller of Public Accounts						
CODE	GOAL / OBJECTIVE / OUTCOME	BL 2012	BL 2013	EXCP 2012	EXCP 2013	TTL 2012	TTL 2013
01 To	mprove voluntary compliance with tax laws						
01	Increase accuracy/number of audits and improve assessments						
	01 % Accuracy Rate of Reported Amounts on Original Audits (K)	97.0%	97.0%	0.0%	0.0%	97.0%	97.0%
	02 # of Non-permitted Businesses Permitted	2,300.0	2,000.0	0.0	0.0	2,300.0	2,000.0
02	Achieve avg. account closure rates, ratios and turnaround times						
	01 Avg. Turnaround Time for Closing Delinquent/Other Accounts (Days) 116.0	116.0	0.0	0.0	116.0	116.0
	02 Avg. Monthly Delinquent/Other Closure Rate per Collector (K)	269.0	269.0	0.0	0.0	269.0	269.0
	03 % of Positive Surveys Received From Attendees at Seminars	95.0%	95.0%	0.0%	0.0%	95.0%	95.0%
03	Improve taxpayer ratings of accuracy/speed of information						
	01 % of Favorable Responses to Taxpayer Surveys	92.0%	92.0%	0.0%	0.0%	92.0%	92.0%
04	Provide fair and timely hearings and position letters						
	01 % of Cases in Which Position Letters are Issued Within 90 Days	85.0%	85.0%	0.0%	0.0%	85.0%	85.0%
02 To	efficiently manage the state's fiscal affairs						
01	Maintain state's accounting system; certify general appropriations act						
	01 % of Targeted State Agencies with Improved Performance	80.0%	80.0%	0.0%	0.0%	80.0%	80.0%
	02 % of Expenditures Supported by Revenue Estimates	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%
	03 Avg. % Variance (+/-) Between Estimated/Actual Collections	0.0%	2.67%	0.0%	0.0%	0.0%	2.67%
	04 % of All Payments Issued via Direct Deposit (Excluding WES)	75.0%	76.0%	0.0%	0.0%	75.0%	76.0%
	05 % of Customers Who Return Good or Excellent on Surveys	98.0%	98.0%	0.0%	0.0%	98.0%	98.0%
02	Ensure the effectiveness of the property value study						
	01 % of ISDs' Total Value in Which PTAD Met the Margin of Error (K)	95.0%	95.0%	0.0%	0.0%	95.0%	95.0%
03	Identify/develop research to promote understanding of fiscal issues						
	01 % Increase in the # of Online Subscribers to Publications	15.0%	15.0%	0.0%	0.0%	15.0%	15.0%

SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES

Agency	Code: 304 Agency Name: Comptroller of Public Accounts						
CODE	GOAL / OBJECTIVE / OUTCOME	BL 2012	BL 2013	EXCP 2012	EXCP 2013	TTL 2012	TTL 2013
04	Maximize state revenue						
	01 % of Funds Processed Electronically (K)	98.0%	98.0%	0.0%	0.0%	98.0%	98.0%
05	Manage a procurement system; maximize competition; provide service	ces					
	01 % Increase in \$ Value of Purchases through CO-OP Program	5.0%	5.0%	0.0%	0.0%	5.0%	5.0%
	02 # of New HUBs Certified	1,200.0	1,200.0	0.0	0.0	1,200.0	1,200.0
	03 % of Statewide Term Contracts Utilized through TxSmartBuy	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%
	04 Presort and Barcode Savings Achieved	\$322,037.0	\$322,037.0	0.0	0.0	\$322,037.0	\$322,037.0
06	Establish new state services; achieve savings and measurable value						
	01 Annual Savings/Measurable Value from CCG Initiatives (Millions)	\$19.7	\$20.7	0.0	0.0	\$19.7	\$20.7
03 To	expeditiously manage the receipt and disbursement of revenue						
01	Generate refunds; return tax allocations; maintain turnaround						
	01 Time Required to Generate Taxpayer Refunds (Days)	10.0	10.0	0.0	0.0	10.0	10.0
	02 Time to Return Tax Allocations to Local Jurisdictions (Days) (K)	21.0	21.0	0.0	0.0	21.0	21.0
	03 Avg. Tax Data Entry Turnaround Time (Hours)	3.5	3.5	0.0	0.0	3.5	3.5

PREPARED BY: Robert Chapa

STRATEGY REQUEST

Agency Code: 304	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	nark: 08-01	Service Categor	ies: Service-03, Inc	come-A.2, Age-B.3
GOAL: 01 To imp	rove voluntary compliance with tax laws					
OBJECTIVE: 01 Increas	se accuracy/number of audits and improve assessments fr	rom audits				
STRATEGY: 01 Mainta	in an ongoing program of audit and verification activities					
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OUTPUT MEASURES:						
01 Number of Audits an	d Verifications Conducted (K)	14,887.0	15,500.0	15,000.0	15,000.0	15,000.0
02 Number of Non-pern	nitted Taxpayers Contacted Through Correspondence	3,431.0	2,000.0	2,100.0	2,200.0	2,200.0
03 Number of Hours Sp	ent on Completed Refund Verifications	66,695.0	50,000.0	50,000.0	50,000.0	50,000.0
EFFICIENCY MEASURE						
01 Average Dollars Ass	essed to Dollar Cost (K)	\$34.83	\$27.00	\$28.00	\$28.00	\$28.00
EXPLANATORY / INPUT	MEASURE:					
01 Percent of Audit Cov	rerage	0.89%	0.60%	0.60%	0.60%	0.60%
OBJECTS OF EXPENSE	:					
1001 Salaries and Wag	es	\$55,346,043	\$57,010,992	\$57,670,167	\$57,670,167	\$57,670,167
1002 Other Personnel 0	Costs	1,679,614	1,732,330	1,412,437	1,412,437	1,412,437
2001 Professional Fees	and Services	3,597,670	3,112,396	2,616,313	2,570,940	2,570,940
2002 Fuels and Lubrica	nts	3,199	5,042	3,998	3,998	3,998
2003 Consumable Supp	blies	334,931	456,810	471,396	431,215	431,215
2004 Utilities		1,487,777	1,202,413	1,021,303	1,020,948	1,020,948
2005 Travel		3,427,827	3,928,532	3,779,616	3,761,055	3,761,055
2006 Rent - Building		1,538,141	1,703,326	1,749,352	1,736,391	1,736,391
2007 Rent - Machine a	nd Other	2,855,711	3,367,549	3,268,162	3,264,907	3,264,907
2009 Other Operating E	xpense	5,934,780	5,285,123	4,975,913	4,828,981	4,828,982
5000 Capital Expenditu	res	26,668	11,004	0	0	0
TOTAL, OBJECTS OF EX	(PENSE	\$76,232,361	\$77,815,517	\$76,968,657	\$76,701,039	\$76,701,040

STRATEGY REQUEST

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$76,195,791	\$77,779,345	\$76,934,664	\$76,667,046	\$76,667,047
0555 Federal Funds, 20.240.000 Fuels Tax Evasion Enforcement	10,000	0	0	0	0
0666 Appropriated Receipts	8,219	36,172	33,993	33,993	33,993
0777 Interagency Contract Receipts	18,351	0	0	0	0
TOTAL, METHOD OF FINANCING	\$76,232,361	\$77,815,517	\$76,968,657	\$76,701,039	\$76,701,040
FULL TIME EQUIVALENT POSITIONS:	863.0	903.5	959.7	959.7	959.7

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Comptroller's office is granted broad authority in the Texas Tax Codes (e.g. Section 111 V.T.C.A.), as well as specific authority by tax type (e.g. Section 151 V.T.C.A.), to examine all pertinent books and records of any collector or payer of Texas taxes through the efficient performance of tax audits. This strategy helps ensure taxpayer equity through the fair assessment and payment of taxes, support appropriate management of the state's funds by promoting voluntary compliance with the tax laws and facilitate the identification and recovery of otherwise lost tax revenue rightfully due the state and its taxpayers. This strategy offers direct support of the agency's goal of improving voluntary compliance with the tax laws.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Highly trained professionals, many of whom are CPAs, are Audit's greatest strength. Through March 2010, auditors averaged \$3,228 in audit adjustments per hour. Investments in the training of these auditors make them valuable assets sought by the private sector. High private sector wages drive auditor turnover and reduce experience levels, creating additional costs for the state and its taxpayers. Increasing retirement rates may force the agency to maintain a less than optimal experienced staffing level resulting in productivity loss. Changes in tax laws also require additional training, temporarily reducing productivity and taxpayer compliance.

The Advanced Database System and information sharing with other governmental entities assist agency staff in identifying additional revenue and non-permitted businesses. Since inception in 1991, the Business Activity Research Team (BART) has collected approximately \$960 million in revenue through March 2010. The continued success of the Audit program depends on the ability to provide resources to maintain the program's effectiveness. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget. Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

PREPARED BY:	Robert Chana
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STRATEGY REQUEST

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	Statewide Goal/Benchmark: 08-01		Service Categories: Service-03, Income-A.2, Age-B		
GOAL:	01 To improve voluntary compliance with tax laws						
OBJECTIVE:	02 Achieve average account closure rates, ratios and turnaround	d times					
STRATEGY:	01 Improve compliance with tax laws through contact and collect	ion program					
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013	
OUTPUT MEA	SURES:						
01 Number o	f Field Office Service Area Evaluations Conducted	1.0	1.0	1.0	1.0	1.0	
02 Average T	axpayer Contacts by a Call Center Collector per Phone Hour	9.3	8.0	9.0	9.0	9.0	
03 Number o	f Taxpayer Seminars Conducted	125.0	125.0	75.0	75.0	75.0	
EFFICIENCY N	MEASURE:						
01 Delinquen	t Taxes Collected per Collection-related Dollar Expended (K)	\$78.0	\$59.0	\$65.0	\$65.0	\$65.0	
EXPLANATOR	Y / INPUT MEASURES:						
01 Minimum	Percent of Field Collector Time in the Field	38.3%	39.0%	36.0%	36.0%	36.0%	
02 Total Deli	nquent Dollars Collected (in Millions)	\$990.5	\$924.0	\$1,014.0	\$1,014.0	\$1,014.0	
OBJECTS OF	EXPENSE:						
1001 Salaries	s and Wages	\$22,749,720	\$25,045,077	\$25,701,295	\$25,701,295	\$25,701,295	
1002 Other P	Personnel Costs	909,283	890,801	720,370	720,370	720,370	
2001 Profess	ional Fees and Services	1,601,757	1,383,474	1,162,771	1,142,574	1,142,574	
2002 Fuels a	nd Lubricants	1,423	2,243	1,779	1,779	1,779	
2003 Consun	nable Supplies	170,506	222,243	228,122	210,244	210,244	
2004 Utilities		664,285	736,978	666,904	666,791	666,79	
2005 Travel		747,535	1,101,104	1,065,388	1,058,240	1,058,240	
2006 Rent -		919,477	1,253,865	1,293,966	1,293,826	1,293,826	
	Machine and Other	1,382,434	1,603,232	1,558,613	1,557,166	1,557,166	
	Operating Expense	2,636,479	2,692,842	2,375,557	2,310,337	2,310,337	
5000 Capital	Expenditures	11,873	4,899	0	0	(
TOTAL, OBJEC	CTS OF EXPENSE	\$31,794,772	\$34,936,758	\$34,774,765	\$34,662,622	\$34,662,622	

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$31,782,935	\$34,921,460	\$34,759,622	\$34,647,479	\$34,647,479
0666 Appropriated Receipts	3,662	15,298	15,143	15,143	15,143
0777 Interagency Contract Receipts	8,175	0	0	0	0
TOTAL, METHOD OF FINANCING	\$31,794,772	\$34,936,758	\$34,774,765	\$34,662,622	\$34,662,622
FULL TIME EQUIVALENT POSITIONS:	473.1	557.0	601.4	601.4	601.4

STRATEGY DESCRIPTION AND JUSTIFICATION:

Enforcement's strategy directly affects the agency's goal of improving voluntary compliance with tax laws through fair and consistent enforcement activities. Chapter 111 of the Texas Tax Code details the delinquent tax collection duties and powers of the Comptroller's office. These powers include the ability to invoke delinquent tax collection tools such as jeopardy determinations, asset freezes and levies, permit revocations and certification of accounts to the Attorney General. The efficient and timely use of these tools in the agency's collection program enables the Comptroller's office to reduce the delinquent population, deter tax evasion and maximize total tax collections. Voluntary compliance also depends on the timely dissemination of accurate tax information. Enforcement's secondary role is to provide information to the public in each of its 29 field office locations. Taxpayer service specialists provide information related to tax responsibilities, permitting and filing requirements and taxability. Additional services provided by the offices include, but are not limited to, accepting and processing tax reports and payments, assisting with report and permit application completion and offering tax-related seminars.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

The success of Enforcement's strategy largely depends on the agency's ability to maintain a public presence throughout the state, both for tax collections and taxpayer service purposes. The loss of valuable knowledge and experience through staff attrition or other reductions poses a significant challenge to maintaining acceptable performance levels. Additionally, potential changes to the tax law or increases in the taxpayer population would impact Enforcement's workload and seriously impede service levels to taxpayers. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget, Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

PREPARED BY: Robert Chapa

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	nark: 08-01	Service Categor	ries: Service-02, Inc	ome-A.2, Age-B
GOAL:	01 To improve voluntary compliance with tax laws					
OBJECTIVE:	03 Improve taxpayer ratings of accuracy and speed of information dis	seminated				
STRATEGY:	01 Provide information to taxpayers, government officials and the pub	lic				
	0.175	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
DUTPUT MEA	SURES:					
01 Number o	of Calls Handled by Tax Assistance Specialists	669,573.0	643,200.0	648,600.0	652,100.0	655,400.0
02 Total Num	nber of Responses Issued by the Tax Policy/Tax Policy Support Areas (K	43,381.0	35,256.0	38,040.0	39,181.0	40,356.0
EFFICIENCY N	MEASURES:					
01 Avg. Time	e Taken (in Work Days) to Respond to Correspondence	23.6	41.0	37.0	35.0	32.0
02 Avg. Num	ber of Calls Handled per Tax Assistance Telephone Specialists per Worl	k Day 97.0	96.0	98.0	95.0	95.0
03 Percent o	f Responses Issued Within 7 Working Days (K)	55.8%	61.0%	64.0%	67.0%	68.0%
EXPLANATOR	RY / INPUT MEASURES:					
01 Avg. Over	rall Monitoring Score for Tax Assistance Telephone Specialists	97.9%	98.0%	98.0%	98.0%	98.0%
02 Number o	of Taxpayers Participating in Independent Audit Reviews	158.0	140.0	140.0	150.0	150.0
BJECTS OF	EXPENSE:					
1001 Salarie	s and Wages	\$10,726,937	\$11,306,357	\$11,496,820	\$11,496,820	\$11,496,820
1002 Other F	Personnel Costs	386,818	403,628	343,005	343,005	343,00
2001 Profess	sional Fees and Services	843,726	737,025	625,793	575,828	575,82
2002 Fuels a	and Lubricants	717	1,129	896	896	896
2003 Consur	mable Supplies	91,278	98,060	103,438	92,434	92,43
2004 Utilities		279,982	233,083	197,093	197,036	197,03
2005 Travel		34,822	47,768	35,506	31,905	31,90
2006 Rent -	Building	48,466	62,204	62,609	62,539	62,53
	Machine and Other	648,065	759,130	736,091	725,806	725,80
	Operating Expense	4,582,765	4,094,292	3,793,637	3,754,920	3,754,92
5000 Capital	Expenditures	5,984	2,469	0	0	
OTAL, OBJE	CTS OF EXPENSE	\$17,649,560	\$17,745,145	\$17,394,888	\$17,281,189	\$17,281,18

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$17,643,589	\$17,737,427	\$17,387,248	\$17,273,549	\$17,273,549
0666 Appropriated Receipts	1,846	7,718	7,640	7,640	7,640
0777 Interagency Contract Receipts	4,125	0	0	0	0
TOTAL, METHOD OF FINANCING	\$17,649,560	\$17,745,145	\$17,394,888	\$17,281,189	\$17,281,189
FULL TIME EQUIVALENT POSITIONS:	186.7	203.4	213.9	213.9	213.9

STRATEGY DESCRIPTION AND JUSTIFICATION:

As the state's chief financial officer, the Comptroller's office is responsible for administering the state's tax laws through audit and enforcement activities and the promotion of voluntary compliance by making tax information available in a timely and accurate manner. (Texas Tax Code, Titles 2 and 3). These responsibilities require the agency to maintain an efficient tax administration program.

Tax administration is affected by changes in law, rule and policy. Taxpayers must receive accurate and current information about these changes as they occur. Ensuring that taxpayers have access to information that is presented in a clear and understandable way leads to positive tax filing patterns and allows the agency to concentrate collection efforts on chronically delinquent taxpayers and tax avoiders. This strategy contributes directly to the agency's goal of improving voluntary compliance through timely and effective communication.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

External factors that impact the timing and frequency of disseminating tax information include tax legislation, changes in generally accepted accounting principles, regulatory agency procedures and court decisions. A presence on the Internet allows the agency to quickly distribute information and provide timely notification of tax responsibilities. Making tax information available encourages voluntary compliance with the tax laws. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget, Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

	PREPARED BY:	Robert Chapa
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Agency Code: 304	4 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	ark: 08-01	Service Categori	es: Service-01, Inco	ome-A.2, Age-B.3
GOAL:	01 To improve voluntary compliance with tax laws					
OBJECTIVE:	04 Provide fair and timely hearings and position letters					
STRATEGY: (01 Provide tax hearings; represent the agency; provide legal counsel					
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
		L/(1 2000	2010	BOD 2011	DL 2012	DE 2010
OUTPUT MEASUR	RE:					
01 Number of Po	osition Letters Issued	1,053.0	1,077.0	1,077.0	1,077.0	1,077.0
EFFICIENCY MEA	ASURE:					
01 Average Leng	gth of Time (Work Days) Taken to Issue a Position Letter	45.7	90.0	90.0	90.0	90.0
EXPLANATORY /	INPUT MEASURE:					
01 Number of Ne	ew Requests for Hearings Received in Administrative Hearings Secti	on 1,422.0	1,614.0	1,614.0	1,614.0	1,614.0
OBJECTS OF EXP	PENSE:					
1001 Salaries ar	nd Wages	\$6,920,334	\$6,781,818	\$6,585,715	\$6,585,715	\$6,585,715
1002 Other Pers	sonnel Costs	209,546	233,316	151,174	151,174	151,174
2001 Profession	nal Fees and Services	765,833	697,771	598,956	596,179	596,179
2002 Fuels and I	Lubricants	393	619	491	491	491
2003 Consumab	ole Supplies	39,809	56,417	58,802	54,135	54,135
2004 Utilities		59,909	50,214	43,073	43,058	43,058
2005 Travel		8,344	26,054	15,289	4,522	4,522
2006 Rent – Buil	ilding	20,359	20,605	20,827	20,788	20,788
2007 Rent – Mad	chine and Other	187,009	212,241	205,684	201,926	201,926
2009 Other Oper	erating Expense	537,296	829,759	478,503	423,986	423,986
5000 Capital Exp	penditures	1,243	513	0	0	0
TOTAL, OBJECTS	S OF EXPENSE	\$8.750.075	\$8.909.327	\$8,158,514	\$8,081,974	\$8.081.974

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$8,747,728	\$8,906,983	\$8,156,213	\$8,079,673	\$8,079,673
0666 Appropriated Receipts	1,491	2,344	2,301	2,301	2,301
0777 Interagency Contract Receipts	856	0	0	0	0
TOTAL, METHOD OF FINANCING	\$8,750,075	\$8,909,327	\$8,158,514	\$8,081,974	\$8,081,974
FULL TIME EQUIVALENT POSITIONS:	102.5	102.6	112.2	112.2	112.2

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Comptroller is required by law (Texas Tax Code Chapter 111, Sections 009 and 105) to grant hearings upon timely filed redetermination and refund hearings requests. To avoid a perception of partiality, the tax hearings function was moved to the State Office of Administrative Hearings (SOAH) in 2007 (Texas Tax Code Chapter 111, Section 111.00455 and V.T.C.A., Government Code Chapter 2003). Assistant General Counsels in the Administrative Hearings Section (AHS), however, work with taxpayers and agency personnel to resolve cases through dismissal or issue the necessary pleadings to develop a record at SOAH. The SOAH administrative law judges make recommendations on decisions for the Comptroller to adopt in hearings. There is considerable work involved in both dismissals at the agency level and cases that are processed through SOAH. This strategy serves both the Comptroller's office and Texas taxpayers by providing agencywide legal counsel and research as well as timely, impartial and equitable decision-making through the hearings process.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Any increase in the number of hearings affects the ability of the Comptroller's office to efficiently process hearings, ultimately delaying receipt of revenue to the state and tax refunds legally due to taxpayers. The present administrative hearings caseload is approximately 2,150. The average number of new cases received in 2009 was 121. In the last quarter of 2009 and the first quarter of 2010, however, the average increased to 140. Due to statutory changes adding individual fraud liability to corporate audit assessments and changes in franchise tax, the increase is expected to grow. Any reduction in resources within the Administrative Hearings Section makes it extremely difficult to provide an efficient and timely administrative hearings process. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget, Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

PREPARED BY: Robert Chapa

Agency Code: 30	04 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	nark: 08-02	Service Categor	ries: Service-05, Inc	ome-A.2, Age-B.3
GOAL:	02 To efficiently manage the state's fiscal affairs					
OBJECTIVE:	01 Maintain state's accounting system; certify general appropriatio	ns act				
STRATEGY:	01 Project receipts and disbursements; complete accounting and r	eporting responsibilities				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OUTPUT MEASU	JRES:					
01 Number of F	Financial Reports Published by Their Statutory Deadlines	2.0	2.0	2.0	2.0	2.0
02 Number of T	rexas Economic Update Reports Published Each Fiscal Year	1.0	1.0	1.0	1.0	1.0
03 Total Number	er of Payments Issued (Excluding WES Child Support Payments)	11,566,044.0	10,753,076.0	11,239,157.0	10,000,000.0	10,000,000.0
04 Number of F	Post-Payment Audit Reviews Completed	47.0	42.0	42.0	42.0	42.0
EFFICIENCY ME	ASURE:					
01 Percent of A	nd Hoc Report Requests Responded to Within 10 Working Days	99.9%	100.0%	100.0%	100.0%	100.0%
EXPLANATORY	/ INPUT MEASURES					
01 Percent of F	Payroll/Retirement Payments Issued via Direct Deposit	88.4%	90.0%	90.0%	90.0%	90.0%
02 Percent of E	Bill Payments Issued via Direct Deposit	52.1%	55.0%	57.0%	57.0%	57.0%
03 Number of V	NES Child Support Payments Issued	3,544,046.0	2,718,519.0	2,611,710.0	2,529,240.0	2,295,000.0
OBJECTS OF EX	KPENSE:					
1001 Salaries a	and Wages	\$16,249,783	\$18,189,130	\$18,703,298	\$18,703,298	\$18,703,298
1002 Other Per	rsonnel Costs	570,737	588,538	440,319	440,319	440,319
2001 Professio	nal Fees and Services	1,162,226	11,985,908	16,005,173	787,239	787,239
2002 Fuels and	d Lubricants	979	1,543	1,224	1,224	1,224
2003 Consuma	ble Supplies	148,101	154,292	155,620	139,849	139,849
2004 Utilities		383,638	381,668	316,258	299,157	299,157
2005 Travel		62,188	90,921	69,227	49,975	49,975
2006 Rent – Bu	uilding	52,068	88,912	94,066	93,970	93,970
	achine and Other	871,899	1,039,311	1,095,371	1,081,280	1,081,280
	erating Expense	2,267,534	7,491,447	6,704,630	1,986,145	1,986,145
5000 Capital E	xpenditures	8,165	8,466,697	700,000	0	0
TOTAL, OBJECT	S OF EXPENSE	\$21,777,318	\$48,478,367	\$44,285,186	\$23,582,456	\$23,582,456

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$21,484,176	\$23,508,503	\$23,122,576	\$23,397,036	\$23,397,036
0369 Federal American Recovery and Reinvestment Fund	122,980	3,743,017	566,622	0	0
0666 Appropriated Receipts	2,520	130,526	10,420	10,420	10,420
0777 Interagency Contract Receipts	167,642	21,096,321	20,585,568	175,000	175,000
TOTAL, METHOD OF FINANCING	\$21,777,318	\$48,478,367	\$44,285,186	\$23,582,456	\$23,582,456
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FULL TIME EQUIVALENT POSITIONS:	251.9	272.7	293.4	293.4	293.4

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Comptroller's office is directed by statute (Texas Government Code, Section 403.013) to prepare the state's *Annual Cash Report* and the *Comprehensive Annual Financial Report*. These reports depict the state's expenditures and revenues and apprise state leaders of its financial position. The agency, as directed by Article III, Section 49a of the Texas Constitution, also projects the receipts of state government by submitting revenue estimates used in the appropriations process, including the publication of the *Biennial Revenue Estimate* prior to each regular session of the Legislature. An analysis of each General Appropriations Act introduced by the Legislature is done to determine if the funds appropriated are within the amount of revenue certified to be available. The agency is also required by law (various sections in Chapter 403 of the Texas Government Code) to audit claims against the state for compliance with requirements governing the expenditure of state funds.

As the state's chief accountant, the agency maintains the state's books, pays claims and establishes agencies' budgets at the beginning of the fiscal year. To further financial and reporting uniformity, the agency is leading a statewide effort called for by legislators in House Bill 3106 of the 80th legislative session to develop an enterprise resource planning system for the state. Currently in development, ProjectONE—Our New Enterprise, will create a single set of real-time books designed to reduce conflicting data and give decision makers accurate and timely financial and human resource information.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

The legislative process is a major external factor in determining the workload related to this strategy. Items of legislation passed each session affect the fund structure and dedication of state revenues. Agency policies, procedures and responsibilities will continue to change and workloads increase as a result of shifting functional and technical responsibilities promulgated by technological advances and standard-setting authorities, including the Governmental Accounting Standards Board and the American Institute of Certified Public Accountants.

The ongoing support of the statewide accounting and payroll systems and all related subsystems in particular require significant staff time for training, agency support, documentation, improvements in technical design and ongoing system evaluation and testing. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget. Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

	PREPARED BY:	Robert Chapa
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Agency Code: 304	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchma	ark: 08-02	Service Categori	es: Service-05, Inc	ome-A.2, Age-B.3
GOAL: 02 To	efficiently manage the state's fiscal affairs					
OBJECTIVE: 02 En:	sure the effectiveness of the property value study					
STRATEGY: 01 Co	nduct property value study; provide assistance; review methods	5				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OUTPUT MEASURES:						
01 Number of Properti	es Included in the Property Value Study (K)	85,000.0	85,000.0	85,000.0	85,000.0	85,000.0
02 Number of Public 0	Outreach Activities Conducted Annually	59.0	144.0	106.0	80.0	80.0
EFFICIENCY MEASUR	ES:					
01 Average Direct Cos	st per Property Included In the Property Value Study	\$46.57	\$48.69	\$50.0	\$50.0	\$50.0
02 Average Cost of St	aff Changes to Certified Preliminary Findings as a Percent of T	otal 0.9%	1.6%	2.0%	2.0%	2.0%
EXPLANATORY / INPU	T MEASURE:					
01 Percent of ISD Rep	ports Produced Electronically from Appraisal Roll Data	96.0%	99.0%	95.0%	90.0%	90.0%
OBJECTS OF EXPENS	E:					
1001 Salaries and Wa	ges	\$6,859,094	\$6,898,993	\$6,925,862	\$6,925,862	\$6,925,862
1002 Other Personnel	Costs	209,376	205,771	172,807	172,807	172,807
2001 Professional Fee	es and Services	807,754	644,934	505,044	499,354	499,354
2002 Fuels and Lubric	eants	401	632	501	501	501
2003 Consumable Su	pplies	125,585	56,686	59,789	54,750	54,750
2004 Utilities		157,285	131,754	111,856	111,773	111,773
2005 Travel		497,014	477,117	489,390	472,376	472,376
2006 Rent – Building		21,131	23,316	21,608	21,569	21,569
2007 Rent – Machine	and Other	352,824	416,426	402,517	402,109	402,109
2009 Other Operating	Expense	1,131,945	996,134	1,043,488	1,006,678	1,006,678
5000 Capital Expendit	ures	3,344	1,380	0	0	0
TOTAL, OBJECTS OF E		\$10,165,753	\$9,853,143	\$9,732,862	\$9,667,779	\$9,667,779

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$10,119,220	\$9,748,830	\$9,628,592	\$9,563,509	\$9,563,509
0666 Appropriated Receipts	44,232	104,313	104,270	104,270	104,270
0777 Interagency Contract Receipts	2,301	0	0	0	0
TOTAL, METHOD OF FINANCING	\$10,165,753	\$9,853,143	\$9,732,862	\$9,667,779	\$9,667,779
FULL TIME EQUIVALENT POSITIONS:	119.8	121.6	126.9	126.9	126.9

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Comptroller's office is required to conduct a study of school district property values at least once every two years and provide the results to the Texas Education Agency to assist in allocating state aid to public schools (Texas Government Code, Section 403.301 and 403.302); conduct ratio studies at least once every two years in each county appraisal district (Texas Tax Code, Section 5.10); and review the governance, taxpayer assistance provided and the operating and appraisal standards, procedures and methodology used by each appraisal district every two years (Texas Tax Code, Section 5.102).

Chapter 41A of the Tax Code charges the Comptroller's office with administering an arbitration system for taxpayers that includes maintaining a registry of qualified arbitrators who hear and rule on disputes between taxpayers and county appraisal districts following decisions by local appraisal review boards. In addition, the Property Tax area administers refunds of state sales and franchise taxes to property owners that have city or county tax abatements (Texas Tax Code, Subchapter F, Sections 111.301-111.304) and maintains a central registry of reinvestment zones and abatement agreements (Texas Tax Code, Section 312.005). The 81st Legislature also mandated that the Comptroller expand the education of local Appraisal Review Board (ARB) members and provide continuing education to all ARB members on an annual basis.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

An effective property value study demands cooperation and communication between agency staff and each appraisal district since the study's results are based on a direct comparison of local appraised values to the state's independent estimate of total taxable values. Accurate submission of local records, including sales and appraisal data, provides the basis for an accurate study.

House Bill 8, 81st Legislature, Regular Session, required that the Property Value Study be conducted every other year rather than every year in every school and appraisal district. The legislation also required that at least half of the appraisal districts in the state receive a review of governance, taxpayer assistance, methods, standards and procedures. Prior to HB 8, these reviews were triggered by study results. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget, Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

PREPARED BY:	Robert Chapa

Agency Code: 30	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	ark: 08-02	Service Categori	es: Service-02, Inco	ome-A.2, Age-B.3
GOAL:	02 To efficiently manage the state's fiscal affairs					
OBJECTIVE:	03 Identify/develop research to promote understanding of fiscal issue	es				
STRATEGY:	01 Provide information and analysis to the public and private sectors	3				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OUTPUT MEASU	IRES:					
01 Number of D	ata Requests Completed	455.0	475.0	475.0	475.0	475.0
02 Number of R	esponses Provided to Local Government Requests for Assistance (F	() 2,047.0	2,100.0	2,400.0	2,400.0	2,400.0
03 Number of Lo	ocal Government Presentations and Regional Workshops Provided	25.0	40.0	40.0	40.0	40.0
EXPLANATORY /	/ INPUT MEASURE:					
01 Number of R	lequests for Local Government Assistance and Information Received	286,287.0	400,000.0	450,000.0	500,000.0	500,000.0
OBJECTS OF EX	PENSE:					
1001 Salaries a	nd Wages	\$5,976,702	\$6,403,164	\$6,379,433	\$6,379,433	\$6,379,433
1002 Other Pers	sonnel Costs	178,442	166,177	126,815	126,815	126,815
2001 Profession	nal Fees and Services	223,797	1,384,984	228,530	111,692	111,692
2002 Fuels and	Lubricants	360	567	450	450	450
2003 Consumat	ble Supplies	82,817	74,599	81,815	67,137	67,137
2004 Utilities		55,570	61,730	42,153	41,140	41,140
2005 Travel		37,182	69,574	42,294	17,731	17,731
2006 Rent - Bui	ilding	19,017	19,492	19,695	19,660	19,660
2007 Rent – Ma	achine and Other	171,501	192,718	188,447	167,183	167,183
2009 Other Ope	erating Expense	578,866	883,791	565,014	467,934	467,934
5000 Capital Ex	penditures	1,134	61,075	0	0	0
TOTAL, OBJECTS	S OF EXPENSE	\$7,325,388	\$9,317,871	\$7,674,646	\$7,399,175	\$7,399,175

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$7,314,081	\$8,143,317	\$7,438,453	\$7,397,071	\$7,397,071
0666 Appropriated Receipts	526	33,643	2,104	2,104	2,104
0777 Interagency Contract Receipts	10,781	1,140,911	234,089	0	0
TOTAL, METHOD OF FINANCING	\$7,325,388	\$9,317,871	\$7,674,646	\$7,399,175	\$7,399,175
FULL TIME EQUIVALENT POSITIONS:	108.3	101.4	128.2	128.2	128.2

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy supports the agency's constitutional responsibilities through publications, online access, customer service, reports, seminars and analysis to enhance planning and policy decisions and increase program effectiveness. One of the premiere publications created is *Fiscal Notes*, an award-winning publication on state economic, tax and financial matters. Special reports, including *The Current and Potential Economic and Fiscal Impacts of Texas' Moving Media Industry, Texas Works: Training and Education for All Texans* and *Liquid Assets: The State of Texas' Water Resources*, analyze government expenditures and various policy issues that impact the fiscal condition of the state. The agency's website also provides extensive financial data used by customers across the country. The *Texas Transparency* website features *Where the Money Goes* tools to track state spending, *Where the Money Comes From* tools to reflect state revenues and an *Open Data Center* for direct access to Comptroller data, information about the state budget process and transparency efforts at the local level. The Local Government Assistance area offers financial management assistance to cities and counties. This assistance includes training on court costs and fees, economic development, sales taxes, budgeting, accounting, purchasing, financial reporting and fixed assets. The area also provides assistance via a toll free number and conducts local government management assessments (LGMAs). The purpose of these services is to provide the greatest assistance to local governments at the least cost.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

The ability of the Comptroller's office to carry out this strategy depends on several factors, including the level of outside demands placed on the agency. In most instances, it is impossible to control the number of requests made for information, although the Comptroller's office has some ability to select among those requests made for LGMAs. Therefore, the level of available financial resources is very important in determining the level of service performed by this strategy. Furthermore, the state's overall financial health has some impact on this strategy. Generally, the more severe economic circumstances are, the greater the need for reviews and assistance. A loss of agency support staff would impact the ability of the area to continue providing the same level of services to local governments. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget, Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

PREPARED BY: Robert Chapa

Agency Code: 304	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	nark: 08-02	Service Categor	ies: Service-05, Inc	come-A.2, Age-B.3
GOAL: 02 1	To efficiently manage the state's fiscal affairs					
OBJECTIVE: 04 N	Maximize state revenue					
STRATEGY: 01 E	Ensure that the state's assets, cash receipts and warrants are	properly secured				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OUTPUT MEASURE:						
JOTFOT WILASONE.						
01 Number of Rapid	Deposit Transactions Processed	32,872,949.0	39,000,000.0	39,000,000.0	39,000,000.0	39,000,000.0
02 Number of Chec	ks Deposited	6,010,813.0	5,500,000.0	5,500,000.0	5,500,000.0	5,500,000.0
03 Number of Warra	ants Processed	6,465,543.0	5,600,000.0	5,600,000.0	5,600,000.0	5,600,000.0
04 Number of State	Depository Bank Account Reconciliations Performed (K)	13,355.0	11,000.0	11,000.0	10,000.0	10,000.0
EXPLANATORY / INF	PUT MEASURE:					
01 Average Daily Ar	mount of Securities and Assets Safekept (Billions)	\$3.4	\$2.9	\$2.8	\$3.4	\$3.4
OBJECTS OF EXPEN	NSE:					
1001 Salaries and V	Vages	\$3,495,613	\$3,483,916	\$3,467,659	\$3,467,659	\$3,467,659
1002 Other Personr	nel Costs	128,878	128,921	118,544	118,544	118,544
2001 Professional F	ees and Services	211,500	182,988	153,794	151,124	151,124
2002 Fuels and Lub	pricants	187	296	235	235	235
2003 Consumable S	Supplies	35,109	36,367	38,463	33,047	33,047
2004 Utilities		73,241	60,565	51,471	51,456	51,456
2005 Travel		13,177	16,012	13,732	3,742	3,742
2006 Rent – Buildin	g	9,888	10,005	10,111	10,093	10,093
2007 Rent - Machin	ne and Other	183,460	213,026	206,697	197,023	197,023
2009 Other Operation	ng Expense	559,095	528,931	522,951	499,184	499,184
5000 Capital Expen	ditures	1,570	648	0	0	0
TOTAL, OBJECTS O	F EXPENSE	\$4,711,718	\$4,661,675	\$4,583,657	\$4,532,107	\$4,532,107

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$4,706,249	\$4,632,823	\$4,554,825	\$4,503,275	\$4,503,275
0666 Appropriated Receipts	4,388	28,852	28,832	28,832	28,832
0777 Interagency Contract Receipts	1,081	0	0	0	0
TOTAL, METHOD OF FINANCING	\$4,711,718	\$4,661,675	\$4,583,657	\$4,532,107	\$4,532,107
FULL TIME EQUIVALENT POSITIONS:	62.5	62.8	66.7	66.7	66.7

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Comptroller's office, as directed by Chapter 404 of the Texas Government Code (following enactment of Senate Bill 20, 74th Legislature, Regular Session, and passage of the Constitutional Amendment abolishing the Office of the State Treasurer) oversees the expedited processing of revenues into the Treasury, ensures the safety and availability of state monies, prudently manages state monies to generate the highest yield compatible with safety and liquidity requirements for public funds, provides for the expedited payment of warrants and ensures that all transactions are properly recorded by effectively performing all accounting and reporting functions. This strategy ensures that by utilizing effective management, efficient business processes, the most up-to-date technology and the highest standards of professionalism, all revenues are deposited as rapidly as possible, interest earnings are maximized, state resources are protected from loss due to bank failures, any needs for additional revenue are determined and met through the issuance of cash management notes and administrative costs are minimized. This strategy contributes substantially to the statewide goal of wisely using the public's tax dollars and providing needed services at the lowest possible cost.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Any activity that is related to an increase or decrease in state revenues or expenditures has an impact on this strategy. As the sums of either deposits or payments by state agencies are increased, the transaction processing of the Treasury's systems is increased. Processing volumes are also impacted by legislative actions that impact the number of funds necessary to account for the state's fiscal activity, create or consolidate new tax or regulatory programs, change collateral or security requirements or change the manner in which payments are collected or disbursed by the state. Changes in reporting requirements dictated by state or federal legislative mandate and policy updates promulgated by standard-setting boards and technological advances also create constant demands for review of current procedures and changes in existing processes. The ever-changing environment of the banking and investment industry affects the demands put on the resources of the staff and technology of the division. Any restraints on development resulting from lack of adequate resources (human or financial) may restrict usage of current technologies, which could cripple the Treasury's growth and productivity. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget. Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

PREPARED BY: Robert Chapa

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	ark: 08-02	Service Categori	es: Service-05, Ir	ncome-A.2, Age-B.3
GOAL:	02 To efficiently manage the state's fiscal affairs					
OBJECTIVE:	05 Manage a procurement system; maximize competition; provide s	support services				
STRATEGY:	01 Provide statewide procurement and support services					
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OUTPUT MEAS	SURES:					
01 Number of	New and Renewed Statewide Volume Contracts Awarded	249.0	500.0	300.0	300.0	300.0
02 Number of	f Solicitations Reviewed for Agencies and Delegated to Agencies	307.0	300.0	300.0	300.0	300.0
03 Number of	f Contracts Awarded for Other State Agencies	378.0	150.0	150.0	150.0	150.0
04 Number of	New and Renewed Purchasing Certifications Issued	230.0	150.0	210.0	240.0	350.0
05 Number of	f HUB Field Audits Conducted (K)	796.0	600.0	800.0	800.0	800.0
06 Number of	f HUB Desk Audits Conducted (K)	3,001.0	3,800.0	2,500.0	2,500.0	2,500.0
07 Number of	f HUB Seminars and Outreach Efforts Conducted	127.0	140.0	120.0	120.0	120.0
08 Number of	f Pieces of Mail Processed	4,752,376.0	5,000,000.0	5,000,000.0	5,000,000.0	5,000,000.0
EFFICIENCY M	MEASURES:					
01 Number of	f Days to Process Non-Delegated Open Market Requisitions Using IFE	33.0	33.0	45.0	45.0	45.0
02 Number of	f Days to Process Non-Delegated Open Market Requisitions Using RF	Ps 150.0	150.0	150.0	150.0	150.0
EXPLANATOR	Y / INPUT MEASURE:					
01 Number of	f New HUB Applications Received	2,469.0	2,000.0	1,500.0	1,500.0	1,500.0

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF EXPENSE:					
1001 Salaries and Wages	\$3,738,910	\$4,242,364	\$4,078,660	\$4,078,660	\$4,078,660
1002 Other Personnel Costs	91,077	91,134	95,760	95,760	95,760
2001 Professional Fees and Services	1,848,982	1,326,163	552,527	552,527	552,527
2002 Fuels and Lubricants	10,144	12,850	12,850	12,850	12,850
2003 Consumable Supplies	36,060	12,223	12,580	12,580	12,580
2004 Utilities	4,578	7,438	7,052	7,052	7,052
2005 Travel	63,531	77,515	73,783	73,783	73,783
2006 Rent – Building	18,087	15,685	16,775	16,775	16,775
2007 Rent – Machine and Other	69,720	65,871	63,415	63,415	63,415
2009 Other Operating Expense	211,982	413,533	199,619	199,619	199,619
5000 Capital Expenditures	636,244	16,426	0	0	0
TOTAL, OBJECTS OF EXPENSE	\$6,729,315 ========	\$6,281,202	\$5,113,021	\$5,113,021	\$5,113,021
METHOD OF FINANCING:					
0001 General Revenue Fund	\$5,359,624	\$3,979,907	\$3,500,111	\$3,500,111	\$3,500,111
0666 Appropriated Receipts	646,688	1,763,228	1,183,105	1,183,105	1,183,105
0777 Interagency Contract Receipts	723,003	538,067	429,805	429,805	429,805
TOTAL, METHOD OF FINANCING	\$6,729,315	\$6,281,202	\$5,113,021	\$5,113,021	\$5,113,021
FULL TIME EQUIVALENT POSITIONS:	72.3	78.9	84.0	84.0	84.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Texas Procurement and Support Services (TPASS) area develops efficient and cost-effective procurement practices to promote fair competition among vendors, including Historically Underutilized Businesses (HUB); improve statewide contracting and procurement processes; and obtain the best value in all procurement activities for Texas state agencies, institutions of higher education and cooperative purchasing partners. TPASS functions are authorized by the Texas Government Code. Chapter 2155 provides general rules and procedures, while Chapter 2156 governs procurement methods. Other provisions are found in Chapter 2157, governing automated information systems; Chapter 2158, containing miscellaneous procurement provisions; Chapter 2161, governing the HUB program; Chapter 2171, governing travel and fleet services; Chapter 2176, governing mail operations; and Chapter 2262, governing contract management.

TPASS awards and oversees approximately \$1.3 billion in contracts for a variety of non-information technology goods and services. TPASS also manages the Centralized Master Bidders List (CMBL), Electronic State Business Daily, Texas Smart Buy and the CO-OP Purchasing and Vendor Performance programs. The HUB program provides certification, compliance, reporting and education to vendors. Finally, TPASS oversees training and certification for state purchasers and contract managers; the Contract Advisory Team (CAT-RAD); airline, hotel, rental car and travel agent contracts; statewide procurement and travel card contracts; fleet management policy; and mail operations.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Statewide procurement utilizes certain applications and legacy systems at the end of their life-cycle, such as the statewide procurement system, which will be replaced in September 2010. Ongoing training and modifications for this new procurement system as well as other recently implemented systems such as the CMBL/HUB registration system, the web-based procurement system and the fleet management system are expected to be reflected in staff output capabilities. The 2009 HUB Disparity Study and continuing demographic shifts in Texas may require adjustments to the annual procurement utilization goals for HUBs. Changes in the travel industry, which began following September 11, 2001, along with the popularity of online ticket purchases, require TPASS to continuously review alternative and innovative contracting methods to obtain efficiency and best value for state travelers. Fuel costs also require fleet management policies to focus on acquiring fuel efficient vehicles while continuing to maximize the useful life of the state's fleet. As state agencies and CO-OP program members see a decline in their budgets, the savings available on TPASS term contracts will highly benefit those entities although the overall expenditures on TPASS contracts might decline based on budget restrictions. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget, Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

PREPARED BY: Robert Chapa

Agency Code: 304 Agency Name	: Comptroller of Public Accounts	Statewide Goal/Bench	mark: 08-02	Service Categoric	es: Service-05, Inc	ome-A.2, Age-B.3
GOAL: 02 To efficiently manage	the state's fiscal affairs					
OBJECTIVE: 06 Establish new state s	ervices; achieve savings and measurable	le value				
STRATEGY: 01 Identify state program	ns, services and processes for competitive	ve bidding				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OUTPUT MEASURES:						
01 Number of Competitively Contracted	State Services under CCG Oversight	7.0	10.0	12.0	14.0	16.0
02 Number of State Activities Proposed	for Competitive Contracting Evaluated	3.0	3.0	3.0	3.0	3.0
OBJECTS OF EXPENSE:						
1001 Salaries and Wages		\$455,561	\$462,315	\$462,737	\$462,737	\$462,737
1002 Other Personnel Costs		4,536	4,763	4,826	4,826	4,826
2001 Professional Fees and Services		12,314	9,505	8,047	7,870	7,870
2002 Fuels and Lubricants		25	39	31	31	31
2003 Consumable Supplies		1,678	3,502	3,623	3,328	3,328
2004 Utilities		3,831	3,207	2,746	2,746	2,746
2005 Travel		1,478	4,497	3,013	1,660	1,660
2006 Rent – Building		1,288	1,303	1,315	1,315	1,315
2007 Rent – Machine and Other		9,303	10,832	10,469	10,444	10,444
2009 Other Operating Expense		43,614	23,058	20,029	18,027	18,027
5000 Capital Expenditures		80	33	0	0	0
TOTAL, OBJECTS OF EXPENSE		\$533,708	\$523,054	\$516,836	\$512,984	\$512,984

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$533,708	\$523,054	\$516,836	\$512,984	\$512,984
TOTAL, METHOD OF FINANCING	\$533,708	\$523,054	\$516,836	\$512,984	\$512,984
FULL TIME EQUIVALENT POSITIONS:	5.7	6.0	6.1	6.1	6.1

STRATEGY DESCRIPTION AND JUSTIFICATION:

House Bill 2626, 73rd Legislative Session (V.T.C.A., Government Code Chapter 2162) created the Council on Competitive Government (CCG) to make state government more efficient, cost-effective and competitive. The Council's strategies to achieve these goals include initiating competitive reviews; conducting feasibility studies to gauge opportunities; applying accelerated procurement processes; and establishing contracts that transform delivery of government services. Initiatives undertaken by the Council leverage innovative practices in both the private and the public sector to bring about savings, improved capacity, speed and efficiency and increased transparency, which advance a citizen-centered government.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

CCG is positively impacted by interest and support from the member offices in the projects selected for review. The fact that the CCG member offices comprise a broad cross-section of state leadership offices puts CCG in a strong position to review cross agency government processes and directly act to bring about changes. CCG is also impacted by perception of stakeholders (agencies, local governments, vendors) and places substantial emphasis on regular communications, surveys and requests for information and feedback.

The combination of a small staff size and a high-profile mission means that an appropriate balance between managing existing contracts and selecting appropriate new projects is critical. For new projects to be successful and meet performance measures, good project selection and appropriate project size is key. Success in fulfilling these factors is based on strong leadership and appropriate resources. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget, Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

PREPARED BY:	Robert Chapa

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	nark: 08-04	Service Categori	ies: Service-03, Inc	come-A.2, Age-B.3
GOAL:	03 To expeditiously manage the receipt and disbursement of s	state tax revenue				
OBJECTIVE:	01 Generate taxpayer refunds; return tax allocations; maintain	turnaround				
STRATEGY:	01 Improve tax/voucher data processing, tax collection and dis	sbursements				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OUTPUT MEAS	SURES:					
01 Number of	Tax Returns Processed (K)	4,471,082.0	4,560,000.0	4,650,000.0	4,750,000.0	4,850,000.0
02 Number of	Payments Deposited	4,434,871.0	4,700,000.0	4,825,000.0	4,900,000.0	4,950,000.0
03 Number of	Permits and Licenses Issued	471,884.0	495,000.0	475,000.0	500,000.0	525,000.0
04 Number of	Taxpayer Account Adjustments	789,011.0	715,000.0	700,000.0	675,000.0	675,000.0
05 Number of	Collection Actions Performed	95,443.0	106,645.0	108,822.0	109,582.0	112,322.0
06 Number of	Tax Refunds Issued	129,302.0	125,688.0	128,201.0	129,130.0	132,358.0
07 Number of	Hours to Allocate Local Option Taxes to Government Entities	17,238.0	16,950.0	17,289.0	17,524.0	17,963.0
EFFICIENCY M	EASURE:					
01 Average N	umber of Hours to Deposit Receipts (K)	4.6	4.7	5.0	5.0	5.0
EXPLANATOR'	Y / INPUT MEASURE:					
01 Percent of	Tax Payments Received via Direct Deposit	94.0%	95.1%	95.5%	94.0%	94.0%

OBJECTS OF EXPENSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF EXPENSE.					
1001 Salaries and Wages	\$26,802,597	\$26,877,971	\$27,119,380	\$26,521,381	\$26,521,381
1002 Other Personnel Costs	1,280,430	1,120,519	941,291	941,291	941,291
2001 Professional Fees and Services	2,267,478	2,440,701	1,993,256	1,656,746	1,656,746
2002 Fuels and Lubricants	1,516	2,390	1,895	1,895	1,895
2003 Consumable Supplies	237,969	233,025	240,023	216,163	216,163
2004 Utilities	788,889	492,539	415,631	415,410	415,410
2005 Travel	46,731	58,381	51,731	20,358	20,358
2006 Rent – Building	89,042	116,149	99,806	81,527	81,527
2007 Rent – Machine and Other	1,385,810	1,620,707	1,571,962	1,569,276	1,569,276
2009 Other Operating Expense	5,645,800	6,274,748	5,939,665	4,715,795	4,715,795
5000 Capital Expenditures	20,658	5,217	0	0	0
TOTAL, OBJECTS OF EXPENSE	\$38,566,920	\$39,242,347	\$38,374,640	\$36,139,842	\$36,139,842
METHOD OF FINANCING:					
0001 General Revenue Fund	\$38,554,316	\$39,226,055	\$38,358,513	\$36,123,715	\$36,123,715
0666 Appropriated Receipts	3,899	16,292	16,127	16,127	16,127
0777 Interagency Contract Receipts	8,705	0	0	0	0
TOTAL, METHOD OF FINANCING	\$38,566,920	\$39,242,347	\$38,374,640	\$36,139,842	\$36,139,842
FULL TIME EQUIVALENT POSITIONS:	518.3	547.2	559.1	559.1	559.1

STRATEGY DESCRIPTION AND JUSTIFICATION:

Under Chapter 403 of the Texas Government Code, the Comptroller's office serves as the state's chief fiscal officer and tax collector. To fulfill this responsibility, the agency must obtain and use new information technology systems to better utilize agency resources, which will in turn improve tax collections and maintain a high quality of customer service. This strategy furthers the agency's effort to reduce its costs by improving tax processing, the collection and allocation of tax revenue and the disbursements of tax refunds and unclaimed property payments. This strategy also contributes directly to the statewide goal of reducing state spending.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

This strategy will continue to be impacted by available funding and legislative actions. Due to the overall complexity of administering tax allocations, caused in part by an increasing number of local taxing jurisdictions and various local tax rates, the agency's critical responsibilities in providing timely and accurate services to these jurisdictions have significantly increased. The impact of the revised franchise tax also continues to evolve. Reporting requirements are much more complex than those required under the previous statutory language.

The impact of the Unclaimed Property function continues to evolve and expand as evidenced by the agency's expanded outreach program efforts and enhanced customer service programs, such as the addition of the Unclaimed Property database on the agency's website, increased direct mail and telephone notifications to individuals with unclaimed property and the utilization of the Internet for claimants to request information. The Comptroller's fiscal 2012-13 budget request reflects the full 5 percent reductions established by the Legislative Budget Board and the Governor's Office of Budget, Planning and Policy. Any additional reductions would severely hinder the agency's ability to maintain this strategy's resources.

RIDER REVISIONS AND ADDITIONS REQUEST

Agency Code: 304	Agency Name:	of Public Accounts	Prepared By: Robert Chapa	Date: 08/30/10	Request Level: Base		
Current Rider Number	Page Number In 2010-11 GAA	or unic Accounts	Nobelt Gliapa	Proposed Rid		70.5C	
2	I-19	Capital Budget. Funds to be adjusted or expended the general provisions of	on other capital expen	ay be expended for cap ditures, subject to the	oital budget items listed below. The ar aggregate dollar restrictions on capita	nounts identified for each item may all budget expenditures provided in	
		Out of the General Rever	nue Fund:		2010 2012	-2011 2013	
		a. Acquisition of Inform	nation Resource Techn	ologies			
		(1) Daily Operation	ıs – Capital		\$11,398,479 <u>\$10,108,109</u>	\$11,731,679 <u>\$10,108,109</u>	
		(2) Tax System Modernization			\$437,213	\$440,993	
		Total, Acquisition of	Information Resource	Technologies	\$11,835,692 <u>\$10,108,109</u>	\$12,172,672 <u>\$10,108,109</u>	
					\$11,835,692 <u>\$10,108,109</u>	\$12,172,672 <u>\$10,108,109</u>	
		Costs Tellect the 20 Pure	et Capital Budget Projec	t Request. An explana	tion of the request is included in the (Capital Budget Project Schedules.	
4	L 19	administrative support to Board of Tax Professions as provided to the Board	the Board of Tax Profe at Examiners through a of Tax Professional Ex longer needed. The Bo	essional Examiners. The interagency contract caminers by the State (contract of Tax Profession)	appropriated above, the Comptroller to Comptroller of Public Accounts sha which shall consist of the same level Comptroller during the 2008-09 biennial Examiners was abolished by the 8	ill receive reimbursement from the s of service and approximate costs um.	
5	I-19	Employee Incentive Rider. In addition to the existing authority and amounts related to employee compensation and benefits, the Comptroller of Public Accounts may expend amounts necessary from funds appropriated for the 2010-11 2012-13 biennium for the purposes of enhancing compensation, providing incentives, or paying associated expenses for high performing employees within the Comptroller's Office. This rider provision must be updated to reflect the change in fiscal years.					
8	I-19	Unexpended Balances Carried Forward Between Biennia. All unexpended balances appropriated and/or allocated to the Comptroller of Public Accounts from the 2008-09 2010-11 biennium due to efficiencies or other cost savings of the Comptroller are hereby appropriated for the 2010-14 2012-13 biennium. The appropriations herein are for ensuring the continuation of high priority programs within the Comptroller's Office.					
		This rider provision must	be updated to reflect to	he change in fiscal yea	rs.		

RIDER REVISIONS AND ADDITIONS REQUEST

Agency Code: 304	Agency Name:	of Public Accounts	Prepared By: Robert Chapa	Date:	Request Level: Base				
Current Rider Number	Page Number In 2010-11 GAA	OI Fublic Accounts	Nobelt Cliapa	08/30/10 Proposed Ric					
11	I-20	appropriations made he September 1, 2010 201	ended Balances Between Fiscal Years Within the Biennium. Any unexpended balances as of August 31, 2010 2011, in the riations made herein to the Comptroller of Public Accounts are hereby appropriated for the same purpose for the fiscal year beginning other 1, 2010 2011. Idea provision must be updated to reflect the change in fiscal years.						
15	I-20	establishment of a four- experience of other juris employees; (3) potentia the Comptroller determi the study. Not later than 82nd Legislature.	Day Work Week Study. (a) From funds appropriated above the Comptroller of Public Accounts shall conduct a study on the lishment of a four day, forty hour work week for state employees. In conducting the study, the Comptroller shall consider: (1) the rience of other jurisdictions that have instituted a four day work week; (2) expansion of existing variable work schedule options for state byces; (3) potential environmental, financial, and health benefits of establishing a four day work week; and (4) any other information the omptroller determines is necessary. At the Comptroller's request, a state agency shall provide information and assistance in conducting udy. Not later than December 10, 2010, the Comptroller shall report the results of the study to the members and members elect of the Legislature.						
16	1-20	and \$10,062,000 in fisc "Number of Full Time E 150 FTEs for each fisca This appropriation is co	al year 2011 out of the quivalents (FTE)" figure l year of the biennium. ntingent upon the Comp January 2009 Biennial	Seneral Revenue Function indicated elsewhere in otroller's certification of Revenue Estimate pro	Public Accounts is hereby appropriated \$10,298,000 in fiscal year 2010. I for the purpose of increasing tax compliance and state revenue. The hithis Act for the Comptroller of Public Accounts is hereby increased by available General Revenue of \$131,927,000 million for the biennium widing a net gain, after accounting for benefit costs, of \$107,167,000.				

RIDER REVISIONS AND ADDITIONS REQUEST

Agency Code: 304	Agency Name:	of Public Accounts	Prepared By: Robert Chapa	Date: 08/30/10	Request Level: Base				
Current Rider Number	Page Number In 2010-11 GAA	or ability research	Trobbit Onapa	Proposed Ride					
Sec. 11.08	IX-49	(a) It is the intent of the equipment maintena by establishing cons contracts available to If the Comptroller of state agency shall understand a savings achieved by age maintenance services of This provision was added Procurement Commission Transportation (TXDOT) dequipment maintenance, result, the program was hereviewed equipment maintenance.	It is the intent of the Legislature that all state agencies participate in a cooperative effort with the Comptroller of Public Accounts to reduce equipment maintenance costs. The Comptroller of Public Accounts may assist state agencies in reducing equipment maintenance costs by establishing consolidated volume contracts for maintenance services, by making the Comptroller of Public Accounts maintenance contracts available to other state agencies, or by assisting state agencies with restructuring or renegotiating their maintenance contracts. If the Comptroller of Public Accounts enters into a contract for consulting services related to reducing equipment maintenance costs, each state agency shall use the services provided under the contract to the greatest extent possible. For 1 of each fiscal year the Comptroller of Public Accounts shall report to the Legislative Budget Board and the Governor's Office any negative services contracts. For 2 of each fiscal year the Comptroller of Public Accounts shall report to the Legislative Budget Board and the Governor's Office any negative services contracts. For 2 of each fiscal year the Comptroller of Public Accounts shall report to the Legislative Budget Board and the Governor's Office any negative services contracts. For 3 of each fiscal year the Comptroller of Public Accounts procurement services and thenance services contracts. For 4 of each fiscal year the Comptroller of Public Accounts procurement services and thenance services contracts. For 5 office any negative services contracts. For 6 of each fiscal year the Comptroller of Public Accounts procurement services and thenance services contracts. For 6 of each fiscal year the Comptroller of Public Accounts procurement services and thenance services contracts. For 6 of each fiscal year the Comptroller of Public Accounts procurement services and thenance services contracts.						
701	<u>[</u>		nning (ERP) projects in	accordance with the C	Accounts shall oversee the development and implementation of all comptroller's duties pursuant to Government Code 2101.036 to adopt stems.				

RIDER APPROPRIATIONS AND UNEXPENDED BALANCES REQUEST

Agency Code: 304	Agency Name: Comptroller of Public Accounts					
RIDER	STRATEGY	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
Rider # 8 Unexpended	Balances Carried Forward Between Biennia (2010-11 GAA)					
Project reco	eipts/disbursements; complete accounting	\$0	\$1,935,130	\$0	\$0	\$0
OBJECTS OF EXPENS	SE:					
1001 Salaries and Wag	ies	\$0	\$1,560,784	\$0	\$0	\$0
1002 Other Personnel (0	10,060	0	0	0
2001 Professional Fees		0	63,875	0	0	0
2003 Consumable Sup		0	91	0	0	0
2004 Utilities		0	32,138	0	0	0
2006 Rent – Building		0	36,333	0	0	0
2007 Rent – Machine a	nd Other	0	15,341	0	0	0
2009 Other Operating E		0	96,508	0	0	0
5000 Capital Expenditu		0	120,000	0	0	0
TOTAL, OBJECTS OF		\$0	\$1,935,130	\$0	\$0	\$0
METHOD OF FINANCI	NG:					
0001 General Revenue	Fund	\$0	\$1,935,130	\$0	\$0	\$0
TOTAL, METHOD OF I	_	\$0	\$1,935,130	\$0	\$0	\$0

RIDER APPROPRIATIONS AND UNEXPENDED BALANCES REQUEST

Agency Code: 304 Agency Name: Comptroller of Public Accounts					
RIDER STRATEGY	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
Rider # 8 Unexpended Balances Carried Forward Between Biennia (2010-11 GAA)					
Provide statewide procurement and support services 02-05-01	\$0	\$1,238,051	\$0	\$0	\$0
OBJECTS OF EXPENSE:					
1001 Salaries and Wages	\$0	\$220,554	\$0	\$0	\$0
2001 Professional Fees and Services	0	777,497	0	0	0
5000 Capital Expenditures	0	240,000	0	0	0
TOTAL, OBJECTS OF EXPENSE	\$0	\$1,238,051	\$0	\$0	\$0
METHOD OF FINANCING:					
0001 General Revenue Fund	\$0	\$429,666	\$0	\$0	\$0
0666 Appropriated Receipts	0	700,123	0	0	0
0777 Interagency Contract Receipts	0	108,262	0	0	0
TOTAL, METHOD OF FINANCING	\$0	\$1,238,051	\$0	\$0	\$0
GRAND TOTAL, OBJECTS OF EXPENSE	\$0	\$3,173,181	\$0	\$0	\$0
GRAND TOTAL, METHOD OF FINANCING	\$0	\$3,173,181	\$0	\$0	\$0

DESCRIPTION/JUSTIFICATION FOR CONTINUATION OF EXISTING RIDERS OR PROPOSED NEW RIDERS:

The unexpended balances rider provides the Comptroller's office with the funding flexibility needed to invest in technology enhancements in support of the agency's core functions as well as absorb costs related to unfunded legislative mandates. Savings resulting from efficiencies or other cost savings can be carried forward as needed to ensure the continuation of high priority programs within the agency.

PREPARED BY:	Robert Chapa

SUB-STRATEGY REQUEST

Agency Code: 304	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark	k: 08-02	Service Categories:	Service-05,	Income-A.2, Age-B.3
GOAL: (02 To efficiently manage the state's fiscal affairs					
OBJECTIVE: (01 Maintain state's accounting system; certify general appropri	ations act				
STRATEGY: 0	01 Project receipts and disbursements; complete accounting a	nd reporting responsibilities				
SUB-STRATEGY: (01 ProjectONE					
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF EXPE	NSE:					
1001 Salaries and	Wages	\$0	\$1,560,784	\$1,917,541	\$0	\$0
1002 Other Person	nel Costs	0	10,060	13,100	0	0
2001 Professional I	Fees and Services	0	10,933,003	15,004,043	0	0
2003 Consumable	Supplies	0	3,538	3,000	0	0
2004 Utilities		0	60,452	42,458	0	0
2006 Rent – Buildir	ng	0	36,333	41,333	0	0
2007 Rent – Machi	ne and Other	0	15,341	103,468	0	0
2009 Other Operati	ing Expense	0	5,379,838	4,610,313	0	0
5000 Capital Exper	nditures	0	5,306,014	700,000	0	0
TOTAL, OBJECTS O	OF EXPENSE	\$0	\$23,305,363 ========	\$22,435,256 ==========	\$0	\$0 ======
METHOD OF FINAN	CING:					
0001 General Reve	enue Fund	\$0	\$2,364,042	\$2,224,688	\$0	\$0
0666 Appropriated	Receipts	0	120,000	0	0	0
0777 Interagency C	Contract Receipts	0	20,821,321	20,210,568	0	0
TOTAL, METHOD O	F FINANCING	\$0	\$23,305,363 ========	\$22,435,256	\$0	\$0
FULL TIME EQUIVA	LENT POSITIONS:	0.0	17.2	23.0	0.0	0.0

SUB-STRATEGY REQUEST

SUB-STRATEGY DESCRIPTION AND JUSTIFICATION:

The Comptroller's office is responsible for efficiently managing the state's fiscal affairs. To further financial and reporting uniformity, the agency is leading the effort to develop, maintain and support Enterprise Resource Planning (ERP), a statewide effort called for by legislators in House Bill 3106 of the 80th legislative session. ERP, or ProjectONE—Our New Enterprise, will create a single set of real-time books designed to reduce conflicting data and give decision makers accurate and timely financial and human resource information. The new system offers general ledger, accounts payable, accounts receivable, budgeting, payroll and several other modules to help agencies efficiently manage their operations. In 2009, the 81st Legislature appropriated funds to several state agencies to work with the Comptroller's office to develop and implement projects under ProjectONE. Current participating agencies include the Texas Department of Transportation, the Health and Human Services agencies and the Department of Information Resources, which represent more than 40 percent of the state's budget.

EXTERNAL / INTERNAL FACTORS IMPACTING SUB-STRATEGY:

The legislative process is a major external factor in determining the workload related to this strategy. Items of legislation passed each session affect the fund structure and dedication of state revenues. Agency policies, procedures and responsibilities will continue to change and workloads increase as a result of shifting functional and technical responsibilities promulgated by technological advances and standard-setting authorities, including the Governmental Accounting Standards Board and the American Institute of Certified Public Accountants.

The ongoing support of the current statewide accounting and payroll systems and all related subsystems in particular require significant staff time for training, agency support, documentation, improvements in technical design and ongoing system evaluation and testing. By establishing a common system for all these functions, ProjectONE will reduce conflicting data and give decision-makers at the division, agency and state level access to accurate and timely information. It will also reduce intensive manual effort in key business processes such as asset management and procurement while improving interdepartmental and interagency communication.

PREPARED BY: Rol	bert Chapa
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EXCEPTIONAL ITEMS REQUEST SCHEDULE

Agency Code: 304	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-02	Service Categories: Service-05,	Income-A.2, Age-B.3
ITEM NAME:	ProjectONE Ongoing Maintenance and Suppo	rt		
ITEM PRIORITY:	1			
FUNDING FOR STRATE	EGY: 02-01-01 Project receipts and disbursements;	complete accounting and reporting responsibilities		
OBJECTS OF EXPENSE	≣:		EXCP 2012	EXCP 2013
2001 Professional Fees	s and Services		\$10,662,884	\$11,012,884
2004 Utilities			323,883	25,320
2009 Other Operating I	Expenses		6,078,100	6,760,622
5000 Capital Expenditu	ures		5,000,000	0
TOTAL, OBJECTS OF E	XPENSE		\$22,064,867	\$17,798,826
METHOD OF FINANCIN	IG:			
0001 General Revenue	e Fund		\$22,064,867	\$17,798,826
TOTAL, METHOD OF FI	NANCING		\$22,064,867	\$17,798,826
FULL TIME EQUIVALEN	IT POSITIONS:		0.0	0.0

DESCRIPTION / JUSTIFICATION:

The Comptroller's office is responsible for efficiently managing the state's fiscal affairs. To further financial and reporting uniformity, the agency is leading the effort to develop, maintain and support Enterprise Resource Planning (ERP), a statewide effort called for by legislators in House Bill 3106 of the 80th legislative session. ERP, or ProjectONE—Our New Enterprise, will create a single set of real-time books designed to reduce conflicting data and give decision makers accurate and timely financial and human resource information. The new system offers general ledger, accounts payable, accounts receivable, budgeting, payroll and several other modules to help agencies efficiently manage their operations. In 2009, the 81st Legislature appropriated funds to several state agencies to work with the Comptroller's office to develop and implement projects under ProjectONE. Current participating agencies include the Texas Department of Transportation, the Health and Human Services agencies and the Department of Information Resources.

EXTERNAL / INTERNAL FACTORS:

In order to provide critical ongoing maintenance and support to the agencies that have converted to ProjectONE, which comprise over 40 percent of the state budget, the Comptroller's office is requesting \$39.9 million in exceptional items for the fiscal 2012-13 biennium. This exceptional items request will enable the agency to provide ongoing services to support, maintain and enhance the system, including hardware, software, maintenance and disaster recovery services. ProjectONE development was funded by interagency contracts (IACs) with participating agencies. In order to better manage and support the implementation efforts completed in phase one of the project, consolidating the funding in one agency for the maintenance and support phase is consistent with similar statewide initiatives implemented by the Comptroller's office in the past, including the Uniform Statewide Accounting System and the Uniform Statewide Payroll System.

EXCEPTIONAL ITEMS STRATEGY ALLOCATION SCHEDULE

Agency Code: 304	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-02	Service Categories: Service-05, Inc.	come-A.2, Age-B.3
TEM NAME:	ProjectONE Ongoing Maintenance and Suppor	t		
ALLOCATION TO STRA	ATEGY: 02-01-01 Project receipts and disbursements; of	complete accounting and reporting responsibilities		
OBJECTS OF EXPENSI	F·		EXCP 2012	EXCP 2013
2001 Professional Fee			\$10,662,884	\$11,012,884
2004 Utilities			323,883	25,320
2009 Other Operating	Expenses		6,078,100	6,760,622
5000 Capital Expendito	ures		5,000,000	0
TOTAL, OBJECTS OF E	EXPENSE		\$22,064,867 =========	\$17,798,826
METHOD OF FINANCIN	NG:			
0001 General Revenue	e Fund		\$22,064,867	\$17,798,826
TOTAL, METHOD OF F	INANCING		\$22,064,867 =========	\$17,798,826
FULL TIME EQUIVALEN	NT POSITIONS:		0.0	0.0
PREPARED BY: Robert	t Chapa			

EXCEPTIONAL ITEMS STRATEGY REQUEST

Agency Code:	304 Age	ency Name:	Comptroller of Pu	ublic Accounts	Statewide Goal/Benchmark: 0	8-02	Service Categories:	Service-05, In	ncome-A.2, Age-B.3
GOAL:	02 To efficien	tly manage	the state's fiscal a	ffairs					
OBJECTIVE:	01 Maintain s	tate's accou	unting system; cert	ify general appropriation	ns act				
STRATEGY:	01 Project red	eipts and d	isbursements; con	nplete accounting and r	eporting responsibilities				
OBJECTS OF E	EXPENSE:							EXCP 2012	EXCP 2013
2001 Profess	ional Fees and S	Services						\$10,662,884	\$11,012,884
2004 Utilities								323,883	25,320
2009 Other O	perating Expens	ses						6,078,100	6,760,622
5000 Capital	Expenditures							5,000,000	0
TOTAL, OBJEC	CTS OF EXPENS	SE						\$22,064,867	\$17,798,826
METHOD OF F	FINANCING:								
0001 General	I Revenue Fund							\$22,064,867	\$17,798,826
TOTAL, METHO	OD OF FINANCI	ING						\$22,064,867	\$17,798,826
FULL TIME EQ	UIVALENT POS	SITIONS:						0.0	0.0
EXCEPTIONAL	L ITEM(S) INCLU	JDED IN ST	ΓRATEGY: Projec	tONE Ongoing Mainten	ance and Support				
PREPARED BY	Y: Robert Chapa	<u> </u>							

Agency Cod	de: 304	Agency Name: Comptroller of Public Accounts				
PROJEC	T NUM	E / CATEGORY NAME BER / NAME IOF CODE	EST 2010	BUD 2011	BL 2012	BL 2013
5005	Acqu	isition of Information Resource Technologies				
	1/1	Daily Operations - Capital				
		OBJECTS OF EXPENSE - CAPITAL				
		2004 Utilities	\$2,542,664	\$2,217,542	\$2,217,542	\$2,217,542
		2007 Rent - Machine and Other	8,131,975	7,890,567	7,890,567	7,890,567
		5000 Capital Expenditures	30,000	0	0	0
		CAPITAL SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 001	\$10,704,639	\$10,108,109	\$10,108,109	\$10,108,109
		SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 001	\$10,704,639	\$10,108,109	\$10,108,109	\$10,108,109
		TYPE OF FINANCING - CAPITAL				
		CA 0001 General Revenue Fund	\$10,704,639	\$10,108,109	\$10,108,109	\$10,108,109
		CAPITAL SUBTOTAL, TYPE OF FINANCING, PROJECT 001	\$10,704,639	\$10,108,109	\$10,108,109	\$10,108,109
		SUBTOTAL, TYPE OF FINANCING, PROJECT 001	\$10,704,639	\$10,108,109	\$10,108,109	\$10,108,109

EST 2010	BUD 2011	BL 2012	BL 2013
\$504,161	\$0	\$0	\$0
900	0	0	0
34,332	0	0	0
60,607	0	0	0
\$600,000	\$0	\$0	\$0
\$600,000 ========	\$0	\$0	\$0
\$600,000	\$0	\$0	\$0
\$600,000	\$0	\$0	\$0
\$600,000	\$0	\$ 0	\$ 0
•	\$504,161 900 34,332 60,607 2 \$600,000 ================================	\$504,161 \$0 900 0 34,332 0 60,607 0 \$600,000 \$0 ================================	\$504,161 \$0 \$0 900 0 0 34,332 0 0 60,607 0 0 \$600,000 \$0 \$0 \$600,000 \$0 \$0 \$600,000 \$0 \$0 \$600,000 \$0 \$0 \$600,000 \$0 \$0 \$600,000 \$0 \$0

Agency Code	e: 304	Agency Name: Comptroller of Public Accounts				
PROJECT	NUM	E / CATEGORY NAME BER / NAME OF CODE	EST 2010	BUD 2011	BL 2012	BL 2013
5005	Acqui	isition of Information Resource Technologies				
	3/3	Data Warehouse				
		OBJECTS OF EXPENSE - CAPITAL				
		2003 Consumable Supplies	\$2,896	\$0	\$0	\$0
		2009 Other Operating Expenditures	39,790	0	0	0
		5000 Capital Expenditures	3,157,314	0	0	0
		CAPITAL SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 003	\$3,200,000	\$0	\$0	\$0
		SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 003	\$3,200,000	\$0	\$0	\$0
		TYPE OF FINANCING - CAPITAL				
		CA 0369 Federal American Recovery and Reinvestment Fund	\$3,200,000	\$0	\$0	\$0
		CAPITAL SUBTOTAL, TYPE OF FINANCING, PROJECT 003	\$3,200,000	\$0	\$0	\$0
		SUBTOTAL, TYPE OF FINANCING, PROJECT 003	\$3,200,000	\$0	\$0	\$0

Agency Cod	de: 304	Agency Name: Comptroller of Public Accounts				
PROJEC	T NUM	E / CATEGORY NAME BER / NAME IOF CODE	EST 2010	BUD 2011	BL 2012	BL 2013
5005	Acqu	uisition of Information Resource Technologies				
	4/4	Data Center Consolidation				
		OBJECTS OF EXPENSE - CAPITAL				
		2001 Professional Fees and Services	\$20,000	\$0	\$0	\$0
		CAPITAL SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 004	\$20,000	\$0	\$0	\$0
		SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 004	\$20,000 ===========	\$0	\$0	\$0
		TYPE OF FINANCING - CAPITAL				
		CA 0001 General Revenue Fund	\$10,644	\$0	\$0	\$0
		CA 0666 Appropriated Receipts	8,462	0	0	0
		CA 0777 Interagency Contract Receipts	894	0	0	0
		CAPITAL SUBTOTAL, TYPE OF FINANCING, PROJECT 004	\$20,000	\$0	\$0	\$0
		SUBTOTAL, TYPE OF FINANCING, PROJECT 004	\$20,000	\$0	\$0	\$0

CATEGORY CODE / CATEGORY NAME				
PROJECT NUMBER / NAME				
OOE / TOF / MOF CODE	EST 2010	BUD 2011	BL 2012	BL 2013
5005 Acquisition of Information Resource Technologies				
5/5 ProjectONE				
OBJECTS OF EXPENSE - CAPITAL				
2001 Professional Fees and Services	\$10,933,003	\$15,004,043	\$0	\$0
2003 Consumable Supplies	3,538	3,000	0	0
2004 Utilities	60,452	42,458	0	0
2006 Rent - Building	36,333	41,333	0	0
2007 Rent - Machine and Other	15,341	103,468	0	0
2009 Other Operating Expenditures	5,378,467	4,610,313	0	0
5000 Capital Expenditures	5,306,014	700,000	0	0
CAPITAL SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 005	\$21,733,148	\$20,504,615	\$0	\$0
SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 005	\$21,733,148 ==========	\$20,504,615	\$0 =======	\$0
TYPE OF FINANCING - CAPITAL				
CA 0001 General Revenue Fund	\$791,827	\$294,047	\$0	\$0
CA 0666 Appropriated Receipts CA 0777 Interagency Contract Receipts	120,000 20,821,321	0 20,210,568	0	0
CAPITAL SUBTOTAL, TYPE OF FINANCING, PROJECT 005	<u>.</u> \$21,733,148	\$20.504.615	\$0	\$0
SUBTOTAL, TYPE OF FINANCING, PROJECT 005	\$21,733,148	\$20,504,615 \$20,504,615	======================================	**************************************

Agency Cod	de: 304	Agency Name: Comptroller of Public Accounts				
PROJEC	T NUM	E / CATEGORY NAME BER / NAME OF CODE	EST 2010	BUD 2011	BL 2012	BL 2013
5005	Acqu	isition of Information Resource Technologies				
	6/6	Impala System Replacement				
		OBJECTS OF EXPENSE - CAPITAL				
		2001 Professional Fees and Services	\$900,656	\$0	\$0	\$0
		2009 Other Operating Expenditures	4,000	0	0	0
		CAPITAL SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 006	\$904,656	\$0	\$0	\$0
		SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 006	\$904,656	\$0	\$0	\$0
		TYPE OF FINANCING - CAPITAL				
		CA 0001 General Revenue Fund	\$481,450	\$0	\$0	\$0
		CA 0666 Appropriated Receipts	382,750	0	0	0
		CA 0777 Interagency Contract Receipts	40,456	0	0	0
		CAPITAL SUBTOTAL, TYPE OF FINANCING, PROJECT 006	\$904,656	\$0	\$0	\$0
		SUBTOTAL, TYPE OF FINANCING, PROJECT 006	\$904,656	\$0	\$0	\$0

CAPITAL BUDGET PROJECT SCHEDULE

Agency Code: 304 Agency Name: Comptroller of Public Accounts				
CATEGORY CODE / CATEGORY NAME PROJECT NUMBER / NAME OOE / TOF / MOF CODE				
	EST 2010	BUD 2011	BL 2012	BL 2013
Capital Subtotal, Category 5005	\$37,162,443	\$30,612,724	\$10,108,109	\$10,108,109
Informational Subtotal, Category 5005	0	0	0	0
TOTAL, CATEGORY 5005	\$37,162,443 =========	\$30,612,724	\$10,108,109	\$10,108,109 =======
AGENCY TOTAL - CAPITAL	\$37,162,443	\$30,612,724	\$10,108,109	\$10,108,109
AGENCY TOTAL - INFORMATIONAL	0	0	0	0
AGENCY TOTAL	\$37,162,443 ==========	\$30,612,724	\$10,108,109	\$10,108,109
METHOD OF FINANCING - CAPITAL				
0001 General Revenue Fund	\$11,988,560	\$10,402,156	\$10,108,109	\$10,108,109
0369 Federal American Recovery and Reinvestment Fund	3,200,000	0	0	0
0666 Appropriated Receipts	511,212	0	0	0
0777 Interagency Contract Receipts	21,462,671	20,210,568	0	0
TOTAL, METHOD OF FINANCING - CAPITAL	\$37,162,443	\$30,612,724	\$10,108,109	\$10,108,109
TOTAL, METHOD OF FINANCING	\$37,162,443	\$30,612,724	\$10,108,109 ========	\$10,108,109
TYPE OF FINANCING - CAPITAL				
CA Current Appropriations	\$37,162,443	\$30,612,724	\$10,108,109	\$10,108,109
TOTAL, TYPE OF FINANCING - CAPITAL	\$37,162,443	\$30,612,724	\$10,108,109	\$10,108,109
TOTAL, TYPE OF FINANCING	\$37,162,443	\$30,612,724	\$10,108,109	\$10,108,109

CAPITAL BUDGET PROJECT INFORMATION

Agency Code: 304 Agency Name: Comptroller of Public Accounts

CATEGORY CODE / CATEGORY NAME PROJECT NUMBER / NAME

5005 Acquisition of Information Resource Technologies

001 Daily Operations - Capital

PROJECT DESCRIPTION:

Daily Operations expenditures are critical to maintaining tax, revenue, treasury, procurement and accounting functions for the Comptroller's office and the state, while serving the needs of taxpayers statewide. The project includes the estimated expenditures necessary to provide information resources operations with limited development or expansion to meet the operational mission of the agency. Any further budget reductions would have a significant impact on the agency's data center.

Number of Units / Average Unit Cost: N/A

Estimated Completion Date: Ongoing

Additional Capital Expenditure Amounts Required:

2014	2015
N/A	N/A

Type of Financing: CA Current Appropriations

Projected Useful Life: Ongoing

Estimated / Actual Project Cost: N/A

Length of Financing / Lease Period: N/A

Estimated / Actual Debt Obligation Payments: N/A

Revenue Generation / Cost Savings: N/A

Explanation: N/A

Project Location: The agency's data center operations are located in Austin, Texas.

Beneficiaries: Staff and all customers of the agency, including taxpayers, the legislature and other state agencies benefit from the agency's data center operations.

Frequency of Use and External Factors Affecting Use: The agency's data center operations are in use 24 hours a day, 7 days a week.

CAPITAL BUDGET ALLOCATION TO STRATEGIES

Capital Capital Capital Capital Capital Capital Capital	ER / NAME	GOAL OBJECTIVE STRATEGY 01-01-01 01-02-01 01-03-01 01-04-01 02-01-01	\$3,926,461 1,748,067 880,992 183,050	\$3,707,654 1,650,655 831,898	\$3,707,654 1,650,655 831,898	BL 2013 \$3,707,654 1,650,655
Capital	Daily Operations - Capital Maintain an ongoing program of audit and verification activities Improve compliance with tax laws through contact/collection program Provide information to taxpayers, government officials and the public Provide tax hearings; represent the agency; provide legal counsel Project receipts/disbursements; complete accounting/reporting Conduct property value study; provide assistance; review methods	01-02-01 01-03-01 01-04-01 02-01-01	1,748,067 880,992	1,650,655 831,898	1,650,655	
Capital	Maintain an ongoing program of audit and verification activities Improve compliance with tax laws through contact/collection program Provide information to taxpayers, government officials and the public Provide tax hearings; represent the agency; provide legal counsel Project receipts/disbursements; complete accounting/reporting Conduct property value study; provide assistance; review methods	01-02-01 01-03-01 01-04-01 02-01-01	1,748,067 880,992	1,650,655 831,898	1,650,655	
Capital	Improve compliance with tax laws through contact/collection program Provide information to taxpayers, government officials and the public Provide tax hearings; represent the agency; provide legal counsel Project receipts/disbursements; complete accounting/reporting Conduct property value study; provide assistance; review methods	01-02-01 01-03-01 01-04-01 02-01-01	1,748,067 880,992	1,650,655 831,898	1,650,655	
Capital Capital Capital Capital Capital Capital Capital Capital	Provide information to taxpayers, government officials and the public Provide tax hearings; represent the agency; provide legal counsel Project receipts/disbursements; complete accounting/reporting Conduct property value study; provide assistance; review methods	01-03-01 01-04-01 02-01-01	880,992	831,898		1,650,655
Capital Capital Capital Capital Capital Capital Capital	Provide tax hearings; represent the agency; provide legal counsel Project receipts/disbursements; complete accounting/reporting Conduct property value study; provide assistance; review methods	01-04-01 02-01-01	,	•	021 000	
Capital Capital Capital Capital Capital Capital	Project receipts/disbursements; complete accounting/reporting Conduct property value study; provide assistance; review methods	02-01-01	183,050		०७।,०५४	831,898
Capital Capital Capital Capital	Conduct property value study; provide assistance; review methods		-,	172,849	172,849	172,849
Capital Capital Capital			1,202,131	1,135,141	1,135,141	1,135,141
Capital Capital	Provide information and applying to the public and private contars	02-02-01	492,414	464,973	464,973	464,973
Capital Capital	Frovide information and analysis to the public and private sectors	02-03-01	166,993	157,687	157,687	157,687
Capital	Ensure that the state's assets, cash receipts and warrants are secured	02-04-01	231,220	218,335	218,335	218,335
	Identify state programs, services and processes for competitive bidding	02-06-01	11,775	11,118	11,118	11,118
	Improve tax/voucher data processing, tax collection and disbursements	03-01-01	1,861,536	1,757,799	1,757,799	1,757,799
	TOTAL, PROJECT	=	\$10,704,639	\$10,108,109	\$10,108,109	\$10,108,109
002	Public School Accountability System					
Capital	Provide information and analysis to the public and private sectors	02-03-01	\$600,000	\$0	\$0	\$0
	TOTAL, PROJECT	<u> </u>	\$600,000	\$0	\$0	\$0
003	Data Warehouse					
Capital	Project receipts/disbursements; complete accounting/reporting	02-01-01	\$3,200,000	\$0	\$0	\$0
			\$3,200,000	\$0	\$0	\$0

CAPITAL BUDGET ALLOCATION TO STRATEGIES

Agency Code	e: 304	Agency Name: Comptroller of Public Accounts					
CATEGORY CODE / NAME PROJECT NUMBER / NAME STRATEGY NAME		GOAL OBJECTIVE STRATEGY	EST 2010	BUD 2011	BL 2012	BL 2013	
	004	Data Center Consolidation					
Capital		Provide statewide procurement and support services	02-05-01	\$20,000	\$0	\$0	\$0
	TOTAL, PROJECT			\$20,000	\$0	\$0	\$0
	005	ProjectONE					
Capital		Project receipts/disbursements; complete accounting/reporting	02-01-01	\$21,733,148	\$20,504,615	\$0	\$0
		TOTAL, PROJECT	=	\$21,733,148	\$20,504,615	\$0	\$0
	006	Impala Replacement					
Capital		Provide statewide procurement and support services	02-05-01	\$904,656	\$0	\$0	\$0
		TOTAL, PROJECT	=	\$904,656	\$0	\$0	\$0
		TOTAL CAPITAL, ALL PROJECTS		\$37,162,443	\$30,612,724	\$10,108,109	\$10,108,109
		TOTAL INFORMATIONAL, ALL PROJECTS		0	0	0	0
		TOTAL, ALL PROJECTS	_	\$37,162,443	\$30,612,724	\$10,108,109	\$10,108,109

CAPITAL BUDGET PROJECT SCHEDULE - EXCEPTIONAL ITEMS

Agency Code: 30	Agency Name: Comptroller of Public Accounts		
	DE / CATEGORY NAME MBER / NAME MOF CODE	EXCP 2012	EXCP 2013
5005 Acc	quisition of Information Resource Technologies		
5/5	ProjectONE Ongoing Maintenance and Support		
	OBJECTS OF EXPENSE - CAPITAL		
	2001 Professional Fees and Services	\$10,662,884	\$11,012,884
	2004 Utilities	323,883	25,320
	2009 Other Operating Expenses	6,078,100	6,760,622
	5000 Capital Expenditures	5,000,000	0
	SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 005	\$22,064,867 ============	\$17,798,826
	TYPE OF FINANCING		
	CA 0001 General Revenue Fund	\$22,064,867	\$17,798,826
	SUBTOTAL, TYPE OF FINANCING, PROJECT 005	\$22,064,867 ===========	\$17,798,826
	SUBTOTAL, CATEGORY, PROJECT 005	\$22,064,867 ============	\$17,798,826
	AGENCY TOTAL	\$22,064,867	\$17,798,826
	METHOD OF FINANCING		
	0001 General Revenue Fund	\$22,064,867	\$17,798,826
	TOTAL, METHOD OF FINANCING	\$22,064,867	\$17,798,826
	TYPE OF FINANCING		
	CA Current Appropriations	\$22,064,867	\$17,798,826
	TOTAL, TYPE OF FINANCING	\$22,064,867	\$17,798,826

CAPITAL BUDGET PROJECT INFORMATION – EXCEPTIONAL ITEMS

Agency Code: 304 Agency Name: Comptroller of Public Accounts

CATEGORY CODE / CATEGORY NAME PROJECT NUMBER / NAME

5005 Acquisition of Information Resource Technologies

005 ProjectONE

PROJECT DESCRIPTION:

The Comptroller's office is responsible for efficiently managing the state's fiscal affairs. To further financial and reporting uniformity, the agency is leading the effort to develop, maintain and support Enterprise Resource Planning (ERP), a statewide effort called for by legislators in House Bill 3106 of the 80th legislative session. ERP, or ProjectONE—Our New Enterprise, will create a single set of real-time books designed to reduce conflicting data and give decision-makers accurate and timely financial and human resource information. The new system offers general ledger, accounts payable, accounts receivable, budgeting, payroll and several other modules to help agencies efficiently manage their operations. In 2009, the 81st Legislature appropriated funds to several state agencies to work with the Comptroller's office to develop and implement projects under ProjectONE.

In order to provide critical ongoing maintenance and support to the agencies that have converted to ProjectONE, which comprise over 40 percent of the state budget, the Comptroller's office is requesting \$39.9 million in exceptional items for the fiscal 2012-13 biennium. This request will enable the agency to provide ongoing services to support, maintain and enhance the system, including hardware, software, maintenance and disaster recovery services. ProjectONE development was funded by interagency contracts (IACs) with participating agencies. In order to better manage and support the implementation efforts completed in phase one, consolidating the funding in one agency for the maintenance and support phase is consistent with similar statewide initiatives implemented by the Comptroller's office in the past, including the Uniform Statewide Accounting System and the Uniform Statewide Payroll System.

Number of Units / Average Unit Cost: N/A

Estimated Completion Date: Ongoing

Additional Capital Expenditure Amounts Required:

2014 2015 \$18,618,418 \$20,133,117

Type of Financing: CA Current Appropriations

Projected Useful Life: Ongoing

Estimated / Actual Project Cost: N/A

Length of Financing / Lease Period: N/A

Estimated / Actual Debt Obligation Payments: N/A

Revenue Generation / Cost Savings: N/A

Explanation: N/A

Project Location: The agency's data center operations are located in Austin, Texas.

Beneficiaries: State agencies, the legislature and taxpayers will benefit from ProjectONE.

Frequency of Use and External Factors Affecting Use: ProjectONE will create a single set of real-time books for decision-makers to use daily.

CAPITAL BUDGET ALLOCATION TO STRATEGIES - EXCEPTIONAL ITEMS

Agency Code: 304 Agency Name: Comptroller of Public Accounts			
CATEGORY CODE / NAME PROJECT NUMBER / NAME STRATEGY NAME	GOAL OBJECTIVE STRATEGY	EXCP 2012	EXCP 2013
5005 Acquisition of Information Resource Technologies			
005 ProjectONE Ongoing Maintenance and Support			
Capital Project receipts/disbursements; complete accounting/reporting	g 02-01-01	\$22,064,867	\$17,798,826
TOTAL, PROJECT		\$22,064,867	\$17,798,826
TOTAL CAPITAL, ALL PROJECTS		\$22,064,867	\$17,798,826
TOTAL INFORMATIONAL, ALL PROJECTS		0	0
TOTAL, ALL PROJECTS		\$22,064,867	\$17,798,826

HISTORICALLY UNDERUTILIZED BUSINESS (HUB) SUPPORTING SCHEDULE

Agency Code: 304 Agency Name: Comptroller of Public Accounts

Comparison to Statewide HUB Procurement Goals

A. Fiscal Year 2008-09 HUB Expenditure Information

Statewide HUB Goals	Procurement Category		HUB Expe			Total Expenditures FY 2008		HUB Exp			Total Expenditures FY 2009
	_	% Goal	% Actual	Difference	Actual \$	_	% Goal	% Actual	Difference	Actual \$	_
11.9%	Heavy Construction	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
26.1%	Building Construction	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
57.2%	Special Trade Construction	57.2%	73.7%	16.5%	\$38,060	\$51,632	57.2%	8.0%	-49.2%	\$8,495	\$106,062
20.0%	Professional Services	20.0%	0.0%	-20.0%	\$0	\$0	20.0%	0.0%	-20.0%	\$0	\$0
33.0%	Other Services	33.0%	33.3%	0.3%	\$7,591,686	\$22,785,188	33.0%	32.4%	-0.6%	\$7,954,505	\$24,514,343
12.6%	Commodities	12.6%	9.2%	-3.4%	\$1,320,052	\$14,403,200	12.6%	14.3%	1.7%	\$1,849,323	\$12,889,514
	Total Expenditures		24.0%		\$8,949,798	\$37,240,020		26.2%		\$9,812,323	\$37,509,919

B. Assessment of Fiscal Year 2008-09 Efforts to Meet HUB Procurement Goals

Attainment:

During fiscal 2008, the agency attained or exceeded statewide HUB procurement goals in two of four categories. In fiscal 2009, the agency attained or exceeded HUB procurement goals in one of four categories.

Applicability:

The "Heavy Construction" and "Building Construction" categories were not applicable to agency operations in either fiscal 2008 or fiscal 2009 since the agency did not have any strategies or programs related to construction.

Factors Affecting Attainment:

Several contracts were awarded in the "Commodities" category to non-HUB prime contractors primarily for large information technology related systems and products. In fiscal 2008, a total of 9.2 percent was expended with HUBs and a total of 14.3 percent was expended in fiscal 2009. In the "Other Services" category, numerous large dollar contracts were awarded to vendors who provided computer programming, computer maintenance and reproduction and printing services. In fiscal 2008, a total of 33.3 percent was expended with HUBs and a total of 32.4 percent was expended in fiscal 2009. In fiscal 2008 and fiscal 2009, there were no expenditures in the "Professional Services" category. In the "Special Trade" category, contracts were competitively bid for electrical and cabling services. In fiscal 2008, a total of 73.7 percent was expended with HUBs. A total of 8.0 percent was expended in fiscal 2009.

HISTORICALLY UNDERUTILIZED BUSINESS (HUB) SUPPORTING SCHEDULE

Agency Code: 304 Agency Name: Comptroller of Public Accounts

"Good Faith" Efforts:

The agency made the following good faith efforts to promote and comply with statewide HUB procurement goals:

- Aggressively promoted the Texas HUB Certification program to non-certified HUB vendors.
- Included a HUB Subcontracting Plan with all formal solicitations of \$25,000 and greater to increase subcontracting opportunities with HUBs.
- Worked directly with agency purchasers, the general counsel and division end-users to review pre-solicitation documents and identify HUB subcontracting opportunities.
- Participated in HUB Discussion Workgroup meetings to promote an effective statewide HUB Program through education, networking and proactive feedback. Also participated as a member of the HUB Discussion Workgroup Outreach subcommittee.
- Participated as a member of the Greater Austin Hispanic Chamber of Commerce Business Capital and Procurement Committee in planning HUB/minority business outreach programs.
- Invited 20 vendors in fiscal 2008 and 15 vendors in fiscal 2009 to promote their products and services to purchasing staff and agency end-users.
- Participated in 25 Economic Opportunity Forums during fiscal 2008 and 25 in fiscal 2009; provided one-on-one assistance to HUB vendors on doing business with the Comptroller's office; and encouraged vendors to seek Texas HUB Certification. Co-hosted several Economic Opportunity Forums.
- Presented HUB training and information sessions to purchasing staff, purchasing liaisons and general counsel staff to promote the HUB program and increase HUB utilization.
- Placed HUB recruitment advertisements in various minority news media publications to promote HUB participation in agency procurements.
- Monitored the agency's Mentor Protégé's sponsorship agreements, which provide professional guidance and support to the protégé/HUB in order to facilitate their growth and development and increase HUB contracts and subcontracts with the state of Texas.
- Maintained a HUB toll-free line (1-800-991-BIDS), HUB e-mail address (cpa.hub@cpa.state.tx.us) and HUB website at www.window.state.tx.us/ssv to provide vendors with assistance and up-to-date information regarding contracting opportunities, etc.

PREPARED BY: Robert Chapa

FEDERAL FUNDS SUPPORTING SCHEDULE

Agency Code: 304 Agency Name: Comptroller of Public Accounts					
CFDA NUMBER / STRATEGY	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
20.240.000 Fuels Tax Evasion Intergovernmental Enforcement Effort					
01-01-01 Maintain an ongoing program of audit and verification activities	\$10,000	\$0	\$0	\$0	\$0
TOTAL, ALL STRATEGIES	\$10,000	\$0	\$0	\$0	\$0
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$10,000	\$0	\$0	\$0	\$0
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$ 0	\$0	\$0	\$0	\$0
84.397.000 Stabilization – Government Services – Stimulus					
02-01-01 Project receipts and disbursements; complete accounting and reporting	\$122,980	\$3,743,017	\$566,622	\$0	\$0
TOTAL, ALL STRATEGIES	\$122,980	\$3,743,017	\$566,622	\$0	\$0
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$122,980	\$3,743,017	\$566,622	\$0	\$0
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	*************************************	\$0	\$0	\$0	\$0
SUMMARY LISTING OF FEDERAL PROGRAM AMOUNTS					
20.240.000 Fuels Tax Evasion Intergovernmental Enforcement Effort	\$10,000	\$0	\$0	\$0	\$0
84.397.000 Stabilization – Government Services – Stimulus	122,980	3,743,017	566,622	0	0
TOTAL, ALL STRATEGIES	\$132,980	\$3,743,017	\$566,622	\$0	\$0
TOTAL, ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$132,980	\$3,743,017	\$566,622	\$0	\$0
TOTAL, ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	\$0	\$0	\$ 0	\$0

FEDERAL FUNDS SUPPORTING SCHEDULE

Agency Code: 304 Agency Name: Comptroller of Public Accounts

ASSUMPTIONS AND METHODOLOGY

In fiscal 2009, the Criminal Investigations area received \$10,000 in federal funds from the Federal Highway Administration (FHWA) for participation in a joint fuels tax evasion project to increase intergovernmental activities and enforcement efforts among public agencies to reduce Federal fuels tax evasion. Funds were to be used only to expand or enhance intergovernmental efforts to increase motor fuels tax enforcement and payments; to supplement motor fuels tax examinations and criminal investigations; and to increase research and training in the area of Federal fuels tax evasion.

The Comptroller's office also received funding through the American Recovery and Reinvestment Act (ARRA) for oversight of the more than \$14.4 billion in stimulus funds received by the state of Texas for the three-year period beginning in 2009.

POTENTIAL LOSS OF FEDERAL FUNDS

FHWA funds were made available through 2009. ARRA funds are available through fiscal 2011.

FEDERAL FUNDS TRACKING SCHEDULE

Agency Code: 3	304 Agency Name: Comptroll	er of Public Accounts				
FEDERAL FY	AWARD AMOUNT	EXPENDED SFY 2009	BUDGETED SFY 2010	ESTIMATED SFY 2011	TOTAL	DIFFERENCE FROM AWARD
84.397.000 Stat	oilization – Government Services - Stir	mulus				
2009	\$4,432,619	\$122,980	\$3,743,017	\$566,622	\$4,432,619	\$0
TOTAL		\$122,980 ========	\$3,743,017	\$566,622 	\$4,432,619	\$0
	NEFITS PAYMENTS (*)	 \$14.057	\$93,440	\$99,726	\$207,223	

^(*) Employee Benefits paid with federal funds are a subset of the total amounts above.

ESTIMATED TOTAL OF ALL FUNDS OUTSIDE THE GENERAL APPROPRIATIONS ACT BILL PATTERN SCHEDULE

Agency Code: 304 Agency Name: Comptroller of Public Accounts

Estimated Grand Total of Agency Funds Outside the 2012-13 General Appropriations Act Bill Pattern:

\$2,168,700,523

0892 - Texas Tomorrow Constitutional Trust Fund

Estimated Beginning Balance in Fiscal Year 2010	\$1,808,884,867
Estimated Revenues – Fiscal 2010 Estimated Revenues – Fiscal 2011	167,053,714 233,058,625
Fiscal 2010-11 Biennial Total	\$2,208,997,206 ========
Estimated Beginning Balance in Fiscal Year 2012	\$1,696,457,119
Estimated Revenues – Fiscal 2012 Estimated Revenues – Fiscal 2013	233,344,562 238,898,842
Fiscal 2012-13 Biennial Total	\$2,168,700,523

Estimated Expenditures for the 2012-13 Biennium: \$510,127,580

CONSTITUTIONAL OR STATUTORY CREATION AND USE OF FUNDS:

Tex. Educ. Code Ann. §54.634(a) establishes the Texas Tomorrow Constitutional Trust Fund, which consists of state appropriations, money acquired from other governmental or private sources, money paid under prepaid tuition contracts and the income from money deposited in the fund. Tex. Educ. Code Ann. § 54.637 provides that the fund's assets may only be used to pay the costs of program administration and operations, make payments to institutions of higher education or private or independent institutions of higher education on behalf of beneficiaries and make refunds under prepaid tuition contracts. Tex. Educ. Code Ann. § 54.703(b) establishes a trust for the Higher Education Savings Plan, which consists of contributions and earnings of plan participant's savings trust accounts. Tex. Educ. Code Ann. § 54.707(a) provides that individuals may open a savings trust account to save money for the payment of the qualified higher education expenses of a beneficiary. Tex. Educ. Code Ann. § 54.764 establishes the Texas Tomorrow Fund II prepaid tuition unit undergraduate education program fund as a trust fund outside of the state treasury for deposits and earnings under prepaid tuition contracts. Tex. Educ. Code Ann. § 54.767 provides that the fund's assets may only be used to pay the costs of program administration and operations, make payments to general academic teaching institutions, two-year institutions of higher education, private or independent institutions of higher education, career schools, and accredited out-of-state institutions of higher education on behalf of beneficiaries and make refunds under prepaid tuition contracts.

Legal Citation:

Tex. Educ. Code Ann., Subchapters F, G and H establish the Texas Prepaid Higher Education Tuition Program, the Higher Education Savings Plan and the Prepaid Tuition Unit Undergraduate Education Program, respectively. Tex. Educ. Code Ann. §§ 54.634(a), 54.703(b), 54.764(a) create trust funds to be used to administer the plans.

ESTIMATED TOTAL OF ALL FUNDS OUTSIDE THE GENERAL APPROPRIATIONS ACT BILL PATTERN SCHEDULE

Agency Code: 304 Agency Name: Comptroller of Public Accounts

METHOD OF CALCULATION AND REVENUE ASSUMPTIONS:

- 1. The estimated payments to colleges for each Texas Guaranteed Tuition Plan type (senior, junior and private) are based on the percentage that each type represents of all contracts sold.
- 2. The estimated financial activity for fiscal 2011 for each Texas Guaranteed Tuition Plan type is based on the weighted average tuition rate increases for Fall 2010 and the fiscal 2010 budget approved by the Texas Prepaid Higher Education Tuition Board (Board).
- 3. The estimated financial activity for fiscal years 2012 and 2013 for each Texas Guaranteed Tuition Plan type was based on the weighted average tuition rate increases for Fall 2010, the fiscal 2011 budget pending approval by the Board, the Board's adopted actuarial assumptions for fiscal 2010 and a 5 percent rate of return on investments.
- 4. College savings plan and Texas Tuition Promise Fund activity is projected to grow at a rate of 5 percent per year.

Agency Code: 304	Agency Name: Comptroller of Public Accounts						
Reduction Target:	\$44,333,090						
	Revenue Loss					Reduction Amo	unt
Priority Strategy/Re	duction Item	2012	2013	Biennial Total	2012	2013	Biennial Total

1 Other Operating Expenses

Category: Programs - Service Reductions (Other)

Item Comment: The agency would be forced to reduce approximately \$5.1 million in General Revenue (GR) operating expenses in 2012-13. The majority of cuts would be in the Information Technology area for contract programmers and systems support, which would greatly increase the probability of critical systems failure. Previous investments in new technologies would be lost without the ability to maintain and expand programs. Current and planned projects requiring significant software development resources would be delayed or cancelled, including the modernization of tax, treasury, unclaimed property and procurement systems and the development of ProjectONE. The agency would be unable to proceed to the next phase of the technology modernization initiative, which would focus on delinquent tax collection and audit functions to ensure all money owed to the state is collected timely. A reduction in funding for travel would result in fewer enforcement compliance activities such as special event canvassing, cold stops and fuels/cigarette tax investigations. When tax laws change, the agency develops rules and bulletins to help taxpayers understand and comply with those laws. Reduced funding for printing and postage would impede the agency's ability to communicate effectively and efficiently with taxpayers, eventually resulting in an increase in taxpayer reporting errors, negative tax filing patterns and a significant decrease in voluntary taxpayer compliance. Services from temporary agencies needed during peak tax times would be severely reduced, possibly causing the annual franchise tax peak that occurs in May to extend for an additional month. The reduction would also negatively impact the Methods and Assistance Program review process enacted by the 81st Legislature. Funding for consultants would no longer be available to assist the agency's Property Tax area in reviewing one-half of the county appraisal districts each year to ensure uniformity and accountability.

1-2-1 Improve Compliance with Tax Laws	\$0	\$0	\$0	\$466,082	\$466,082	\$932,164	
1-3-1 Provide Information to Taxpayers		\$0	\$0	\$524,081	\$524,081	\$1,048,162	
1-4-1 Provide Tax Hearings	\$0	\$0	\$0	\$51,535	\$51,535	\$103,070	
2-1-1 Project Receipts/Disbursements; Acco	unting \$0	\$0	\$0	\$385,935	\$385,935	\$771,870	
2-2-1 Conduct Property Value Study		\$0	\$0	\$231,293	\$231,293	\$462,586	
2-3-1 Provide Information/Analysis to the Pu	blic \$0	\$0	\$0	\$47,029	\$47,029	\$94,058	
3-1-1 Improve Tax/Voucher Data Processing	\$0	\$0	\$0	\$858,779	\$858,779	\$1,717,558	
METHOD OF FINANCING:							
0001 General Revenue Fund	\$0	\$0	\$0	\$2,564,734	\$2,564,734	\$5,129,468	
TOTAL, METHOD OF FINANCING	\$0	\$0	\$0	\$2,564,734	\$2,564,734	\$5,129,468	
ITEM TOTAL	\$0	\$0	\$0	\$2,564,734	\$2,564,734	\$5,129,468	
FTE REDUCTIONS (From FY 2012 and FY 20	0.0	0.0	0.0				

Agency Code: 304 Agency Name: Comptroller of Public Accounts

Reduction Target:

\$44,333,090

			Revenue Loss			Reduction Am	ount
Priority	Strategy/Reduction Item	2012	2013	Biennial Total	2012	2013	Biennial Total

2 Salaries and Related Expenses

Category: Programs – Service Reductions (FTEs – Hiring Freeze)

Item Comment: To reduce approximately \$17 million in GR, the agency would be forced to cut staffing through attrition by 155 FTEs. A loss of 56 FTEs in Enforcement would severely impact delinquent tax collections and result in the loss of over \$176 million in potential tax revenue over the biennium. With delinquent sales tax collections declining and delinquent collection assignments increasing, reductions in staff and the associated revenue losses would further burden state and local budgets. This reduction would result in delinquent cases aging longer, increasing the time required to close a delinquent account by 13 days. The amount of time available for collection efforts would be reduced and 30 fewer cases per collector would be closed. Approximately 18 fewer taxpayer seminars would be provided. A reduction of 19 FTEs in the Tax Policy area would affect the agency's ability to provide accurate, consistent and timely tax information to taxpayers, legislators and other state agencies. The average time taken to respond to taxpayer correspondence would increase over 28 percent in fiscal 2012 and 56 percent in fiscal 2013. A reduction of 11 FTEs in the Property Tax area would impede the agency's ability to conduct the legislatively mandated school district Property Value Study (PVS) to determine the level of property tax wealth in each school district for state funding purposes. A loss of staff would result in reducing the number of properties included in the PVS from 85,000 to 60,000. Fewer samples in the study means greater variability and less accurate findings and a stronger possibility school districts would receive a local value assignment, thus increasing the amount of state funding to schools. A loss of 26 staff in the Fiscal Management area would potentially compromise the timeliness and accuracy of the state's *Comprehensive Annual Financial Report* and the *Annual Cash Report*. In addition, staff loss would impact support of the state's financial and payroll systems.

1-2-1 Improve Compliance with Tax Laws	\$44,100,000	\$132,300,000	\$176,400,000	\$2,855,532	\$2,855,532	\$5,711,064	
1-3-1 Provide Information to Taxpayers	\$0	\$0	\$0	\$1,212,339	\$1,212,339	\$2,424,678	
1-4-1 Provide Tax Hearings	\$0	\$0	\$0	\$759,209	\$759,209	\$1,518,418	
2-1-1 Project Receipts/Disbursements; Accounting	g \$0	\$0	\$0	\$1,967,780	\$1,967,780	\$3,935,560	
2-2-1 Conduct Property Value Study	\$0	\$0	\$0	\$740,732	\$740,732	\$1,481,464	
2-3-1 Provide Information/Analysis to the Public	\$0	\$0	\$0	\$652,150	\$652,150	\$1,304,300	
2-5-1 Procurement	\$0	\$0	\$0	\$376,368	\$376,368	\$752,736	
METHOD OF FINANCING:							
0001 General Revenue Fund	\$44,100,000	\$132,300,000	\$176,400,000	\$8,564,110	\$8,564,110	\$17,128,220	
TOTAL, METHOD OF FINANCING	\$44,100,000	\$132,300,000	\$176,400,000	\$8,564,110	\$8,564,110	\$17,128,220	
ITEM TOTAL	\$44,100,000	\$132,300,000	\$176,400,000	\$8,564,110	\$8,564,110	\$17,128,220	
FTE REDUCTIONS (From FY 2012 and FY 2013 B	ase Request)			155.0	155.0	155.0	

Agen	cy Code: 304	Agency Name: Compt	troller of Public Accounts					
Reduction	n Target:	\$44,333,090						
				Revenue Loss			Reduction Amo	ount
Priority	Strategy/Redu	ction Item	2012	2013	Biennial Total	2012	2013	Biennial Total

3 Other Operating Expenses

Category: Programs – Service Reductions (Other)

Item Comment: The agency would be forced to reduce approximately \$2.2 million in GR operating expenses in 2012-13 primarily for contract programmers and systems support in the Information Technology area. A loss of these resources would have a significant impact to the ongoing support and maintenance of Audit's programs and systems including ADS, AWM, CATS, P&I, RITS, data mining and predictive models used to score and rank taxpayers. Technology has helped make the audit process more efficient, minimizing workload burdens on auditors and acting as a "force multiplier," allowing limited staff to keep average hours per audit at a minimum, maximizing audit completions and coverage per auditor. The loss of these resources would have a direct impact on the agency's ability to conduct due tax assessments. A reduction in Audit's travel would also result in limiting the agency's ability to improve voluntary taxpayer compliance levels through the audit process by limiting the agency's ability to maintain a strong audit presence among the taxpaying population. In the Treasury area, a loss of these resources would have a negative impact on the agency's ability to maintain and support current Treasury systems and upgrades. Contractors have been instrumental in programming the Treasury systems, which process, track and collateralize all of the monies flowing into and out of the treasury. Contractors also played a key role in assisting the agency with fulfilling legislative mandates such as those under Senate Bill 638, as passed by the 81st Legislature, Regular Session (2009), which requires the Comptroller to establish a program for centralized pooled collateralization of deposits of public funds as an alternative to collateralization and for monitoring collateral maintained by financial institutions participating in the program. Contractors assisted in the complete rewrite of the current collateral system.

1-1-1 Maintain Audit and Verification Activities	\$0	\$0	\$0	\$1,050,232	\$1,050,232	\$2,100,464	
2-4-1 Ensure State's Assets are Secured	\$0	\$0	\$0	\$61,643	\$61,643	\$123,286	
METHOD OF FINANCING:							
0001 General Revenue Fund	\$0	\$0	\$0	\$1,111,875	\$1,111,875	\$2,223,750	
TOTAL, METHOD OF FINANCING	\$0	\$0	\$0	\$1,111,875	\$1,111,875	\$2,223,750	
ITEM TOTAL	\$0	\$0	\$0	\$1,111,875	\$1,111,875	\$2,223,750	
	and Dogwoot)			0.0	0.0	0.0	
FTE REDUCTIONS (From FY 2012 and FY 2013 B	ase Request)			0.0	0.0	0.0	

Agency Code: 304 Agency Name: Comptroller of Public Accounts

Reduction Target:

\$44,333,090

			Revenue Loss			Reduction Amo	punt
Priority	Strategy/Reduction Item	2012	2013	Biennial Total	2012	2013	Biennial Total

4 Salaries and Related Expenses

Category: Programs – Service Reductions (FTEs – Hiring Freeze)

Item Comment: To reduce approximately \$20 million in GR, the agency would be forced to reduce staffing through attrition by 160 FTEs in 2012-13. A loss of 85 FTEs in the Audit area would severely impact the agency's ability to conduct tax due assessments. Audit completions would decline by 5,084 audits, resulting in a loss of an estimated \$100 million in projected tax revenue over the 2012-13 biennium. With reduced staffing, audit coverage is projected to drop from approximately 0.60 percent to 0.49 percent in FY2012-13. Reduced audit activity eventually results in decreased levels of voluntary taxpayer compliance. A reduction in staff would also impact the agency's ability to carry out legislative mandates such as those in House Bill 3, as passed by the 79th Legislature, 3rd Called Session (2006), which required revisions to the state's franchise tax. Audit coverage of this more complex tax would decline. A loss of 51 FTEs in the Revenue Administration area would impede the timely processing of all tax payments within three days of receipt (as required by statute), resulting in a loss of interest to the state. There would also be an estimated average 17 percent increase in the time required to generate taxpayer refunds, resulting in an increase in credit interest paid by the state. In addition, the time it takes to return allocations to local jurisdictions would increase from 21 to 28 days in order to reflect the additional one week required to process all sales tax return data and money for each monthly allocation. A reduction of 6 FTEs in the Treasury area would result in delays in processing state funds and negatively impact investment income earnings. At today's interest rates, with an average daily deposit of approximately \$478 million, a processing delay of only one day would cost the state millions in lost interest over the biennium.

1-1-1 Maintain Audit and Verification Activities	\$24,024,000	\$75,803,000	\$99,827,000	\$6,728,432	\$6,728,432	\$13,456,864
2-4-1 Ensure State's Assets are Secured	\$0	\$0	\$0	\$376,005	\$376,005	\$752,010
3-1-1 Improve Tax/Voucher Data Processing	\$0	\$0	\$0	\$2,821,389	\$2,821,389	\$5,642,778
METHOD OF FINANCING:						
0001 General Revenue Fund	\$0	\$0	\$0	\$9,925,826	\$9,925,826	\$19,851,652
TOTAL, METHOD OF FINANCING	\$24,024,000	\$75,803,000	\$99,827,000	\$9,925,826	\$9,925,826	\$19,851,652
ITEM TOTAL	\$24,024,000	\$75,803,000	\$99,827,000	\$9,925,826	\$9,925,826	\$19,851,652
FTE REDUCTIONS (From FY 2012 and FY 2013 Base Request) 160.0 160.0 160.0						

	0.4						
Agency Code: 30	04 Agency Name: Comp	ptroller of Public Accor	unts				
Reduction Target:	\$44,333,090	7					
	,,						
			Revenue Loss	5		Reduction Amour	nt
Priority Strategy/R	Reduction Item	2012	2013	Biennial Total	2012	2013	Biennial Total
Filolity Strategy/F	Reduction item	2012	2013	Diemiai Totai	2012	2013	Diemilai 10tai
							
AGENCY TOTALS:							
General Revenue F	iunds	\$68,124,000	\$208,103,000	\$276,227,000	\$22,166,545	\$22,166,545	\$44,333,090
Ocheral Nevende i	ando	ψου, 124,000	Ψ200, 100,000	Ψ210,221,000	ΨΖΖ, 100,040	Ψ22,100,040	Ψ++,000,000
General Revenue F	unds – Dedicated	\$68,124,000	\$208,103,000	\$276,227,000	0	\$0	\$0
AGENCY GRAND TO	====	#CO 404 000	#200 402 000	#270 227 220	#20.400.545	#20 400 F4F	#44 222 000
AGENCY GRAND IC) AL ====	\$68,124,000	\$208,103,000	\$276,227,000	\$22,166,545 	\$22,166,545	\$44,333,090
AGENCY FTE REDU	CTIONS				315.0	315.0	315.0

Agency Code: 304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	nark: 08-01	Service Categor	ies: Service-03, Ir	come-A.2, Age-B.3
GOAL: 01 To improve voluntary compliance with tax laws					
OBJECTIVE: 01 Increase accuracy/number of audits and improve assessments	from audits				
STRATEGY: 01 Maintain an ongoing program of audit and verification activities					
0 0, 0	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF EXPENSE:	EXP 2009	E31 2010	BOD 2011	BL 2012	BL 2013
1001 Salaries and Wages	\$11,952,366	\$11,871,973	\$11,805,479	\$11,805,479	\$11,805,479
1002 Other Personnel Costs	426,453	386,727	290,157	290,157	290,157
2001 Professional Fees and Services	3,592,775	3,107,546	2,611,813	2,566,440	2,566,440
2002 Fuels and Lubricants	3,199	5,041	3,998	3,998	3,998
2003 Consumable Supplies	182,706	437,632	447,713	407,532	407,532
2004 Utilities	1,243,821	1,028,581	874,149	873,894	873,894
2005 Travel	30,277	43,361	44,560	28,499	28,499
2006 Rent – Building	168,514	170,512	172,320	172,008	172,008
2007 Rent – Machine and Other	2,737,223	3,236,165	3,133,464	3,130,210	3,130,210
2009 Other Operating Expense	5,018,656	4,283,381	4,371,403	4,240,588	4,240,588
5000 Capital Expenditures	26,668	11,004	0	0	0
TOTAL, OBJECTS OF EXPENSE	\$25,382,658 ========	\$24,581,923	\$23,755,056	\$23,518,805	\$23,518,805
METHOD OF FINANCING:					
0001 General Revenue Fund	\$25,356,088	\$24,547,579	\$23,721,063	\$23,484,812	\$23,484,812
0666 Appropriated Receipts	8,219	34,344	33,993	33,993	33,993
0777 Interagency Contract Receipts	18,351	0	0	0	0
TOTAL, METHOD OF FINANCING	\$25,382,658	\$24,581,923	\$23,755,056	\$23,518,805	\$23,518,805
FULL TIME EQUIVALENT POSITIONS:	176.6	172.3	182.7	182.7	182.7

METHOD OF ALLOCATION:

PREPARED BY: Robert Chapa

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	nark: 08-01	Service Categor	ies: Service-03, Inc	ome-A.2, Age-B.3
GOAL:	01 To improve voluntary compliance with tax laws					
OBJECTIVE:	02 Achieve average account closure rates, ratios and turnarour	nd times				
STRATEGY:	01 Improve compliance with tax laws through contact and colle	ction program				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF	EXPENSE:					
1001 Salaries	s and Wages	\$5,320,163	\$5,284,377	\$5,254,781	\$5,254,781	\$5,254,781
1002 Other P	ersonnel Costs	189,814	172,130	129,150	129,150	129,150
2001 Profess	ional Fees and Services	1,599,420	1,383,474	1,162,771	1,142,574	1,142,574
2002 Fuels a	nd Lubricants	1,423	2,243	1,779	1,779	1,779
2003 Consun	nable Supplies	81,317	194,723	199,207	181,329	181,329
2004 Utilities		553,745	457,920	389,165	389,052	389,052
2005 Travel		13,475	19,298	19,832	12,684	12,684
2006 Rent –	Building	74,977	75,866	76,671	76,531	76,531
	Machine and Other	1,218,553	1,440,681	1,394,961	1,393,514	1,393,514
2009 Other C	perating Expense	2,234,113	1,906,734	1,945,941	1,887,722	1,887,722
5000 Capital	Expenditures	11,873	4,899	0	0	0
TOTAL, OBJEC	CTS OF EXPENSE	\$11,298,873 =======	\$10,942,345 ========	\$10,574,258	\$10,469,116	\$10,469,116
METHOD OF F	FINANCING:					
0001 Genera	Revenue Fund	\$11,287,036	\$10,927,047	\$10,559,115	\$10,453,973	\$10,453,973
0666 Approp	riated Receipts	3,662	15,298	15,143	15,143	15,143
0777 Interage	ency Contract Receipts	8,175	0	0	0	0
TOTAL, METH	OD OF FINANCING	\$11,298,873	\$10,942,345	\$10,574,258	\$10,469,116	\$10,469,116
FULL TIME EC	UIVALENT POSITIONS:	78.6	76.7	81.3	81.3	81.3

METHOD OF ALLOCATION:

PREPARED BY: Robert Chapa

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchma	ark: 08-01	Service Categori	es: Service-05, Inco	ome-A.2, Age-B.3
GOAL:	01 To improve voluntary compliance with tax laws					
OBJECTIVE:	03 Improve taxpayer ratings of accuracy and speed of information	on disseminated				
STRATEGY:	01 Provide information to taxpayers, government officials and the	ne public				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF	EXPENSE:					
1001 Salaries	s and Wages	\$2,680,542	\$2,662,511	\$2,647,600	\$2,647,600	\$2,647,600
1002 Other P	ersonnel Costs	95,632	86,722	65,069	65,069	65,069
2001 Profess	ional Fees and Services	806,015	697,236	586,005	575,828	575,828
2002 Fuels a	nd Lubricants	717	1,130	896	896	896
2003 Consun	nable Supplies	40,966	98,060	100,318	91,314	91,314
2004 Utilities		279,073	230,777	196,127	196,069	196,069
2005 Travel		6,788	9,722	9,990	6,389	6,389
2006 Rent -	Building	37,756	38,204	38,609	38,539	38,539
2007 Rent -	Machine and Other	614,083	726,030	702,991	702,262	702,262
2009 Other C	perating Expense	1,125,812	960,797	980,571	951,243	951,243
5000 Capital	Expenditures	5,984	2,469	0	0	0
TOTAL, OBJEC	CTS OF EXPENSE	\$5,693,368	\$5,513,658	\$5,328,176	\$5,275,209	\$5,275,209
METHOD OF F	INANCING:					
0001 Genera	Revenue Fund	\$5,687,397	\$5,505,940	\$5,320,536	\$5,267,569	\$5,267,569
0666 Approp	riated Receipts	1,846	7,718	7,640	7,640	7,640
0777 Interage	ency Contract Receipts	4,125	0	0	0	0
TOTAL, METH	OD OF FINANCING	\$5,693,368	\$5,513,658	\$5,328,176	\$5,275,209	\$5,275,209
FULL TIME EC	UIVALENT POSITIONS:	39.6	38.6	40.9	40.9	40.9

METHOD OF ALLOCATION:

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	ark: 08-01	Service Categori	es: Service-01, Inco	ome-A.2, Age-B.3
GOAL:	01 To improve voluntary compliance with tax laws					
OBJECTIVE:	04 Provide fair and timely hearings and position letters					
STRATEGY:	01 Provide tax hearings/represent the agency/provide legal cour	nsel				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF E	EXPENSE:					
1001 Salaries	and Wages	\$845,346	\$840,202	\$835,048	\$835,048	\$835,048
1002 Other Pe	ersonnel Costs	31,990	29,275	21,454	21,454	21,454
2001 Professi	ional Fees and Services	192,097	147,840	125,193	122,416	122,416
2002 Fuels ar	nd Lubricants	393	619	491	491	491
2003 Consum	nable Supplies	15,017	51,045	52,535	47,868	47,868
2004 Utilities		59,606	49,900	42,759	42,744	42,744
2005 Travel		2,645	3,646	3,913	2,522	2,522
2006 Rent – E		20,359	20,605	20,827	20,788	20,788
	Machine and Other	145,096	168,883	163,226	162,827	162,827
	perating Expense	289,182	263,890	262,506	251,005	251,005
5000 Capital	Expenditures	1,243	513	0	0	0
TOTAL, OBJEC	CTS OF EXPENSE	\$1,602,974 ===========	\$1,576,418	\$1,527,952	\$1,507,163	\$1,507,163
METHOD OF F	INANCING:					
0001 General	Revenue Fund	\$1,601,543	\$1,574,074	\$1,525,651	\$1,504,862	\$1,504,862
0666 Appropr	riated Receipts	575	2,344	2,301	2,301	2,301
0777 Interage	ency Contract Receipts	856	0	0	0	0
TOTAL, METHO	OD OF FINANCING	\$1,602,974	\$1,576,418	\$1,527,952	\$1,507,163	\$1,507,163
FULL TIME EQ	UIVALENT POSITIONS:	13.0	16.2	17.2	17.2	17.2

METHOD OF ALLOCATION:

In general, indirect administrative and support costs were allocated across each strategy based on budget and staff size and usage of the agency's information technology resources. The allocation methodology was weighted, however, to account for higher usage of technology resources in certain areas.

PREPARED BY: Robert Chapa

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	ark: 08-02	Service Categori	es: Service-05, Inco	ome-A.2, Age-B.3
GOAL:	02 To efficiently manage the state's fiscal affairs					
OBJECTIVE:	01 Maintain state's accounting system; certify general appropria	ations act				
STRATEGY:	01 Project receipts and disbursements; complete accounting an	nd reporting responsibilities				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF I	EXPENSE:					
1001 Salaries	s and Wages	\$3,658,784	\$3,634,173	\$3,613,820	\$3,613,820	\$3,613,820
1002 Other P	ersonnel Costs	130,540	118,379	88,819	88,819	88,819
2001 Profess	ional Fees and Services	1,099,920	951,405	799,630	785,739	785,739
2002 Fuels a	nd Lubricants	979	1,543	1,224	1,224	1,224
2003 Consun	nable Supplies	55,925	133,926	137,010	124,714	124,714
2004 Utilities		380,807	314,908	267,626	267,549	267,549
2005 Travel		9,267	13,272	13,639	8,723	8,723
2006 Rent – I	•	51,568	52,179	52,733	52,637	52,637
	Machine and Other	837,998	990,753	959,312	958,316	958,316
	perating Expense	1,536,409	1,311,279	1,338,239	1,298,199	1,298,199
5000 Capital	Expenditures	8,165	3,369	0	0	0
TOTAL, OBJEC	CTS OF EXPENSE	\$7,770,362	\$7,525,186	\$7,272,052	\$7,199,740	\$7,199,740
METHOD OF F	FINANCING:					
0001 Genera	Revenue Fund	\$7,762,217	\$7,514,660	\$7,261,632	\$7,189,320	\$7,189,320
0666 Approp	riated Receipts	2,520	10,526	10,420	10,420	10,420
0777 Interage	ency Contract Receipts	5,625	0	0	0	0
TOTAL, METH	OD OF FINANCING	\$7,770,362	\$7,525,186	\$7,272,052	\$7,199,740	\$7,199,740
FULL TIME EQ	UIVALENT POSITIONS:	54.1	52.7	55.9	55.9	55.9

METHOD OF ALLOCATION:

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	ark: 08-02	Service Categori	es: Service-05, Inco	ome-A.2, Age-B.3
GOAL:	02 To efficiently manage the state's fiscal affairs					
OBJECTIVE:	02 Ensure the effectiveness of the property value study					
STRATEGY:	01 Conduct property value study; provide assistance; review me	ethods				
OBJECTS OF I	EXPENSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF I	LAI LINGE.					
1001 Salaries	•	\$1,498,883	\$1,488,801	\$1,480,462	\$1,480,462	\$1,480,462
	ersonnel Costs	53,479	48,497	36,387	36,387	36,387
	ional Fees and Services	450,562	389,714	327,544	321,854	321,854
2002 Fuels a		401	632	501	501	501
	nable Supplies	22,912	54,878	56,142	51,103	51,103
2004 Utilities		155,986	128,993	109,626	109,594	109,594
2005 Travel		3,797	5,438	5,588	3,574	3,574
2006 Rent – I	<u> </u>	21,131	21,382	21,608	21,569	21,569
	Machine and Other	343,269	405,841	392,961	392,553	392,553
	perating Expense	629,374	537,163	548,203	531,798	531,798
5000 Capital	Expenditures	3,344	1,380	0	0	0
TOTAL, OBJEC	CTS OF EXPENSE	\$3,183,138 ============	\$3,082,719	\$2,979,022	\$2,949,395	\$2,949,395
METHOD OF F	INANCING:					
0001 General	Revenue Fund	\$3,179,805	\$3,078,406	\$2,974,752	\$2,945,125	\$2,945,125
0666 Appropi	riated Receipts	1,032	4,313	4,270	4,270	4,270
0777 Interage	ency Contract Receipts	2,301	0	0	0	0
TOTAL, METH	OD OF FINANCING	\$3,183,138	\$3,082,719	\$2,979,022	\$2,949,395	\$2,949,395
FULL TIME EQ	UIVALENT POSITIONS:	22.1	21.6	22.9	22.9	22.9

METHOD OF ALLOCATION:

PREPARED BY: Robert Chapa

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchma	ark: 08-02	Service Categori	es: Service-02, Inco	ome-A.2, Age-B.3
GOAL:	02 To efficiently manage the state's fiscal affairs					
OBJECTIVE:	03 Identify/develop research to promote understanding of fiscal	issues				
STRATEGY:	01 Provide information and analysis to the public and private se	ectors				
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF I	EXPENSE:					
1001 Salaries	s and Wages	\$772,777	\$768,076	\$763,363	\$763,363	\$763,363
1002 Other P	ersonnel Costs	29,250	26,769	19,616	19,616	19,616
2001 Profess	ional Fees and Services	175,382	134,888	114,230	111,693	111,693
2002 Fuels a	nd Lubricants	360	567	450	450	450
	nable Supplies	13,736	46,736	48,101	43,828	43,828
2004 Utilities		54,386	45,533	39,019	39,006	39,006
2005 Travel		2,419	3,335	3,580	2,307	2,307
2006 Rent – I	<u> </u>	18,642	18,867	19,070	19,035	19,035
	Machine and Other	132,464	154,168	149,003	148,637	148,637
	perating Expense	264,119	241,095	239,802	229,280	229,280
5000 Capital	Expenditures	1,134	468	0	0	0
TOTAL, OBJEC	CTS OF EXPENSE	\$1,464,669	\$1,440,502	\$1,396,234	\$1,377,215	\$1,377,215
METHOD OF F	FINANCING:					
0001 Genera	Revenue Fund	\$1,463,362	\$1,438,359	\$1,394,130	\$1,375,111	\$1,375,111
0666 Appropr	riated Receipts	526	2,143	2,104	2,104	2,104
0777 Interage	ency Contract Receipts	781	0	0	0	0
TOTAL, METH	OD OF FINANCING	\$1,464,669	\$1,440,502	\$1,396,234	\$1,377,215	\$1,377,215
FULL TIME EQ	UIVALENT POSITIONS:	11.9	14.8	15.7	15.7	15.7

METHOD OF ALLOCATION:

In general, indirect administrative and support costs were allocated across each strategy based on budget and staff size and usage of the agency's information technology resources. The allocation methodology was weighted, however, to account for higher usage of technology resources in certain areas.

PREPARED BY: Robert Chapa

Agency Code: 304	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchma	ark: 08-02	Service Categori	es: Service-05, Inc	ome-A.2, Age-B.3
GOAL: 02	To efficiently manage the state's fiscal affairs					
OBJECTIVE: 04 I	Maximize state revenue					
STRATEGY: 01 I	Ensure that the state's assets, cash receipts and warrants are	e properly secured				
OBJECTS OF EXPER	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
1001 Salaries and V	Nages	\$703,029	\$698,298	\$694,389	\$694,389	\$694,389
1002 Other Personr	nel Costs	25,079	22,742	17,064	17,064	17,064
2001 Professional F	Fees and Services	211,500	182,988	153,794	151,124	151,124
2002 Fuels and Lub	pricants	187	296	235	235	235
2003 Consumable S	Supplies	10,741	25,684	26,275	23,917	23,917
2004 Utilities		73,241	60,565	51,471	51,456	51,456
2005 Travel		1,780	2,549	2,619	1,675	1,675
2006 Rent – Buildin	ng	9,888	10,005	10,111	10,093	10,093
2007 Rent – Machir	ne and Other	161,139	190,519	184,474	184,283	184,283
2009 Other Operati	ng Expense	295,380	252,056	257,255	249,567	249,567
5000 Capital Expen	ditures	1,570	648	0	0	0
TOTAL, OBJECTS O	FEXPENSE	\$1,493,534 ===========	\$1,446,350	\$1,397,687	\$1,383,803	\$1,383,803
METHOD OF FINANC	CING:					
0001 General Reve	nue Fund	\$1,491,968	\$1,444,142	\$1,395,499	\$1,381,615	\$1,381,615
0666 Appropriated	Receipts	485	2,208	2,188	2,188	2,188
0777 Interagency C	Contract Receipts	1,081	0	0	0	0
TOTAL, METHOD OF	FINANCING	\$1,493,534	\$1,446,350	\$1,397,687	\$1,383,803	\$1,383,803
FULL TIME EQUIVAL	LENT POSITIONS:	10.4	10.1	10.7	10.7	10.7

METHOD OF ALLOCATION:

PREPARED BY: Robert Chapa	
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Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchma	ark: 08-02	Service Categori	es: Service-05, Inco	ome-A.2, Age-B.3
GOAL:	02 To efficiently manage the state's fiscal affairs					
OBJECTIVE:	05 Manage a procurement system; maximize competition; provide	de support services				
STRATEGY:	01 Provide statewide procurement and support services					
OBJECTS OF	EXPENSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
1001 Salaries	s and Wages	\$747,179	\$738,949	\$738,950	\$738,950	\$738,950
1002 Other P	ersonnel Costs	16,900	17,700	18,820	18,820	18,820
2001 Profess	ional Fees and Services	261,270	50,895	350,536	350,536	350,536
2002 Fuels a	nd Lubricants	0	0	0	0	0
2003 Consun	nable Supplies	881	300	300	300	300
2004 Utilities		694	722	722	722	722
2005 Travel		0	7,082	6,335	6,335	6,335
2006 Rent –	<u> </u>	0	0	0	0	0
	Machine and Other	9,647	10,135	9,659	9,659	9,659
2009 Other C	perating Expense	16,365	7,225	6,560	6,560	6,560
5000 Capital	Expenditures	0	0	0	0	0
TOTAL, OBJEC	CTS OF EXPENSE	\$1,052,936 ========	\$833,008	\$1,131,882	\$1,131,882	\$1,131,882
METHOD OF F	FINANCING:					
0001 Genera	Revenue Fund	\$768,643	\$441,002	\$600,065	\$600,065	\$600,065
0666 Approp	riated Receipts	120,035	350,594	477,047	477,047	477,047
0777 Interage	ency Contract Receipts	164,258	41,412	54,770	54,770	54,770
TOTAL, METH	OD OF FINANCING	\$1,052,936	\$833,008	\$1,131,882	\$1,131,882	\$1,131,882
FULL TIME EC	UIVALENT POSITIONS:	11.8	12.0	12.0	12.0	12.0

METHOD OF ALLOCATION:

Agency Code:	304 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchma	ark: 08-02	Service Categorie	s: Service-05, Inc	come-A.2, Age-B.3
GOAL:	02 To efficiently manage the state's fiscal affairs					
OBJECTIVE:	06 Establish new state services; achieve savings and measurab	le value				
STRATEGY:	01 Identify state programs, services and processes for competiti	ve bidding				
OBJECTS OF E	EXPENSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
1001 Salaries	and Wages	\$53,870	\$53,542	\$53,214	\$53,214	\$53,214
1002 Other P	ersonnel Costs	2,036	1,863	1,366	1,366	1,366
2001 Profess	ional Fees and Services	12,314	9,505	8,047	7,870	7,870
2002 Fuels ar	nd Lubricants	25	39	31	31	31
2003 Consum	nable Supplies	954	3,229	3,323	3,028	3,028
2004 Utilities		3,831	3,206	2,747	2,746	2,746
2005 Travel		168	232	248	160	160
2006 Rent – E	Building	1,288	1,303	1,317	1,315	1,315
2007 Rent - I	Machine and Other	9,303	10,832	10,470	10,444	10,444
2009 Other O	perating Expense	18,505	16,862	16,783	16,052	16,052
5000 Capital	Expenditures	80	33	0	0	0
TOTAL, OBJEC	CTS OF EXPENSE	\$102,374 ========	\$100,646	\$97,546	\$96,226	\$96,226
METHOD OF F	INANCING:					
0001 General	Revenue Fund	\$102,374	\$100,646	\$97,546	\$96,226	\$96,226
TOTAL, METH	OD OF FINANCING	\$102,374	\$100,646	\$97,546	\$96,226	\$96,226
FULL TIME EQ	UIVALENT POSITIONS:	0.8	1.0	1.1	1.1	1.1

METHOD OF ALLOCATION:

PREPARED BY:	Pohert Chana
I INCI ANCO DI.	Nobell Gliapa

Agency Code: 3	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchm	ark: 08-04	Service Categor	ies: Service-03, In	come-A.2, Age-B.3
GOAL:	03 To expeditiously manage the receipt and disbursement of sta	ite tax revenue				
OBJECTIVE:	01 Generate taxpayer refunds; return tax allocations; maintain tu	ırnaround				
STRATEGY:	01 Improve tax/voucher data processing, tax collection and disb	ursements				
OBJECTS OF E	YDENGE-	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF E.	AI LINGE.					
1001 Salaries	•	\$5,666,135	\$5,628,022	\$5,596,501	\$5,596,501	\$5,596,501
1002 Other Pe		202,161	183,328	137,550	137,550	137,550
	onal Fees and Services	1,703,294	1,473,284	1,238,256	1,216,745	1,216,745
2002 Fuels and		1,516	2,390	1,895	1,895	1,895
2003 Consuma	able Supplies	86,610	207,430	212,207	193,163	193,163
2004 Utilities		589,693	487,647	414,431	414,310	414,310
2005 Travel		14,352	20,555	21,123	13,510	13,510
2006 Rent – B	uilding	79,872	80,819	81,676	81,527	81,527
2007 Rent – M	lachine and Other	1,297,689	1,534,237	1,485,548	1,484,005	1,484,005
2009 Other Op	perating Expense	2,379,253	2,030,644	2,072,384	2,010,374	2,010,374
5000 Capital E	xpenditures	12,643	5,217	0	0	0
TOTAL, OBJECT	TS OF EXPENSE	\$12,033,218 ==========	\$11,653,573	\$11,261,571	\$11,149,580	\$11,149,580
METHOD OF FI	NANCING:					
0001 General I	Revenue Fund	\$12,020,614	\$11,637,281	\$11,245,444	\$11,133,453	\$11,133,453
0666 Appropria	ated Receipts	3,899	16,292	16,127	16,127	16,127
0777 Interager	ncy Contract Receipts	8,705	0	0	0	0
TOTAL, METHO	DD OF FINANCING	\$12,033,218	\$11,653,573	\$11,261,571	\$11,149,580	\$11,149,580
FULL TIME EQU	JIVALENT POSITIONS:	83.7	81.6	86.6	86.6	86.6

METHOD OF ALLOCATION:

FREFARED DT. ROBER Chapa	PREPARED BY:	Robert Chapa
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FISCAL PROGRAMS (AGENCY 902)

SUMMARY OF BASE REQUEST BY STRATEGY – FISCAL PROGRAMS

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE GOAL / OBJECTIVE / STRATEGY	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
01 Comptroller of Public Accounts – Fiscal Programs					
01 Comptroller of Public Accounts – Fiscal Programs					
01 Voter Registration	\$1,044,920	\$4,852,175	\$1,000,000	\$4,574,955	\$943,220
02 Miscellaneous Claims	2,730,873	24,325,654	7,970,000	6,500,000	6,500,000
03 Reimbursement – Commitment Hearings	0	0	2,000	0	UB
04 Reimbursement – Mixed Beverage Tax	125,034,576	128,318,000	132,937,000	121,038,287	125,366,279
05 Judgments and Settlements	481,107	250,000	2,250,000	2,361,000	UB
06 County Taxes – University Lands	2,436,739	2,916,902	3,199,679	2,753,222	3,022,359
07 Lateral Road Fund Districts	7,300,000	7,300,000	7,300,000	6,893,500	6,893,500
08 Unclaimed Property	152,388,647	170,149,750	170,149,750	163,078,565	162,964,513
09 Underage Tobacco Program	1,988,200	2,000,000	2,000,000	1,888,500	1,888,500
10 Local Continuing Education Grants	5,996,038	5,997,108	6,000,000	5,663,108	5,666,000
11 Advanced Tax Compliance	10,444,541	10,659,775	10,659,775	10,659,775	10,659,775
12 Subsequent CVC Claims	7,779	66,003	0	30,000	UB
13 Gross Weight/Axle Fee Distribution	6,898,469	5,636,564	7,500,000	5,219,064	7,082,500
14 Jobs and Education for Texans	0	8,200,000	16,800,000	25,000,000	0
15 Major Events Trust Fund	0	0	25,000,000	0	0
TOTAL, GOAL 01	\$316,751,889	\$370,671,931	\$392,768,204	\$355,659,976	\$330,986,646
Develop and administer programs that promote energy efficiency					
02 01 Maintain \$95 million balance in LoanSTAR Program					
01 Promote and manage energy programs	\$2,219,946	\$19,697,114	\$275,902,290	\$2,410,443	\$2,410,443
02 Oil Overcharge Settlement Funds	16,226,188	16,117,479	16,923,353	62,843,042	12,720,618
TOTAL, GOAL 02	\$18,446,134	\$35,814,593	\$292,825,643	\$65,253,485	\$15,131,061
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SUMMARY OF BASE REQUEST BY STRATEGY – FISCAL PROGRAMS

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE GOAL / OBJECTIVE / STRATEGY	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
TOTAL, AGENCY STRATEGY REQUEST	\$335,198,023	\$406,486,524	\$685,593,847	\$420,913,461	\$346,117,707
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST *	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$335,198,023	\$406,486,524	\$685,593,847	\$420,913,461	\$346,117,707
METHOD OF FINANCING:					
GENERAL REVENUE:					
0001 General Revenue Fund	\$303,863,325	\$363,680,966	\$387,330,201	\$350,528,865	\$325,882,643
0002 Available School Fund	2,116	0	0	0	0
TOTAL, GENERAL REVENUE	\$303,865,441	\$363,680,966	\$387,330,201	\$350,528,865	\$325,882,643
GENERAL REVENUE – DEDICATED FUNDS:					
0009 GR Dedicated – Game, Fish and Water Safety Account	\$16,528	\$315	\$0	\$0	\$0
0019 GR Dedicated – Vital Statistics Account	0	22	0	0	0
0036 GR Dedicated – Texas Department of Insurance Operating Fund	8,021	7,584	0	0	0
0064 GR Dedicated – State Parks Account	1,179	335	0	0	0
0099 GR Dedicated – Operators and Chauffeurs License Account	0	1,207	0	0	0
0116 GR Dedicated – Law Enforcement Officer Standards and Education Account	5,996,038	5,997,108	6,000,000	5,663,108	5,666,000
0145 GR Dedicated – Oil Field Cleanup Account	100	0	0	0	0
0151 GR Dedicated – Clean Air Account	100	0	0	0	0
0153 GR Dedicated – Water Resource Management Account	0	1,279	0	0	0
0165 GR Dedicated – Unemployment Compensation Special Administration Account	772	0	0	0	0
0469 GR Dedicated – Compensation to Victims of Crime Account	156	0	0	0	0
0494 GR Dedicated – Compensation to Victims of Crime Auxiliary Account	7,779	66,003	0	30,000	UB
5005 GR Dedicated – Oil Overcharge Account	16,481,972	16,677,141	17,483,015	63,402,704	13,280,280
5025 GR Dedicated – Lottery Account	1,220	0	0	0	0

SUMMARY OF BASE REQUEST BY STRATEGY – FISCAL PROGRAMS

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE GOAL / OBJECTIVE / STRATEGY	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
5064 GR Dedicated – Volunteer Fire Department Assistance Account	0	480	0	0	0
5105 GR Dedicated – Public Assurance Account	41,301	800	0	0	0
TOTAL, GENERAL REVENUE – DEDICATED	\$22,555,166	\$22,752,274	\$23,483,015	\$69,095,812	\$18,946,280
FEDERAL FUNDS:					
0148 Federal Health, Education and Welfare Account	\$420	\$0	\$0	\$0	\$0
0222 Department of Public Safety Federal Fund Account	0	2,407	0	0	0
0273 Federal Health and Health Lab Funding Excess Revenue Fund	24,986	0	0	0	0
0369 Federal American Recovery and Reinvestment Fund	119,814	16,934,089	273,139,265	0	0
0555 Federal Funds	1,295,369	1,641,366	1,641,366	1,288,784	1,288,784
5026 Workforce Commission Federal Fund	21,469	3,750	0	0	0
5041 Railroad Commission Federal Fund	40	0	0	0	0
OTAL, FEDERAL FUNDS	\$1,462,098	\$18,581,612	\$274,780,631	\$1,288,784	\$1,288,784
OTHER FUNDS:					
0006 State Highway Fund	\$7,305,616	\$508,806	\$0	\$0	\$0
0044 Permanent School Fund	0	1,500	0	0	0
0374 Texas Veterans Homes Administration Fund	2,526	0	0	0	0
0735 TPFA Series B Master Lease Project Fund	30	0	0	0	0
0849 Bob Bullock Texas State History Museum Trust Fund	516	0	0	0	0
0879 Capitol Giftshops Trust Fund	88	0	0	0	O
0936 Unemployment Compensation Clearance Account	6,542	961,366	0	0	0
OTAL, OTHER FUNDS	\$7,315,318	\$1,471,672	\$0	\$0	\$0
TOTAL, METHOD OF FINANCING	\$335,198,023	\$406,486,524	\$685,593,847	======================================	\$346,117,707

^{*} Rider appropriations for the historical years are included in the strategy amounts.

SUMMARY OF BASE REQUEST BY METHOD OF FINANCE - FISCAL PROGRAMS

Agency	Code: 902 Agency Name: Comptroller of Public Accounts					
CODE	METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
GENER	AL REVENUE:					
0001	General Revenue Fund					
	REGULAR APPROPRIATIONS					
	Regular Appropriations	\$238,838,132	\$296,728,674	\$297,128,451	\$350,528,865	\$325,882,643
	RIDER APPROPRIATIONS					
	Article IX, Section 17.13, One-Time Payments (2010-11 GAA)	0	155,248,741	0	0	0
	Article IX, Section 17.47, Contingency Appropriation for HB 2812 (2010-11 GA	A) 0	25,000,000	0	0	0
	Article, IX, Section 17.58, Contingency Appropriation for HB 2437 (2010-11 GA	A) 0	25,000,000	0	0	0
	TRANSFERS					
	Article IX, Section 19.62(a) Salary Increase (2008-09 GAA)	4,866	0	0	0	0
	Article IX, Section 19.62(a) Salary Increase (2008-09 GAA)	3,723	0	0	0	0
	HB 4586, Section 89, Retention Payments	800	0	0	0	0
	Article IX, Section 17.13, One-Time Payments (2010-11 GAA)	0	(50,813,968)	(79,020,171)	0	0
	LAPSED APPROPRIATIONS					
	Strategy A.1.2. Miscellaneous Claims (Ranger Pensions)	(720)	0	0	0	0
	Strategy A.1.3. Reimbursement – Commitment Hearings	(2,000)	0	0	0	0
	Strategy A.1.5. Judgments and Settlements	(1,727,762)	0	0	0	0
	Strategy A.1.6. County Taxes – University Lands	(252,439)	0	0	0	0
	Strategy A.1.9. Underage Tobacco Program	(11,800)	0	0	0	0
	Strategy A.1.11. Advanced Tax Compliance	(215,234)	0	0	0	0
	Strategy A.1.1. Voter Registration	0	(147,825)	0	0	0
	Strategy A.1.13. Gross Weight/Axle Fee	0	(1,863,436)	0	0	0
	Strategy B.1.1. Energy Office	(2,429)	0	0	0	0
	Article IX, Section 17.13, One-Time Payments (2010-11 GAA)	0	(25,414,602)	0	0	0

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
GENERAL REVENUE:					
0001 General Revenue Fund					
UNEXPENDED BALANCES AUTHORITY					
Strategy A.1.3. Reimbursement – Commitment Hearings	2,000	(2,000)	2,000	0	0
Strategy A.1.5. Judgments and Settlements	2,208,869	(2,250,000)	2,250,000	0	0
Article IX, Section 17.13, One-Time Payments (2010-11 GAA)	0	(79,020,171)	79,020,171	0	0
Article IX, Section 17.47, Contingency Appropriation for HB 2812 (2010-11 GAA	0	(16,800,000)	16,800,000	0	0
Article, IX, Section 17.58, Contingency Appropriation for HB 2437 (2010-11 GA	A) 0	(25,000,000)	25,000,000	0	0
BASE ADJUSTMENTS					
Strategy A.1.1. Voter Registration	44,920	0	0	0	0
Strategy A.1.2. Miscellaneous Claims	425,176	19,865,803	5,000,000	0	0
Strategy A.1.4. Mixed Beverage Tax	7,158,576	0	0	0	0
Strategy A.1.8. Unclaimed Property	57,388,647	43,149,750	41,149,750	0	0
0002 Available School Fund					
RIDER APPROPRIATION					
Rider # 3, Payment of Miscellaneous Claims (2008-09 GAA)	\$2,116	\$0	\$0	\$0	\$0
TOTAL, General Revenue Fund	\$303,865,441	\$363,680,966	\$387,330,201	\$350,528,865	\$325,882,643

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
GENERAL REVENUE FUND – DEDICATED:					
0009 GR Dedicated - Game, Fish and Water Safety Account, No. 0009					
RIDER APPROPRIATIONS					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$16,528	\$0	\$0	\$0	\$0
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	0	315	0	0	0
TOTAL, GR Dedicated – Game, Fish and Water Safety Account, No. 0009	\$16,528	\$315	\$0	\$0	\$0
0019 GR Dedicated – Vital Statistics Account, No. 0019					
RIDER APPROPRIATIONS					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	\$0	\$22	\$0	\$0	\$0
TOTAL, GR Dedicated – Vital Statistics Account, No. 0019	\$0	\$22	\$0	\$0	\$0 ======
0036 GR Dedicated – Texas Department of Insurance Operating Fund, No. 0036					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$8,021	\$0	\$0	\$0	\$0
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	0	7,584	0	0	0
TOTAL, GR Dedicated – Texas Department of Insurance Operating Fund, No. 0036	\$8,021	\$7,584	\$0	\$0	\$0 ======
0064 GR Dedicated – State Parks Account, No. 0064					
RIDER APPROPRIATIONS					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$1,179	\$0	\$0	\$0	\$0
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	0	335	0	0	0
TOTAL, GR Dedicated – State Parks Account, No. 0064	\$1,179	\$335	\$0	\$0	\$0

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
GENERAL REVENUE FUND – DEDICATED:					
0099 GR Dedicated - Operators and Chauffeurs License Account, No. 0099					
RIDER APPROPRIATIONS					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	\$0	\$1,207	\$0	\$0	\$0
TOTAL, GR Dedicated – Operators and Chauffeurs License Account, No. 0099	\$0	\$1,207	\$0	\$0	\$0
0116 GR Dedicated – Law Enforcement Officer Standards Account, No. 0116					
REGULAR APPROPRIATION					
Regular Appropriations	\$6,000,000	\$6,000,000	\$6,000,000	\$5,663,108	\$5,666,000
LAPSED APPROPRIATION					
Strategy A.1.10. Local Continuing Education Grants	(3,962)	(2,892)	0	0	0
TOTAL, GR Dedicated – Law Enforcement Officer Standards Account, No. 0116	\$5,996,038	\$5,997,108	\$6,000,000	\$5,663,108	\$5,666,000
0145 GR Dedicated – Oil Field Cleanup Account, No. 0145					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$100	\$0	\$0	\$0	\$0
TOTAL, GR Dedicated – Oil Field Cleanup Account, No. 0145	\$100 =======	\$0	\$0	\$0	\$0
0151 GR Dedicated – Clean Air Account, No. 0151					
RIDER APPROPRIATIONS					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$100	\$0	\$0	\$0	\$0
TOTAL, GR Dedicated – Clean Air Account, No. 0151	\$100	\$0	\$0	\$0	\$0

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
GENERAL REVENUE FUND – DEDICATED:					
0153 GR Dedicated – Water Resource Management Account, No. 0153					
RIDER APPROPRIATIONS					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	\$0	\$1,279	\$0	\$0	\$0
TOTAL, GR Dedicated – Water Resource Management Account, No. 0153	\$0	\$1,279	\$0	\$0	\$0
0165 GR Dedicated – Unemployment Compensation Administration Account, No. 0165	==========				
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$772	\$0	\$0	\$0	\$0
TOTAL, GR Dedicated – Unemployment Compensation Administration Account, No. 0165	\$772	\$0	\$0	\$0	\$0
0469 GR Dedicated – Compensation to Victims of Crime Account, No. 0469					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$156	\$0	\$0	\$0	\$0
TOTAL, GR Dedicated – Compensation to Victims of Crime Account, No. 0469	\$156	\$0	\$0	\$0	\$0
0494 GR Dedicated – Compensation to Victims of Crime Auxiliary Account, No. 0494					
REGULAR APPROPRIATION					
Regular Appropriations	\$0	\$30,000	\$0	\$30,000	UB
LAPSED APPROPRIATION					
Strategy A.1.12. Compensation to Victims of Crime Auxiliary Account	(626)	0	0	0	0
UNEXPENDED BALANCES AUTHORITY					
Strategy A.1.12. Compensation to Victims of Crime Auxiliary Account	8,405	0	0	0	0
BASE ADJUSTMENT					
Strategy A.1.12. Compensation to Victims of Crime Auxiliary Account	0	36,003	0	0	0
TOTAL, GR Dedicated – Compensation to Victims of Crime Auxiliary Account, No. 0494	\$7,779	\$66,003	\$0	\$30,000	UB

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
GENERAL REVENUE FUND – DEDICATED:					
5005 GR Dedicated - Oil Overcharge Account, No. 5005					
REGULAR APPROPRIATION					
Regular Appropriations	\$11,699,498	\$40,628,405	\$13,822,981	\$63,402,704	\$13,280,280
UNEXPENDED BALANCES AUTHORITY					
Rider # 10, Oil Overcharge Funds (2008-09 GAA)	38,580,541	0	0	0	0
Rider # 10, Oil Overcharge Funds Revised Estimate, UB In	12,381,727	0	0	0	0
Rider # 10, Oil Overcharge Funds (2008-09 GAA)	(27,924,748)	0	0	0	0
Rider # 10, Oil Overcharge Funds Revised Estimate, UB Out/In	(28,466,182)	28,466,182	0	0	0
Rider # 10, Oil Overcharge Funds Revised Estimate, UB Out/In	0	(52,417,446)	52,417,446	0	0
Rider # 10, Oil Overcharge Funds Revised Estimate, UB Out	0	0	(48,757,412)	0	0
BASE ADJUSTMENT					
Estimated Appropriation, Strategy B.1.2. Oil Overcharge Settlement	10,211,136	0	0	0	0
TOTAL, GR Dedicated – Oil Overcharge Account, No. 5005	\$16,481,972	\$16,677,141	\$17,483,015	\$63,402,704	\$13,280,280
5025 GR Dedicated – Lottery Account, No. 5025					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$1,220	\$0	\$0	\$0	\$0
TOTAL, GR Dedicated – Lottery Account, No. 5025	\$1,220	\$0	\$0	\$0	\$0
	=======================================	=======================================		=======================================	
5064 GR Dedicated – Volunteer Fire Department Assistance Account, No. 5064					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	\$0	\$480	\$0	\$0	\$0
TOTAL, GR Dedicated – Lottery Account, No. 5064	\$0	\$480	\$0	\$0	\$0

CODE METHOD OF FINANCE					
	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
GENERAL REVENUE FUND – DEDICATED:					
5105 GR Dedicated – Public Assurance Account, No. 5105					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$41,301	\$0	\$0	\$0	\$0
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	0	800	0	0	0
TOTAL, GR Dedicated – Public Assurance Account, No. 5105	\$41,301	\$800	\$0	\$0	\$0
TOTAL, General Revenue Fund – Dedicated	\$22,555,166	\$22,752,274	\$23,483,015	\$69,095,812	\$18,946,280
TOTAL, General Revenue and General Revenue – Dedicated Funds	\$326,420,607 =======	\$386,433,240	\$410,813,216	\$419,624,677	\$344,828,923
FEDERAL FUNDS:					
0148 Federal Health, Education and Welfare Fund, No. 0148					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$420	\$0	\$0	\$0	\$0
TOTAL, Federal Health, Education and Welfare Fund, No. 0148	\$420	\$0	\$0	\$0	\$0
0222 Department of Public Safety Federal Fund Account, No. 0222					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	\$0	\$2,407	\$0	\$0	\$0
TOTAL, Department of Public Safety Federal Fund Account, No. 0222	\$0 ======	\$2,407	\$0	\$0	\$0
0273 Federal Health and Health Lab Funding Excess Revenue Fund, No. 0273					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$24,986	\$0	\$0	\$0	\$0
TOTAL, Federal Health and Health Lab Funding Excess Revenue Fund, No. 0273	\$24,986	\$0	\$0	\$0	\$0

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
FEDERAL FUNDS:					
0369 Federal American Recovery and Reinvestment Fund, No. 0369					
REGULAR APPROPRIATIONS					
Regular Appropriations	\$0	\$284,800,000	\$0	\$0	\$0
RIDER APPROPRIATIONS					
Article IX, Section 8.02, Federal Funds/Block Grants (2008-09 GAA)	119,814	0	0	0	0
Article IX, Section 8.02, Federal Funds/Block Grants (2010-11 GAA)	0	5,393,168	0	0	0
LAPSED APPROPRIATION					
Regular Appropriations from Method of Finance Table (2010-11 GAA)	0	(119,814)	0	0	0
UNEXPENDED BALANCES AUTHORITY					
Article XII, Section 4, Unexpended Balances (2010-11 GAA)	0	(273,139,265)	273,139,265	0	0
TOTAL, Federal American Recovery and Reinvestment Fund, No. 0369	\$119,814 =======	\$16,934,089	\$273,139,265	\$0	\$0
0555 Federal Funds					
REGULAR APPROPRIATION					
Regular Appropriations	\$1,209,374	\$1,641,366	\$1,641,366	\$1,288,784	\$1,288,784
RIDER APPROPRIATION					
Article IX, Section 8.02, Federal Funds/Block Grants (2008-09 GAA)	85,995	0	0	0	0
TOTAL, Federal Funds	\$1,295,369	\$1,641,366	\$1,641,366	\$1,288,784	\$1,288,784

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
FEDERAL FUNDS:					
5026 Workforce Commission Federal Account, No. 5026					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$21,469	\$0	\$0	\$0	\$0
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	0	3,750	0	0	0
TOTAL, Workforce Commission Federal Account, No. 5026	\$21,469	\$3,750	\$0	\$0	\$0
5041 Railroad Commission Federal Account, No. 5041					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$40	\$0	\$0	\$0	\$0
TOTAL, Railroad Commission Federal Account, No. 5041	\$40	\$0	\$0	\$0	\$0
TOTAL, Federal Funds	\$1,462,098	\$18,581,612	\$274,780,631	\$1,288,784	\$1,288,784
OTHER FUNDS:					
0006 State Highway Fund, No. 0006					
RIDER APPROPRIATIONS					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$407,147	\$0	\$0	\$0	\$0
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	0	508,806	0	0	0
TRANSFERS					
SB 1, Gross Weight/Axle Fee (81st Legislature, Regular Session, 2009)	5,400,000	0	0	0	0
Estimated Appropriation – Strategy A.1.13. Gross Weight/Axle Fee	1,498,469	0	0	0	0
TOTAL, State Highway Fund, No. 0006	\$7,305,616	\$508,806	\$0	\$0	\$0

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OTHER FUNDS:					
0044 Permanent School Fund, No. 0044					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	\$0	\$1,500	\$0	\$0	\$0
TOTAL, Permanent School Fund, No. 0044	\$0	\$1,500	\$0	\$0	\$0
0374 Texas Veterans Homes Administration Fund, No. 0374					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$2,526	\$0	\$0	\$0	\$0
TOTAL, Texas Veterans Homes Administration Fund, No. 0374	\$2,526	\$0	\$0	\$0	\$0
0735 TPFA Series B Master Lease Project Fund, No. 0735					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$30	\$0	\$0	\$0	\$0
TOTAL, TPFA Series B Master Lease Project Fund, No. 0735	\$30	\$0	\$0	\$0	\$0
0849 Bob Bullock Texas State History Museum Trust Fund, No. 0849					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$516	\$0	\$0	\$0	\$0
TOTAL, Bob Bullock Texas State History Museum Trust Fund, No. 0849	\$516 ======	\$0	\$0	\$0	\$0
0879 Capitol Giftshops Trust Fund, No. 0879					
RIDER APPROPRIATION					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$88	\$0	\$0	\$0	\$0
TOTAL, Capitol Giftshops Trust Fund, No. 0879	\$88	\$0	\$0	\$0	\$0
					

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CODE METHOD OF FINANCE	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OTHER FUNDS:					
0936 Unemployment Compensation Clearance Account, No. 0936					
RIDER APPROPRIATIONS					
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2008-09 GAA)	\$6,542	\$0	\$0	\$0	\$0
Rider # 3 Appropriation, Payment of Miscellaneous Claims (2010-11 GAA)	0	961,366	0	0	0
TOTAL, Unemployment Compensation Clearance Account, No. 0936	\$6,542	\$961,366	\$0	\$0	\$0
TOTAL, Other Funds	\$7,315,318	\$1,471,672	\$0	\$0	\$0
GRAND TOTAL	\$335,198,023	\$406,486,524	\$685,593,847	\$420,913,461	\$346,117,707
		==========		==========	==========
		=========			========
FULL TIME EQUIVALENT POSITIONS					
FULL TIME EQUIVALENT POSITIONS REGULAR APPROPRIATIONS					
	25.0	25.0	25.0	25.0	25.0
REGULAR APPROPRIATIONS	25.0	25.0	25.0	25.0	25.0
REGULAR APPROPRIATIONS Regular Appropriations	25.0 (4.9)	25.0 (3.2)	25.0 0.0	25.0 0.0	25.0 0.0
REGULAR APPROPRIATIONS Regular Appropriations AVERAGE NUMBER BELOW CAP					

SUMMARY OF BASE REQUEST BY OBJECT OF EXPENSE – FISCAL PROGRAMS

Agency C	ode: 902 Agency Name: Comptroller of Public Accounts					
CODE	DESCRIPTION	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
1001	Salaries and Wages	\$1,416,232	\$1,527,874	\$1,579,314	\$1,579,314	\$1,579,314
1002	Other Personnel Costs	360,221	355,785	405,153	405,153	405,153
2001	Professional Fees and Services	7,754,797	9,618,006	10,331,014	8,979,762	8,979,762
2003	Consumable Supplies	7,445	3,260	3,260	500	500
2004	Utilities	580,646	8,522,126	17,085,524	25,284,831	284,831
2005	Travel	47,530	34,503	35,899	21,452	21,452
2006	Rent – Building	0	3,000	3,000	0	0
2007	Rent – Machine and Other	17,413	21,389	22,487	15,571	15,571
2009	Other Operating Expense	156,903,349	207,045,001	193,459,669	173,382,653	170,877,601
3001	Client Services	1,331,140	431,092	450,000	450,000	450,000
4000	Grants	165,877,193	177,758,588	462,218,527	210,794,225	163,503,523
5000	Capital Expenditures	902,057	1,165,900	0	0	0
AGENO	Y TOTAL	\$335,198,023	\$406,486,524	\$685,593,847	\$420,913,461	\$346,117,707

SUMMARY OF BASE REQUEST OBJECTIVE OUTCOMES - FISCAL PROGRAMS

Agency Code	: 902 Agency Name: Comptroller of Public Accounts					
CODE	GOAL / OBJECTIVE / OUTCOME	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
02 To deve	lop and administer programs that promote energy efficiency					
01 Ma	intain \$95 million balance in LoanSTAR Program					
01	Energy Dollars Saved as Percent of Energy Expenditures (K)	21.0%	21.0%	21.0%	21.0%	21.0%
02	Energy Dollars Saved by LoanSTAR Projects (Millions) (K)	\$28.3	\$30.8	\$31.2	\$30.0	\$30.0

SUMMARY OF EXCEPTIONAL ITEMS REQUEST – FISCAL PROGRAMS

Agency	Code: 902 Agency Name: Comptroller of Pub	olic Accounts							
			2012			2013		Bie	nnium
Priority	Item	GR / GR Dedicated	All Funds	FTEs	GR / GR Dedicated	All Funds	FTEs	GR / GR Dedicated	All Funds
1	Voter Registration	\$425,045	\$425,045	0.0	\$56,780	\$56,780	0.0	\$481,825	\$481,825
2	Reimbursement – Commitment Hearings	2,000	2,000	0.0	0	0	0.0	2,000	2,000
3	Reimbursement – Mixed Beverage Tax	33,784,713	33,784,713	0.0	37,972,721	37,972,721	0.0	71,757,434	71,757,434
4	Judgments and Settlements	139,000	139,000	0.0	0	0	0.0	139,000	139,000
5	County Taxes – University Lands	661,174	661,174	0.0	576,452	576,452	0.0	1,237,626	1,237,626
6	Lateral Road Fund Districts	406,500	406,500	0.0	406,500	406,500	0.0	813,000	813,000
7	Unclaimed Property	34,295,145	34,295,145	0.0	34,409,197	34,409,197	0.0	68,704,342	68,704,342
8	Underage Tobacco Program	111,500	111,500	0.0	111,500	111,500	0.0	223,000	223,000
9	Local Continuing Education Grants	336,892	336,892	0.0	334,000	334,000	0.0	670,892	670,892
10	Gross Weight/Axle Fee Distribution	2,280,936	2,280,936	0.0	417,500	417,500	0.0	2,698,436	2,698,436
11	Oil Overcharge Settlement Funds	0	0	0.0	1,365,012	1,365,012	0.0	1,365,012	1,365,012
TOTAL	, EXCEPTIONAL ITEMS REQUEST	\$72,442,905	\$72,442,905	0.0	\$75,649,662	\$75,649,662 =======	0.0	\$148,092,567	\$148,092,567 =======
METHO	DD OF FINANCING:								
0001	General Revenue Fund	\$72,106,013	\$72,106,013		\$73,950,650	\$73,950,650		\$146,056,663	\$146,056,663
0116	GR Dedicated – Law Enforcement Standards Account	336,892	336,892		334,000	334,000		670,892	670,892
5005	GR Dedicated – Oil Overcharge Account	0	0		1,365,012	1,365,012		1,365,012	1,365,012
TOTAL	, METHOD OF FINANCING	\$72,442,905	\$72,442,905	0.0	\$75,649,662	\$75,649,662	0.0	\$148,092,567	\$148,092,567
FULL T	IME EQUIVALENT POSITIONS:			0.0			0.0		
NUMBE	ER OF 100% FEDERALLY FUNDED FTES			0.0			0.0		

PREPARED BY: Robert Chapa

SUMMARY OF TOTAL REQUEST BY STRATEGY - FISCAL PROGRAMS

Agency Code	e: 902 Agency Name: Comptroller of Public Ac	counts					
CODE	GOAL / OBJECTIVE / STRATEGY	BL 2012	BL 2013	EXCP 2012	EXCP 2013	TTL 2012	TTL 2013
01 Comptr	roller of Public Accounts – Fiscal Programs						
01 Co	omptroller of Public Accounts – Fiscal Programs						
01	Voter Registration	\$4,574,955	\$943,220	\$425,045	\$56,780	\$5,000,000	\$1,000,000
02	Miscellaneous Claims	6,500,000	6,500,000	0	0	6,500,000	6,500,000
03	Reimbursement – Commitment Hearings	0	UB	2,000	0	2,000	UB
04	Reimbursement – Mixed Beverage Tax	121,038,287	125,366,279	33,784,713	37,972,721	154,823,000	163,339,000
05	Judgments and Settlements	2,361,000	UB	139,000	0	2,500,000	UB
06	County Taxes – University Lands	2,753,222	3,022,359	661,174	576,452	3,414,396	3,598,811
07	Lateral Road Fund Districts	6,893,500	6,893,500	406,500	406,500	7,300,000	7,300,000
08	Unclaimed Property	163,078,565	162,964,513	34,295,145	34,409,197	197,373,710	197,373,710
09	Underage Tobacco Program	1,888,500	1,888,500	111,500	111,500	2,000,000	2,000,000
10	Local Continuing Education Grants	5,663,108	5,666,000	336,892	334,000	6,000,000	6,000,000
11	Advanced Tax Compliance	10,659,775	10,659,775	0	0	10,659,775	10,659,775
12	Subsequent CVC Claims	30,000	UB	0	0	30,000	UB
13	Gross Weight/Axle Fee Distribution	5,219,064	7,082,500	2,280,936	417,500	7,500,000	7,500,000
14	Jobs and Education for Texans	25,000,000	UB	0	0	25,000,000	UB
TOTAL, GOA	AL 01	\$355,659,976	\$330,986,646	\$72,442,905	\$74,284,650	\$428,102,881	\$405,271,296
02 Develo	p and administer programs that promote energy efficien	су					
01 Ma	aintain \$95 million balance in LoanSTAR Program						
01	Promote and manage energy programs	\$2,410,443	\$2,410,443	\$0	\$0	\$2,410,443	\$2,410,443
02	Oil Overcharge Settlement Funds	62,843,042	12,720,618	0	1,365,012	62,843,042	14,085,630
TOTAL, GOA	AL 02	\$65,253,485	\$15,131,061	\$0	\$1,365,012	\$65,253,485	\$16,496,073

SUMMARY OF TOTAL REQUEST BY STRATEGY – FISCAL PROGRAMS

Agency Code: 902 Agency Name: Comptroller of Public Acco	ounts					
CODE GOAL / OBJECTIVE / STRATEGY	BL 2012	BL 2013	EXCP 2012	EXCP 2013	TTL 2012	TTL 2013
TOTAL, AGENCY STRATEGY REQUEST	\$420,913,461	\$346,117,707	\$72,442,905	\$75,649,662	\$493,356,366	\$421,767,369
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST	\$0	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$420,913,461	\$346,117,707	\$72,442,905	\$75,649,662	\$493,356,366	\$421,767,369
METHOD OF FINANCING:						
GENERAL REVENUE:						
0001 General Revenue Fund	\$350,528,865	\$325,882,643	\$72,106,013	\$73,950,650	\$422,634,878	\$399,833,293
TOTAL, GENERAL REVENUE	\$350,528,865	\$325,882,643	\$72,106,013	\$73,950,650	\$422,634,878	\$399,833,293
GENERAL REVENUE – DEDICATED FUNDS:						
0116 GR Dedicated – Law Enforcement Standards Account	\$5,663,108	\$5,666,000	\$336,892	\$334,000	\$6,000,000	\$6,000,000
0494 GR Dedicated – Compensation to Victims of Crime Auxiliary	30,000	UB	0	0	30,000	UB
5005 GR Dedicated – Oil Overcharge Settlement	63,402,704	13,280,280	0	1,365,012	63,402,704	14,645,292
TOTAL, GENERAL REVENUE – DEDICATED	\$69,095,812	\$18,946,280	\$336,892	\$1,699,012	\$69,432,704	\$20,645,292
FEDERAL FUNDS:						
0555 Federal Funds	\$1,288,784	\$1,288,784	\$0	\$0	\$1,288,784	\$1,288,784
OTAL, FEDERAL FUNDS	\$1,288,784	\$1,288,784	\$0	\$0	\$1,288,784	\$1,288,784
OTAL, METHOD OF FINANCING	\$420,913,461 =========	\$346,117,707	\$72,442,905	\$75,649,662	\$493,356,366	\$421,767,369
FULL TIME EQUIVALENT POSITIONS:	25.0	25.0	0.0	0.0	25.0	25.0

SUMMARY OF TOTAL REQUEST OBJECTIVE OUTCOMES - FISCAL PROGRAMS

Agency Code	e: 902 Agency Name: Comptroller of Public Accounts						
CODE	GOAL / OBJECTIVE / OUTCOME	BL 2012	BL 2013	EXCP 2012	EXCP 2013	TTL 2012	TTL 2013
02 To deve	lop and administer programs that promote energy efficiency						
01 Ma	intain \$95 million balance in LoanSTAR Program						
01	Energy Dollars Saved as Percent of Energy Expenditures (K)	21.0%	21.0%	0.0%	0.0%	21.0%	21.0%
02	Energy Dollars Saved by LoanSTAR Projects (Millions) (K)	\$30.0	\$30.0	\$0.0	\$0.0	\$30.0	\$30.0

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Ber	nchmark: 08-00	Service Categories	Service-07, Income	e-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	01 Voter Registration					
CODE	DESCRIPTION					
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
4000 Grants		\$1,044,920	\$4,852,175	\$1,000,000	\$4,574,955	\$943,220
TOTAL, OBJECTS O	F EXPENSE	\$1,044,920	\$4,852,175	\$1,000,000	\$4,574,955	\$943,220
METHOD OF FINAN	CING:					
0001 General Reveni	ue Fund	\$1,044,920	\$4,852,175	\$1,000,000	\$4,574,955	\$943,220
TOTAL, METHOD OF		\$1,044,920	\$4,852,175	\$1,000,000	\$4,574,955	\$943,220
FULL TIME EQUIVAL	LENT POSITIONS:	0	0	0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

For payment to each county based upon the number of initial registrations, canceled registrations and updated registrations of voters in the county as shown by a certified statement submitted by the Registrar to the Secretary of State, as required by VACS, Election Code, Section 19.002. Estimated.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by claims made by counties for voter registration related expenses and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Ber	nchmark: 08-00	Service Categories	Service-05, Income	e-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	02 Miscellaneous Claims / Ranger Pensions					
CODE	DESCRIPTION					
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
2009 Other Operatin	g Expense	\$2,730,873	\$24,325,654	\$7,970,000	\$6,500,000	\$6,500,000
TOTAL, OBJECTS O		\$2,730,873	\$24,325,654	\$7,970,000	\$6,500,000	\$6,500,000
METHOD OF FINAN	CING:					
0001 General Reven	uo Fund	\$2,195,616	\$22,835,803	\$7,970,000	\$6,500,000	\$6,500,000
0001 General Reveni		2,116	0	0	0	0
	D OF FINANCING (GENERAL REVENUE)	\$2,197,732	\$22,835,803	\$7,970,000	\$6,500,000	\$6,500,000
METHOD OF FINAN	CING:					
		\$16,528	\$315	\$0	\$0	\$0
	Game, Fish and Water Safety Account - Vital Statistics Account	0	22	0	0	0
	- Texas Department of Insurance Operating Fund	8,021	7,584	0	0	0
	- State Parks Account	1,179	335	0	0	0
	- Operators and Chauffeurs License Account	0	1,207	0	0	0
	- Oil Field Cleanup Account	100	0	0	0	0
0151 GR Dedicated	·	100	0	0	0	0
	- Water Resource Management Account	0	1,279	0	0	0
	- Unemployment Compensation Special Administration Account	772	0	0	0	0
	- Compensation to Victims of Crime Account	156	0	0	0	0
	·	1,220	0	0	0	0
5025 GR Dedicated	- Volunteer Fire Department Assistance Account	0	480	0	0	0
	- Volumeer Fire Department Assistance Account - Public Assurance Account	41,301	800	0	0	0
	D OF FINANCING (GENERAL REVENUE - DEDICATED)	\$69,377	\$12,022	\$0	\$0	\$0

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0148 Federal Health, Education and Welfare Fund	\$420	\$0	\$0	\$0	\$0
0222 Department of Public Safety Federal Fund Account	0	2,407	0	0	0
0273 Federal Health and Health Lab Funding Excess Revenue Fund Account	24,986	0	0	0	0
5026 Workforce Commission Federal Account	21,469	3,750	0	0	0
5041 Railroad Commission Federal Fund	40	0	0	0	0
SUBTOTAL, METHOD OF FINANCING (FEDERAL FUNDS)	\$46,915	\$6,157	\$0	\$0	\$0
METHOD OF FINANCING:					
0006 State Highway Fund	\$407,147	\$508,806	\$0	\$0	\$0
0044 Permanent School Fund	0	1,500	0	0	0
0374 Texas Veterans Homes Administration Fund	2,526	0	0	0	0
0735 TPFA Series B Master Lease Project Fund	30	0	0	0	0
0849 Bob Bullock Texas State History Museum Trust Fund	516	0	0	0	0
0879 Capitol Giftshops Trust Fund	88	0	0	0	0
0936 Unemployment Compensation Clearance Account	6,542	961,366	0	0	0
SUBTOTAL, METHOD OF FINANCING (OTHER FUNDS)	\$416,849	\$1,471,672	\$0	\$0	\$0
TOTAL, METHOD OF FINANCING	\$2,730,873	\$24,325,654	\$7,970,000	\$6,500,000	\$6,500,000
FULL TIME EQUIVALENT POSITIONS:	0	0	0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

For payment of state funds allocated for the Small Claims Program for which an appropriation does not otherwise exist or for which the appropriation has lapsed in a timely manner pursuant to VTCA, Government Code, Section 403.074, and for individuals wrongfully imprisoned by the state of Texas to entitled recipients. Estimated.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by citizens' claims against the state, including wrongful imprisonment claims as authorized by the Legislature. The General Revenue Fund total for fiscal 2009 includes the final payments made as part of the Ranger Pension Program.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00		Service Categories	Service-07, Income-	-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	03 Reimbursement - Commitment Hearings					
CODE	DESCRIPTION					
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
2009 Other Operatin	ng Expense	\$0	\$	\$2,000	\$0	UB
TOTAL, OBJECTS C	OF EXPENSE	\$0	\$	\$2,000	\$0	UB
METHOD OF FINAN	CING:					
0001 General Reven	ue Fund	\$0	\$	\$2,000	\$0	UB
TOTAL, METHOD O		\$0	\$	\$2,000	\$0	UB
FULL TIME EQUIVA	LENT POSITIONS:	0		0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

For reimbursement of counties for the cost of commitment hearings required by the Persons with Mental Retardation Act, Chapters 591-596, VTCA, Health and Safety Code.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by claims made by counties for the reimbursement of commitment hearings and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Ber	nchmark: 08-00	Service Categories Service-07, Income-A.2, Age-B.3		
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	04 Reimbursement - Mixed Beverage Tax					
CODE	DESCRIPTION					
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
4000 Grants		\$125,034,576	\$128,318,000	\$132,937,000	\$121,038,287	\$125,366,279
TOTAL, OBJECTS O	DF EXPENSE	\$125,034,576	\$128,318,000	\$132,937,000	\$121,038,287	\$125,366,279
METHOD OF FINAN	ICING:					
0001 General Reven	nue Fund	\$125,034,576	\$128,318,000	\$132,937,000	\$121,038,287	\$125,366,279
TOTAL, METHOD O	F FINANCING	\$125,034,576	\$128,318,000	\$132,937,000	\$121,038,287	\$125,366,279
FULL TIME EQUIVA	LENT POSITIONS:	0	0	0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

For reimbursement of taxes received as authorized by Texas Tax Code Annotated, Section 183.051(b). Payments to each eligible county and incoporated municipality shall be equal to 10.7143 percent of receipts from permittees within the county or incorporated municipality during the quarter. Estimated.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by collected receipts within the counties or incorporated municipalities and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Ber	nchmark: 08-00	Service Categories	Service-05, Income	-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	05 Judgments and Settlements					
CODE	DESCRIPTION					
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
2009 Other Operatin	g Expense	\$481,107	\$250,000	\$2,250,000	\$2,361,000	UB
TOTAL, OBJECTS O	F EXPENSE	\$481,107	\$250,000	\$2,250,000	\$2,361,000	UB
METHOD OF FINAN	CING:					
0001 General Reven	ue Fund	\$481,107	\$250,000	\$2,250,000	\$2,361,000	UB
TOTAL, METHOD O		\$481,107	\$250,000	\$2,250,000	\$2,361,000	UB
FULL TIME EQUIVA	LENT DOSITIONS	0	0	0	0	0
I OLL TIME EQUIVA	LLINI FUSITIONS.	U	U	U	U	U

STRATEGY DESCRIPTION AND JUSTIFICATION:

Payments for settlements and judgments for claims against state agencies payable under Chapters 101 and 104, Civil Practice and Remedies Code, including indemnification for criminal prosecutions and Federal Court judgments and settlements, shall be paid from special or local funds of the agency or institution to the extent available and then from General Revenue. The Comptroller's office shall maintain records of General Revenue paid and require reimbursement from agencies as special or local funds become available. Payments shall be made for eligible medical malpractice claims in conformance with Chapter 59, Education Code. All claims shall be prepared, verified and signed by the Attorney General's Office.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by settlements and judgments for claims against state agencies and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Ber	nchmark: 08-00	Service Categories S	Service-07, Income	-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	06 County Taxes - University Lands					
CODE	DESCRIPTION					
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
4000 Grants		\$2,436,739	\$2,916,902	\$3,199,679	\$2,753,222	\$3,022,359
TOTAL, OBJECTS O	DF EXPENSE	\$2,436,739	\$2,916,902	\$3,199,679	\$2,753,222	\$3,022,359
METHOD OF FINAN	ICING:					
0001 General Reven	nue Fund	\$2,436,739	\$2,916,902	\$3,199,679	\$2,753,222	\$3,022,359
TOTAL, METHOD O		\$2,436,739	\$2,916,902	\$3,199,679	\$2,753,222	\$3,022,359
FULL TIME EQUIVA	LENT POSITIONS:	0	0	0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

For payment of taxes, for county purposes only, to counties in which are located endowment lands set aside to The University of Texas by the Constitution and the Act of 1883. Estimated.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by tax payments to counties and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Ber	nchmark: 08-00	Service Categories S	Service-07, Income	-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	07 Lateral Road Fund Districts					
CODE	DESCRIPTION					
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
4000 Grants		\$7,300,000	\$7,300,000	\$7,300,000	\$6,893,500	\$6,893,500
TOTAL, OBJECTS C	DF EXPENSE	\$7,300,000	\$7,300,000	\$7,300,000	\$6,893,500	\$6,893,500
METHOD OF FINAN	ICING:					
0001 General Reven	ue Fund	\$7,300,000	\$7,300,000	\$7,300,000	\$6,893,500	\$6,893,500
TOTAL, METHOD OF FINANCING		\$7,300,000	\$7,300,000	\$7,300,000	\$6,893,500	\$6,893,500
FULL TIME EQUIVA	LENT POSITIONS:	0	0	0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

For distribution of payments to counties pursuant to Texas Constitution, Article VIII, Section 7-a and Texas Transportation Code, Section 256.002, to construct and maintain county roads.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by county allocations for construction and maintenance costs and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Bei	nchmark: 08-00	Service Categories Service-05, Income-A.2, Age-B.3			
GOAL:	01 Comptroller of Public Accounts						
OBJECTIVE:	01 Comptroller of Public Accounts						
STRATEGY:	08 Unclaimed Property						
CODE	DESCRIPTION						
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013	
2009 Other Operatir	ng Expense	\$152,388,647	\$170,149,750	\$170,149,750	\$163,078,565	\$162,964,513	
TOTAL, OBJECTS C	OF EXPENSE	\$152,388,647	\$170,149,750	\$170,149,750	\$163,078,565	\$162,964,513	
METHOD OF FINAN	ICING:						
0001 General Reven	ue Fund	\$152,388,647	\$170,149,750	\$170,149,750	\$163,078,565	\$162,964,513	
TOTAL, METHOD O	F FINANCING	\$152,388,647	\$170,149,750	\$170,149,750	\$163,078,565	\$162,964,513	
FULL TIME EQUIVA	LENT POSITIONS:	0	0	0	0	0	

STRATEGY DESCRIPTION AND JUSTIFICATION:

For the payment of all legitimate claims for previously unclaimed property held by the state. Estimated.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by requests from the public and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Ber	Statewide Goal/Benchmark: 08-00		Service Categories Service-07, Income-A.2, Age-B.3		
GOAL:	01 Comptroller of Public Accounts						
OBJECTIVE:	01 Comptroller of Public Accounts						
STRATEGY:	09 Underage Tobacco Program						
CODE	DESCRIPTION						
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013	
4000 Grants		\$1,988,200	\$2,000,000	\$2,000,000	\$1,888,500	\$1,888,500	
TOTAL, OBJECTS (DF EXPENSE	\$1,988,200	\$2,000,000	\$2,000,000	\$1,888,500	\$1,888,500	
METHOD OF FINAN	ICING:						
0001 General Reven	nue Fund	\$1,988,200	\$2,000,000	\$2,000,000	\$1,888,500	\$1,888,500	
TOTAL, METHOD O	TOTAL, METHOD OF FINANCING		\$2,000,000	\$2,000,000	\$1,888,500	\$1,888,500	
FULL TIME EQUIVA	LENT POSITIONS:	0	0	0	0	0	

STRATEGY DESCRIPTION AND JUSTIFICATION:

For the allocation of grants to local law enforcement agencies for enforcing provisions of Health and Safety Code, Chaper 161, related to reducing minor access to and consumption of tobacco products.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

The Texas Department of State Health Services and Texas State University are major contract providers for this strategy. If contract rates increase, grant payments to local law enforcement agencies will decrease proportionately.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00 S		Service Categories Service-07, Income-A.2,		-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	10 Local Continuing Education Grants					
CODE	DESCRIPTION					
OBJECTS OF EXPENSE:		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
4000 Grants		\$5,996,038	\$5,997,108	\$6,000,000	\$5,663,108	\$5,666,000
TOTAL, OBJECTS O	DF EXPENSE	\$5,996,038	\$5,997,108	\$6,000,000	\$5,663,108	\$5,666,000
METHOD OF FINAN	ICING:					
0116 GR Dedicated	- Law Enforcement Officer Standards and Education Account	\$5,996,038	\$5,997,108	\$6,000,000	\$5,663,108	\$5,666,000
TOTAL, METHOD OF FINANCING		\$5,996,038	\$5,997,108	\$6,000,000	\$5,663,108	\$5,666,000
FULL TIME EQUIVA	LENT POSITIONS:	0	0	0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

For the allocation of funds credited to the Law Enforcement Officer Standards and Education Account for grants to local law enforcement agencies to provide continuing education for licensed peace officers, as required by Section 1701.157, Occupation Code.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by grants to local law enforcement agencies.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00		Service Categories Service-03, Income-A.2, Age-B.3		
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	11 Advanced Tax Compliance					
CODE	DESCRIPTION					
OBJECTS OF EXPENSE:		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
2001 Professional Fees and Services		\$7,729,358	\$8,249,894	\$8,979,762	\$8,979,762	\$8,979,762
2004 Utilities		575,519	320,065	283,272	283,272	283,272
2009 Other Operating Expense		1,237,607	923,916	1,396,741	1,396,741	1,396,741
5000 Capital Expend	ditures	902,057	1,165,900	0	0	0
TOTAL, OBJECTS O	OF EXPENSE	\$10,444,541	\$10,659,775	\$10,659,775	\$10,659,775	\$10,659,775
METHOD OF FINAN	CING:					
0001 General Reven	ue Fund	\$10,444,541	\$10,659,775	\$10,659,775	\$10,659,775	\$10,659,775
TOTAL, METHOD O		\$10,444,541	\$10,659,775	\$10,659,775	\$10,659,775	\$10,659,775
FULL TIME EQUIVA	LENT POSITIONS:	0	0	0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The 77th Legislature adopted legislation that addressed the need to modernize tax administration technology and strategies. One of the major components of the new legislation was to contract with outside tax examiners to perform tax audits, thereby increasing audit coverage and assessments without additional support staff. In addition, the new legislation enabled the agency to remain current with the latest technology and innovative techniques, including wireless data communications and an improved audit database to collect all legally due taxes as efficiently as possible.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

The success of the advanced tax compliance program is dependent upon continued funding by the 82nd Legislature.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00 S		Service Categories S	Service-05, Income	Income-A.2, Age-B.3	
GOAL:	01 Comptroller of Public Accounts						
OBJECTIVE:	01 Comptroller of Public Accounts						
STRATEGY:	12 Subsequent CVC Claims						
CODE	DESCRIPTION						
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013	
2009 Other Operatin	g Expense	\$7,779	\$66,003	\$0	\$30,000	UB	
TOTAL, OBJECTS O	F EXPENSE	\$7,779	\$66,003	\$0	\$30,000	UB	
METHOD OF FINAN	CING:						
0494 GR Dedicated -	· Compensation to Victims of Crime Auxiliary Account	\$7,779	\$66,003	\$0	\$30,000	UB	
TOTAL, METHOD OF FINANCING		\$7,779	\$66,003	\$0	\$30,000	UB	
FULL TIME EQUIVA	LENT POSITIONS:	0	0	0	0	0	

STRATEGY DESCRIPTION AND JUSTIFICATION:

For payments to victims of crime who have not made a claim for restitution during the prescribed five year period pursuant to Government Code, Section 76.013(d). Estimated.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by claims from victims of crime and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Ber	Statewide Goal/Benchmark: 08-00 S		Service Categories Service-07, Income-A.2	
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	13 Gross Weight/Axle Fee Distribution					
CODE	DESCRIPTION					
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
4000 Grants		\$6,898,469	\$5,636,564	\$7,500,000	\$5,219,064	\$7,082,500
TOTAL, OBJECTS C	OF EXPENSE	\$6,898,469	\$5,636,564	\$7,500,000	\$5,219,064	\$7,082,500
METHOD OF FINAN	CING:					
0001 General Reven	ue Fund	\$0	\$5,636,564	\$7,500,000	\$5,219,064	\$7,082,500
0006 State Highway		6,898,469	0	0	0	0
TOTAL, METHOD OF FINANCING		\$6,898,469	\$5,636,564	\$7,500,000	\$5,219,064	\$7,082,500
			•	•		
FULL TIME EQUIVALENT POSITIONS:		0	0	0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

For distribution of gross weight/axle fees to counties pursuant to Transportation Code, Section 621.353. Estimated.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by collected receipts of gross weight/axle permit fees and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/B	Benchmark: 08-00	Service Categories Service-07, Income-A.2, Age-B.3			
GOAL:	01 Comptroller of Public Accounts						
OBJECTIVE:	01 Comptroller of Public Accounts						
STRATEGY:	14 Jobs and Education for Texans						
CODE	DESCRIPTION						
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013	
4000 Grants		\$	0 \$8,200,000	\$16,800,000	\$25,000,000	\$0	
TOTAL, OBJECTS O	DF EXPENSE	\$	0 \$8,200,000	\$16,800,000	\$25,000,000	\$0	
METHOD OF FINAN	ICING:						
0001 General Reven	nue Fund	\$	0 \$8,200,000	\$16,800,000	\$25,000,000	\$0	
TOTAL, METHOD O	FFINANCING	\$	0 \$8,200,000	\$16,800,000	\$25,000,000	\$0	
FULL TIME EQUIVA	LENT POSITIONS:		0 0	0	0	0	

STRATEGY DESCRIPTION AND JUSTIFICATION:

To award grants to expand existing programs and develop new programs that prepare students for careers in high-demand occupations, including the startup costs associated with career and technical education courses and to provide scholarships for students in career and technical programs pursuant to Government Code, Section 403.354.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Expenditures in this strategy are driven by demonstrated financial need. Grants are awarded on a competitive basis, with selections based largely on potential economic returns to the state.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Be	enchmark: 08-00	Service Categories Service-07, Income-A.2, Age-B.3			
GOAL:	01 Comptroller of Public Accounts						
OBJECTIVE:	01 Comptroller of Public Accounts						
STRATEGY:	15 Major Events Trust Fund						
CODE	DESCRIPTION						
OBJECTS OF EXPE	NSE:	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013	
4000 Grants		\$0	\$0	\$25,000,000	\$0	\$0	
TOTAL, OBJECTS C	OF EXPENSE	\$0	\$0	\$25,000,000	\$0	\$0	
METHOD OF FINAN	ICING:						
0001 General Reven	ue Fund	\$0	\$0	\$25,000,000	\$0	\$0	
TOTAL, METHOD O		\$0	\$0	\$25,000,000	\$0	\$0	
FULL TIME EQUIVA	LENT POSITIONS:	0	(0	0	0	

STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide an appropriation of funds for the purpose of attracting and securing a major event such as a Super Bowl or other activity as required by Article 5190.14, Vernon's Texas Civil Statutes.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

If the Comptroller's office determines that an event will generate at least \$15 million in state and local tax revenue, the Comptroller's office and one or more endorsing municipalities or endorsing counties may enter into an agreement to require an amount of local tax revenue determined by the agency and state revenue appropriated by the Legislature for that purpose be deposited in the Major Events Trust Fund (Trust Fund) before the event. The Comptroller's office may make disbursements from the Trust Fund in accordance with the agreement to pay costs relating to attracting and securing the event. On termination of the agreement, the total amount of the state's initial contribution must be repaid to the state from any source specified in the agreement. An agreement may allow funds to be held in the Trust Fund and made available to pay the cost of securing the event in future years.

Agency Code	: 902 Agenc	y Name: Comptroller of Public Accounts	Statewide Goal/Benchm	ark: 08-02	Service Categori	es: Service-37, Inco	ome-A.2, Age-B.3
GOAL:	02 To develop ar	nd administer programs that promote energy et	ficiency				
OBJECTIVE:	•	1 0 1	,				
OBJECTIVE:	01 Maintain \$95	million balance in LoanSTAR Program					
STRATEGY:	01 Promote and	manage energy programs					
			EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OUTPUT MEA	SURE:						
01 Number o	f Active LoanSTAR	Loans Processed and Managed by SECO	68.0	65.0	72.0	80.0	80.0
EFFICIENCY N	MEASURE:						
01 Energy Do	ollars Saved Per Do	ollar Spent for Energy Retrofit Programs	\$67.0	\$69.0	\$69.0	\$64.0	\$64.0
OBJECTS OF	EXPENSE:						
1001 Salarie	s and Wages		\$1,416,232	\$1,527,874	\$1,579,314	\$1,579,314	\$1,579,314
1002 Other F	Personnel Costs		360,221	355,785	405,153	405,153	405,153
2001 Profess	sional Fees and Ser	vices	24,789	1,368,112	1,351,252	0	0
2003 Consur	nable Supplies		7,445	3,260	3,260	500	500
2004 Utilities			5,127	2,061	2,252	1,559	1,559
2005 Travel			47,530	34,503	35,899	21,452	21,452
2006 Rent -	Building		0	3,000	3,000	0	0
2007 Rent -	Machine and Other		17,413	21,389	22,487	15,571	15,571
2009 Other C	Operating Expense		51,486	11,329,678	11,691,178	16,347	16,347
3001 Client S	Services		17,500	7,718	0	0	0
4000 Grants			272,203	5,043,734	260,808,495	370,547	370,547
				\$19,697,114	\$275,902,290	\$2,410,443	\$2,410,443

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
METHOD OF FINANCING:					
0001 General Revenue Fund	\$548,979	\$561,997	\$561,997	\$561,997	\$561,997
5005 GR Dedicated – Oil Overcharge Account	255,784	559,662	559,662	559,662	559,662
0369 Federal American Recovery and Reinvestment Fund	119,814	16,934,089	273,139,265	0	0
0555 Federal Funds	1,295,369	1,641,366	1,641,366	1,288,784	1,288,784
TOTAL, METHOD OF FINANCING	\$2,219,946	\$19,697,114	\$275,902,290	\$2,410,443	\$2,410,443
FULL TIME EQUIVALENT POSITIONS:	20.1	21.8	25.0	25.0	25.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The State Energy Conservation Office (SECO) promotes and supports energy efficiency and clean energy deployment to help preserve the environment and protect public health and safety. By ensuring that funds available to the Texas LoanSTAR (Saving Taxes and Resources) Program equal or exceed \$95 million at all times, SECO is able to successfully conserve and protect state resources by: increasing energy efficiency and related education in Texas school districts; fostering clean energy technology transfer; providing technical support to local governments as they implement energy saving projects; and increasing the number of state agencies involved in demand-side energy management. Beneficiaries of these services include state agencies, public schools, city and county governments, institutions of higher education, private industries, electric and gas utilities and residential energy consumers. SECO also received over \$290 million in formula grant funding from the U.S. Department of Energy through four separate programs as a result of the American Recovery and Reinvestment Act (ARRA). These programs are designed to conserve and protect energy supplies through energy efficiency, renewable energy, transportation efficiency and emergency planning projects.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Major external factors impacting this strategy include the following: (1) the availability of oil overcharge funding or the prospect of gaining alternative funding to finance SECO's most critical and productive programs; (2) the state of the economy, particularly as it affects interest rates to finance energy efficiency improvements; (3) federal, state or regional initiatives and guidelines that have a positive or negative impact on energy efficiency or renewable energy; (4) prevailing "first cost" mentality in new construction that focuses on the initial price of a building or facility and ignores lifecycle operating costs — initial investment plus the lifetime costs to operate and maintain it; and (5) changes in energy efficiency and renewable energy technologies.

Agency Code:	902 Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark	: 08-02	Service Categories:	Service-37,	Income-A.2, Age-B.3
GOAL:	02 To develop and administer programs that promote energy eff	iciency				
OBJECTIVE:	01 Maintain \$95 million balance in LoanSTAR Program					
STRATEGY:	02 Oil Overcharge Settlement Funds					
		EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
OBJECTS OF E	EXPENSE:					
2001 Professional Fees and Services		\$650	\$0	\$0	\$0	\$0
2009 Other O	perating Expense	5,850	0	0	0	0
3001 Client S	ervices	1,313,640	423,374	450,000	450,000	450,000
4000 Grants		14,906,048	15,694,105	16,473,353	62,393,042	12,270,618
TOTAL, OBJEC	CTS OF EXPENSE	\$16,226,188	\$16,117,479 =======	\$16,923,353 ===========	\$62,843,042	\$12,720,618
METHOD OF F	INANCING:					
5005 GR Ded	icated – Oil Overcharge Account	\$16,226,188	\$16,117,479	\$16,923,353	\$62,843,042	\$12,720,618
TOTAL, METHO	DD OF FINANCING	\$16,226,188 ===========	\$16,117,479	\$16,923,353	\$62,843,042	\$12,720,618
FULL TIME EQ	UIVALENT POSITIONS:	0	0	0	0	0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The State Energy Conservation Office (SECO) was created to promote energy efficiency, preserve the environment, and protect public health and safety. By ensuring that funds available to the Texas LoanSTAR (Saving Taxes and Resources) Program equal or exceed \$95 million at all times, SECO is able to successfully conserve and protect state resources by: increasing energy efficiency and related education in Texas school districts; and fostering clean energy technology transfer. Beneficiaries of these services include state agencies, public schools, city and county governments, institutions of higher education, private industries, electric and gas utilities and residential energy consumers.

EXTERNAL / INTERNAL FACTORS IMPACTING STRATEGY:

Major external factors impacting this strategy include the following: (1) the availability of oil overcharge funding or the prospect of gaining alternative funding to finance SECO's most critical and productive programs; (2) the state of the economy, particularly as it affects interest rates to finance energy efficiency improvements; (3) federal, state, or regional initiatives and guidelines that have a positive or negative impact on energy efficiency or renewable energy; (4) prevailing "first cost" mentality in new construction that focuses on the initial price of a building or facility and ignores the lifecycle operating costs — the initial investment plus the lifetime costs to operate and maintain it; and (5) changes in energy efficiency and renewable energy technologies.

INFORMATIONAL LISTING OF FUNDS APPROPRIATED TO THE COMPTROLLER FOR SOCIAL SECURITY CONTRIBUTIONS AND BENEFIT REPLACEMENT PAY

1. **Informational Listing of Appropriated Funds.** The appropriations made in this and other articles of this Act to the Comptroller of Public Accounts-Social Security/Benefit Replacement Pay are subject to the following provisions. The following amounts shall be used for the purposes indicated.

	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
A. Goal: SOCIAL SECURITY CONTRIBUTIONS/BENEFIT REPLACEMENT PAY					
A.1.1. Strategy: STATE MATCHEMPLOYER Provide an employer match for Social Security contributions. Estimated	\$734,277,852	\$767,020,311	\$774,709,690	\$747,965,350	\$747,965,350
A.1.2. Strategy: BENEFIT REPLACEMENT PAY Provide Benefit Replacement Pay to eligible employees. Estimated	\$44,656,366	\$41,786,516	\$39,070,393	\$39,268,255	\$37,304,842
Total, Goal A: SOCIAL SECURITY CONTRIBUTIONS/BENEFIT REPLACEMENT PAY	\$778,934,218	\$808,806,827	\$813,780,083	\$787,233,605	\$785,270,192
Grand Total, COMPTROLLER OF PUBLIC ACCOUNTS - SOCIAL SECURITY /	\$778,934,218	\$808,806,827	\$813,780,083	\$787,233,605	\$785,270,192
BENEFIT REPLACEMENT PAY					
Method of Financing					
General Revenue Fund, estimated General Revenue - Dedicated, estimated	\$500,048,200	. , ,			
State Highway Fund No. 006, estimated	78,257,886 78,528,491	, ,	, ,	, ,	77,362,880 79,115,479
Federal Funds, estimated	105,433,542	, ,	, ,	, ,	98,321,807
Other Special State Funds, estimated	16,666,099	14,302,885	14,392,038	14,079,972	14,045,805
Total, Method of Financing	\$778,934,218	\$808,806,827	\$813,780,083	\$787,233,605	\$785,270,192

^{2.} **Transfer of Social Security Contributions and Benefit Replacement Pay.** Appropriations made in this and other articles of this Act for Social Security and Benefit Replacement Pay shall be transferred by each agency from the Comptroller of Public Accounts to the agency based on estimated amounts by funding source for each fiscal year. Transfers should be made no later than September 15th of the year in which the payments are to be made. Adjustments and return of excess appropriation authority to the Comptroller's office shall be completed by October 30th of the subsequent fiscal year.

RIDER REVISIONS AND ADDITIONS REQUEST – FISCAL PROGRAMS

Agency Code: 902	Agency Name:	of Public Accounts	Prepared By: Robert Chapa	Date:	Request Level:	Base		
Current Rider Number	Page Number In 2010-11 GAA	or ablic Accounts	Nobelt Gliapa	08/30/10 Proposed Rider	Language	Базс		
2	I-23	Subsequent CVC Claims have not made a claim fo the biennium). In addition hereby appropriated for the same purposes for the fis	riation from the Compensation to Victims of Crime Auxiliary Fund. Included in amounts appropriated above in Strategy A.1.12., uent CVC Claims, are funds received by the Comptroller from departments under Government Code § 76.013, for crime victims who t made a claim for restitution during the prescribed five year period and who make a subsequent claim (estimated to be \$30,000 for nium). In addition to amounts identified herein and included above, all revenue collected on or after September 1, 2009 2011, is appropriated for the same purpose. Any unobligated balances remaining as of August 31, 2010 2012, are hereby appropriated for the urposes for the fiscal year beginning September 1, 2010 2012.					
10	I-24	Overcharge Account Nuninvolving violation of the r Conservation Office (SEC balances as of August 31 for the biennium beginnin included above, all unexp 2011 are hereby appropri Of these estimated balan over the biennium based	nber 5005, are funds all mandatory petroleum pr CO) for the biennium be , 2009 2011, of Oil Ove g September 1, 2009 2 nended balances remair ated for the same purpoces and revenues, the son the designations list that the total amount expended to the same purpoces and revenues and revenues.	ocated to the State of Texicing and allocation regul ginning September 1, 200 rcharge Funds Account No.11 (estimated to be \$27 ning as of August 31, 200 ose. State Energy Conservationed below. SECO is grantestimated by this allocation	ations, including the interest earn 09-2011 (estimated to be \$26,524 No. 5005 are included in Strategy 7,924,748 \$48,757,412). In addition 9-2011 and all revenue generated In Office shall allocate an estimated the discretion to prorate Oil Over 19-2011 and 19-2011 (No. 19-2011).	art decrees and administrative orders and on those used by the State Energy 6,638 \$28,171,260). Any unexpended B.1.2., and are to be used by SECO on to amounts identified herein and and on or after September 1, 2009 ed total of \$4,425,648 \$1,712,710		
		State Energy Conservation	on Office Core Program	<u>s:</u>	2010 <u>2012</u>	2011 <u>2013</u>		
		appropriated in Strategy R Pursuant to Texas Gover \$95,000,000 at all times revenues, except deposit \$22,100,990 \$26,458,550	ducation Program am ogram n contracts within the abo 3.1.1., Energy Office. nment Code 2305.032 (All unexpended LoanS ory interest earned on Lo of total balances noted the statewide retrofit de or the energy costs of the	(f), funds available to the TAR balances (estimated LoanSTAR balances, gend above), shall remain in the monstration and revolving the agency or institution.	LoanSTAR Revolving Loan Progr to be \$26,805,425 \$48,757,412 or erated by funds in the LoanSTAR the program. If a state agency or gloan program, the agency or ins	of total balances noted above) and all R Program (estimated to be institution of higher education is a		

RIDER REVISIONS AND ADDITIONS REQUEST – FISCAL PROGRAMS

Agency Code: 902	Agency Name: Comptroller	of Public Accounts	Prepared By: Robert Chapa	Date: 08/30/10	Request Level:	Base		
Current Rider Number	Page Number In 2010-11 GAA			Proposed Rid	der Language			
11	I-25	Department of Energy (DOE) Federal Funds. In addition to funds appropriated above for administration of the State Energy Conservation Office, all funds allocated to the State of Texas by the U.S. Department of Energy to fund Pantex and State energy programs are detailed below for the biennium beginning September 1, 2009 2011. The SECO shall allocate funds based upon the designations listed below:						
		Federal Funds: Pantex F	Programs		FY 2010 <u>2012</u>	FY 2011 <u>2013</u>		
		Agreement in Principle (F	Remedial Clean Up Act	ion)	\$835,975 <u>\$966,153</u> & UB	\$835,975 <u>\$966,153</u> & UB		
		Waste Isolation Pilot Plan	nt		\$341,000 & UB	\$341,000 & UB		
		Federal Funds: State En	ergy Program					
		State Energy Program (S	EP) Grant		\$1,176,975 <u>\$308,254</u> & UB	\$1,176,975 <u>\$308,254</u> & UB		
		Department of Energy.	,		s and the amount of funds allocate			
12	I-25	 Appropriation of Tax Refunds. As much of the respective taxes, fees, and charges, including penalties or other administered or collected by the Comptroller as may be necessary is hereby appropriated and set aside to pay refund attorney fees awarded in court cases, as provided by law, subject to the following limitations and conditions: a. Unless another law, or section of this Act, provides a period within which a particular refund claim must be may not be used to pay a refund claim made under this section after four years from the latest date on which is received by the State was due, if the amount was required to be paid on or before a particular date. If the amount paid on or before a particular date, a refund claim may not be made after four years from the date the amount person who fails to make a refund claim within the period provided by law, or this provision, shall not be eligible refund under this provision. 						
		Comptroller shall no tax, fee, or other rev used for certification be presented to the	t approve claims or iss enue source during the of this Act. Any claim next legislature for a s	ue warrants for refunds be biennium according to or portion of a claim whi	the Biennial Revenue Estimate of ich is in excess of this limitation estorder for payment to be made. The	e estimated to be available from the the Comptroller of Public Accounts ablished by this subsection "b" shall		

RIDER REVISIONS AND ADDITIONS REQUEST - FISCAL PROGRAMS

Agency Code: 902	Agency Name:	of Public Accounts	Prepared By: Robert Chapa	Date:	Request Level: Base
Current Rider Number	Page Number In 2010-11 GAA	OT Tublic Accounts	Nobelt Gliapa	08/30/10 Proposed Ride	
Number	111 2010-11 0/74	or other revenue sou dedicated account h Fund because of suc this section. d. From amounts collect refund, settlement of the amounts collected	arce, and where a special as been repealed or has the abolishment, repeal of the detected pursuant to Sec. 47 judgment arising from I and under Section 47.051 cific appropriation in order	al fund or dedicated according to the sexpired, any balances or expiration are appropriately 2.052, Business & Commitigation relating to the volume, et seq., including interest for payment to be marked.	
14	I-26	Comptroller of Public Acc	counts is appropriated from	om the General Revenue ed to the General Rever he transfer was made.	2, for the state fiscal biennium beginning September 1, 2009 2011, the e Fund the amount needed: nue Fund from a fund outside the state treasury; and
15	I-26	\$25,000,000 in fiscal yea for Texans (JET) Fund No. 5143 for the biennium prepares students for car courses, and to provide s 2012 are hereby appropriation is cont Comptroller's January 20	r 2010-2012 out of the Go. 5143 and is hereby ap heginning September eers in high-demand occholarships for students ated for the fiscal year beingent upon the Comptron Biennial Revenue Es	General Revenue Fund to propriated out of the Ge 1, 2009-2011 to award go cupations, including the sin career and technical peginning September 1, oller's certification of available.	ed above in Strategy A.1.14., Jobs and Education for Texans, is to be transferred to the General Revenue-Dedicated Jobs and Education for Texans (JET) Fund grants to expand existing programs and develop new programs that startup costs associated with career and technical education (CTE) programs. Any unexpended balances remaining as of August 31, 2010 2010 2012 for the same purpose. Saliable General Revenue of \$25,000,000 for the biennium above the language that is not applicable.

RIDER REVISIONS AND ADDITIONS REQUEST - FISCAL PROGRAMS

Agency Code: 902	Agency Name: Comptroller	of Public Accounts	Prepared By: Robert Chapa	Date: 08/30/10	Request Level: Base				
Current Rider Number	Page Number In 2010-11 GAA			Proposed Rider	Language				
16	I- <u>26</u>	2010 out of the General I of attracting and securing (a) a written stater Accounts; (b) certification by appropriated; (c) an agreement Texas Civil State (d) the receipt of ke	Revenue Fund to be trared eligible events. The appearance of the state of the Comptroller of Publication of Pub	unts appropriated above in Strategy A.1.15, Major Events Trust Fund, is \$25,000,000 in fiscal year o transferred to the Major Events Trust Fund, a fund held outside the state Treasury, for the purpose e appropriation is contingent on: state's interest in the event that is signed by both the Governor and the Comptroller of Public Public Accounts that sufficient revenues will be generated by eligible events to offset the amounts indersing municipalities or counties entered into pursuant to Article 5190.14, Section 5A(r), Vernon's Senate Bill 1515, 81st Legislature, Regular Session; and endorsing entity(s) pursuant to Article 5190.14, Section 5A(r), Vernon's Texas Civil Statutes, as egislature, Regular Session.					
<u>701</u>	<u>l</u>	the 2010-11 biennium for Revenue Fund to the Ma The appropriation is cont (a) a written stater Accounts; (b) certification by appropriated; (c) an agreement Texas Civil State (d) the receipt or content of Statutes.	the Major Events Trust jor Events Trust Fund, a ingent on: ment confirming the state the Comptroller of Public with one or more endors atutes; and commitment of local fund	Fund are hereby approprium and held outside the state of	inded balances appropriated to the Comptroller of Public Accounts from riated for the 2012-13 biennium to be transferred out of the General ate Treasury, for the purpose of attracting and securing eligible events. In at is signed by both the Governor and the Comptroller of Public trevenues will be generated by eligible events to offset the amounts anties entered into pursuant to Article 5190.14, Section 5A(r), Vernon's tity(s) pursuant to Article 5190.14, Section 5A(r), Vernon's Texas Civil by the 81st Legislature in the event that all funds are not expended				

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories	Service-07, Income	e-A.2, Age-B.3
ITEM NAME:	Voter Registration				
ITEM PRIORITY:	1				
FUNDING FOR STRATEGY:	01-01-01 Voter Registration				
OBJECTS OF EXPENSE:				EXCP 2012	EXCP 2013
4000 Grants				\$425,045	\$56,780
TOTAL, OBJECTS OF EXPENSE				\$425,045	\$56,780
METHOD OF FINANCING:					
0001 General Revenue Fund				\$425,045	\$56,780
TOTAL, METHOD OF FINANCING				\$425,045	\$56,780
FULL TIME EQUIVALENT POSITIO	DNS:			0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Payments to each county are made based upon initial registrations, cancellations and updated registrations of voters in the county as shown by a certified statement submitted by the Registrar to the Secretary of State, as required by VACS, Election Code, Section 19.002. This request would match the level of expected disbursements based on the Secretary of State's voter registration projections. A total of \$334,000 would restore the 5 percent reduction amount and an additional \$147,825 is needed to achieve the anticipated level of payments. Estimated.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by claims made by counties for voter registration related expenses and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incom-	e-A.2, Age-B.3
ITEM NAME:	Reimbursement - Commitment Hearings			
ITEM PRIORITY:	2			
FUNDING FOR STRATEGY:	01-01-03 Reimbursement - Commitment Hearings			
OBJECTS OF EXPENSE:			EXCP 2012	EXCP 2013
2009 Other Operating Expense			\$2,000	\$0
TOTAL, OBJECTS OF EXPENSE			\$2,000	\$0
METHOD OF FINANCING:				
0001 General Revenue Fund			\$2,000	\$0
TOTAL, METHOD OF FINANCING			\$2,000	\$0
FULL TIME EQUIVALENT POSITION	ONS:		0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Reimbursements are made to counties for the cost of commitment hearings required by the Persons with Mental Retardation Act, Chapters 591-596, VTCA, Health and Safety Code. This request would restore the 5 percent reduction amount.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by claims made by counties for the reimbursement of commitment hearings and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Inco	me-A.2, Age-B.3
ITEM NAME:	Reimbursement - Mixed Beverage Tax			
ITEM PRIORITY:	3			
FUNDING FOR STRATEGY:	01-01-04 Reimbursement - Mixed Beverage Tax			
OBJECTS OF EXPENSE:			EXCP 2012	EXCP 2013
4000 Grants			\$33,784,713	3 \$37,972,721
TOTAL, OBJECTS OF EXPENSE			\$33,784,713	3 \$37,972,721
METHOD OF FINANCING:				
0001 General Revenue Fund			\$33,784,713	3 \$37,972,721
TOTAL, METHOD OF FINANCING			\$33,784,713	3 \$37,972,721
FULL TIME EQUIVALENT POSITION	DNS:		0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Payments to counties are made for reimbursement of taxes received as authorized by Texas Tax Code Annotated, Section 183.051(b). A total of \$14,850,434 would restore the 5 percent reduction amount and an additional \$56,907,000 is required to make the anticipated payments using the current reimbursement rate and expected receipts in 2012 and 2013. Payments to each eligible county and incorporated municipality shall be equal to 10.7143 percent of receipts from permittees within the county or incorporated municipality during the quarter. Estimated.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by receipts collected within the counties or incorporated municipalities and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-05, Incon	ne-A.2, Age-B.3
ITEM NAME:	Judgments and Settlements			
ITEM PRIORITY:	4			
FUNDING FOR STRATEGY:	01-01-05 Judgments and Settlements			
OBJECTS OF EXPENSE:			EXCP 2012	EXCP 2013
2009 Other Operating Expense			\$139,000	\$0
TOTAL, OBJECTS OF EXPENSE			\$139,000	\$0
METHOD OF FINANCING:				
0001 General Revenue Fund			\$139,000	\$0
TOTAL, METHOD OF FINANCING			\$139,000	\$0
FULL TIME EQUIVALENT POSITION	ONS:		0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Payments for settlements and judgments for claims against state agencies payable under Chapters 101 and 104, Civil Practice and Remedies Code, including indemnification for criminal prosecutions and Federal Court judgments and settlements, shall be paid from special or local funds of the agency or institution to the extent available and then from General Revenue. The Comptroller's office shall maintain records of General Revenue paid and require reimbursement from agencies as special or local funds become available. Payments shall be made for eligible medical malpractice claims in conformance with Chapter 59, Education Code. All claims shall be prepared, verified and signed by the Attorney General's Office. This request would restore the 5 percent reduction amount.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by settlements and judgments for claims against state agencies and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07	, Income	-A.2, Age-B.3
ITEM NAME:	County Taxes - University Lands				
ITEM PRIORITY:	5				
FUNDING FOR STRATEGY:	01-01-06 County Taxes - University Lands				
OBJECTS OF EXPENSE:			EXCP 20)12	EXCP 2013
4000 Grants			\$6	61,174	\$576,452
TOTAL, OBJECTS OF EXPENSE			\$6	61,174	\$576,452
METHOD OF FINANCING:					
0001 General Revenue Fund			\$6	61,174	\$576,452
TOTAL, METHOD OF FINANCING			\$6	61,174	\$576,452
FULL TIME EQUIVALENT POSITION	ONS:			0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Payments of taxes, for county purposes only, are made to counties in which are located endowment lands set aside to the University of Texas by the Constitution and the Act of 1883. A total of \$341,000 would restore the 5 percent reduction amount and an additional \$896,626 is needed to match the expected tax billings on endowment lands in 2012 and 2013, respectively. Estimated.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by tax payments to counties and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incor	ne-A.2, Age-B.3
ITEM NAME:	Lateral Road Fund Districts			
ITEM PRIORITY:	6			
FUNDING FOR STRATEGY:	01-01-07 Lateral Road Fund Districts			
OBJECTS OF EXPENSE:			EXCP 2012	EXCP 2013
4000 Grants			\$406,500	\$406,500
TOTAL, OBJECTS OF EXPENSE			\$406,500	\$406,500
METHOD OF FINANCING:				
0001 General Revenue Fund			\$406,500	\$406,500
TOTAL, METHOD OF FINANCING			\$406,500	\$406,500
FULL TIME EQUIVALENT POSITION	DNS:		0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Payments are distributed to counties pursuant to the Texas Constitution, Article VIII, Section 7-a and the Texas Transportation Code, Section 256.002, to construct and maintain county roads. This request would restore the 5 percent reduction amount.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by county allocations for construction and maintenance costs and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories	Service-05, Income	e-A.2, Age-B.3
ITEM NAME:	Unclaimed Property				
ITEM PRIORITY:	7				
FUNDING FOR STRATEGY:	01-01-08 Unclaimed Property				
OBJECTS OF EXPENSE:				EXCP 2012	EXCP 2013
2009 Other Operating Expense				\$56,921,435	\$87,035,487
TOTAL, OBJECTS OF EXPENSE				\$56,921,435	\$87,035,487
METHOD OF FINANCING:					
0001 General Revenue Fund				\$56,921,435	\$87,035,487
TOTAL, METHOD OF FINANCING				\$56,921,435	\$87,035,487
FULL TIME EQUIVALENT POSITION	DNS:			0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Payments are made to legitimate claimants for previously unclaimed property held by the state. A total of \$14,256,422 is needed to restore the 5 percent reduction amount and an additional \$54,447,920 is needed to fully satisfy all expected claims for the return of unclaimed property in fiscal years 2012 and 2013. Estimated.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by requests from the public and must be fully funded. There has been a significant growth in valid claims over the past several years and the trend is expected to continue.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories	Service-07, Income	e-A.2, Age-B.3
ITEM NAME:	Underage Tobacco Program				
ITEM PRIORITY:	8				
FUNDING FOR STRATEGY:	01-01-9 Underage Tobacco Program				
OBJECTS OF EXPENSE:				EXCP 2012	EXCP 2013
4000 Grants				\$111,500	\$111,500
TOTAL, OBJECTS OF EXPENSE				\$111,500	\$111,500
METHOD OF FINANCING:					
0001 General Revenue Fund				\$111,500	\$111,500
TOTAL, METHOD OF FINANCING				\$111,500	\$111,500
FULL TIME EQUIVALENT POSITION	DNS:			0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Grants to local law enforcement agencies are allocated for enforcing provisions of Health and Safety Code, Chaper 161, related to reducing minor access to and consumption of tobacco products. This request would restore the 5 percent reduction amount.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by grants to local law enforcement agencies.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories	Service-07, Incom	e-A.2, Age-B.3
ITEM NAME:	Local Continuing Education Grants				
ITEM PRIORITY:	9				
FUNDING FOR STRATEGY:	01-01-10 Local Continuing Education Grants				
OBJECTS OF EXPENSE:				EXCP 2012	EXCP 2013
4000 Grants				\$336,892	\$334,000
TOTAL, OBJECTS OF EXPENSE				\$336,892	\$334,000
METHOD OF FINANCING:					
0116 GR Dedicated - Law Enforce	ement Officer Standards and Education Account			\$336,892	\$334,000
TOTAL, METHOD OF FINANCING	G			\$336,892	\$334,000
FULL TIME EQUIVALENT POSIT	IONS:			0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Funds credited to the Law Enforcement Officer Standards and Education Account are allocated for grants to local law enforcement agencies to provide continuing education for licensed peace officers, as required by Section 1701.157, Occupation Code. A total of \$668,000 would restore the 5 percent reduction amount and an additional \$2,892 is needed to fully fund the grant program at the 2010-11 appropriated level.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by grants to local law enforcement agencies.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-	07, Income	e-A.2, Age-B.3
ITEM NAME:	Gross Weight/Axle Fee Distribution				
ITEM PRIORITY:	10				
FUNDING FOR STRATEGY:	01-01-13 Gross Weight/Axle Fee Distribution				
OBJECTS OF EXPENSE:			EXCP	2012	EXCP 2013
4000 Grants			\$2	2,280,936	\$417,500
TOTAL, OBJECTS OF EXPENSE			\$2	2,280,936	\$417,500
METHOD OF FINANCING:					
0001 General Revenue Fund			\$2	2,280,936	\$417,500
TOTAL, METHOD OF FINANCING			\$2	2,280,936	\$417,500
FULL TIME EQUIVALENT POSITIO	NS:			0.0	0.0

DESCRIPTION AND JUSTIFICATION:

Gross weight/axle fees are distributed to counties pursuant to Transportation Code, Section 621.353. A total of \$835,000 would restore the 5 percent reduction amount and an additional \$1,863,436 is needed to fund anticipated payments. Estimated.

EXTERNAL / INTERNAL FACTORS:

Expenditures in this strategy are driven by collected receipts of gross weight/axle permit fees and must be fully funded.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-02	Service Categories	Service-37, Incom	e-A.2, Age-B.3
ITEM NAME:	Oil Overcharge Settlement Funds				
ITEM PRIORITY:	11				
FUNDING FOR STRATEGY:	02-01-02 Oil Overcharge Settlement Funds				
OBJECTS OF EXPENSE:				EXCP 2012	EXCP 2013
4000 Grants				\$0	\$1,365,012
TOTAL, OBJECTS OF EXPENSE				\$0	\$1,365,012
METHOD OF FINANCING:					
5005 GR Dedicated - Oil Overchar	ge Account			\$0	\$1,365,012
TOTAL, METHOD OF FINANCING				\$0	\$1,365,012
FULL TIME EQUIVALENT POSITI	ONS:			0.0	0.0

DESCRIPTION AND JUSTIFICATION:

The State Energy Conservation Office (SECO) was created to promote energy efficiency, preserve the environment, and protect public health and safety. By ensuring that funds available to the Texas LoanSTAR (Saving Taxes and Resources) Program equal or exceed \$95 million at all times, SECO is able to successfully conserve and protect state resources by: increasing energy efficiency and related education in Texas school districts; and fostering clean energy technology transfer. Beneficiaries of these services include state agencies, public schools, city and county governments, institutions of higher education, private industries, electric and gas utilities and residential energy consumers.

EXTERNAL / INTERNAL FACTORS:

Interest generated on oil overcharge funds is available only to the program. Since estimated funds for the 2012-13 biennium exceed the 2010-11 baseline, an exceptional item was required. Approval of the exceptional item is necessary in order to be able to utilize all oil overcharge funding available to the program. There is no cost to the General Revenue Fund. Additionally, oil overcharge funds can only be expended on energy programs approved by the Department of Energy.

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Income	e-A.2, Age-B.3
ITEM NAME:	Voter Registration			
ALLOCATION TO STRATEGY:	01-01-01 Voter Registration			
OBJECTS OF EXPENSE:			EXCP 2012	EXCP 2013
4000 Grants			\$425,045	\$56,780
TOTAL, OBJECTS OF EXPENSE			\$425,045	\$56,780
METHOD OF FINANCING:				
0001 General Revenue Fund			\$425,045	\$56,780
TOTAL, METHOD OF FINANCING			\$425,045	\$56,780
FULL TIME EQUIVALENT POSITION	NS:		0.0	0.0

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories	s Service-07, Incom	e-A.2, Age-B.3
ITEM NAME:	Reimbursement - Commitment Hearings				
ALLOCATION TO STRATEGY:	01-01-03 Reimbursement - Commitment Hearings				
OBJECTS OF EXPENSE:				EXCP 2012	EXCP 2013
2009 Other Operating Expense				\$2,000	\$0
TOTAL, OBJECTS OF EXPENSE				\$2,000	\$0
METHOD OF FINANCING:					
0001 General Revenue Fund				\$2,000	\$0
TOTAL, METHOD OF FINANCING				\$2,000	\$0
FULL TIME EQUIVALENT POSITION	ulo.			0.0	0.0
I OLL TIME EQUIVALENT FUSITION	NO.			0.0	0.0

Reimbursement - Mixed Beverage Tax		
01-01-04 Reimbursement - Mixed Beverage Tax		
	EXCP 2012	EXCP 2013
	\$33,784,713	\$37,972,721
	\$33,784,713	\$37,972,721
	\$33,784,713	\$37,972,721
	\$33,784,713	\$37,972,721
:	0.0	0.0
		\$33,784,713 \$33,784,713 \$33,784,713 \$33,784,713

				e-A.2, Age-B.3
Judgments and Settlements				
01-01-05 Judgments and Settlements				
			EXCP 2012	EXCP 2013
			\$139,000	
			\$139,000	
			\$139,000	
			\$139,000	
S:			0.0	(
	01-01-05 Judgments and Settlements EXCP 2012 \$139,000 \$139,000 \$139,000			

Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incom	e-A.2, Age-B.3
County Taxes - University Lands			
01-01-06 County Taxes - University Lands			
		EXCP 2012	EXCP 2013
		\$661,174	\$576,452
		\$661,174	\$576,452
		\$661,174	\$576,452
		\$661,174	\$576,452
NS:		0.0	0.0
	County Taxes - University Lands 01-01-06 County Taxes - University Lands	County Taxes - University Lands 01-01-06 County Taxes - University Lands	County Taxes - University Lands O1-01-06 County Taxes - University Lands EXCP 2012 \$661,174 \$661,174 \$661,174

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incom-	e-A.2, Age-B.3
ITEM NAME:	Lateral Road Fund Districts			
ALLOCATION TO STRATEGY:	01-01-07 Lateral Road Fund Districts			
OBJECTS OF EXPENSE:			EXCP 2012	EXCP 2013
4000 Grants			\$406,500	\$406,500
TOTAL, OBJECTS OF EXPENSE			\$406,500	\$406,500
METHOD OF FINANCING:				
0001 General Revenue Fund			\$406,500	\$406,500
TOTAL, METHOD OF FINANCING			\$406,500	\$406,500
FULL TIME EQUIVALENT POSITION	NS:		0.0	0.0
			***	***

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-05, Incom	ie-A.2, Age-B.3
ITEM NAME:	Unclaimed Property			
ALLOCATION TO STRATEGY:	01-01-08 Unclaimed Property			
OBJECTS OF EXPENSE:			EXCP 2012	EXCP 2013
2009 Other Operating Expense			\$34,295,145	\$34,409,197
TOTAL, OBJECTS OF EXPENSE			\$34,295,145	\$34,409,197
METHOD OF FINANCING:				
0001 General Revenue Fund			\$34,295,145	\$34,409,197
TOTAL, METHOD OF FINANCING			\$34,295,145	\$34,409,197
FULL TIME EQUIVALENT POSITION	DNS:		0.0	0.0

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incom-	e-A.2, Age-B.3
ITEM NAME:	Underage Tobacco Program			
ALLOCATION TO STRATEGY:	01-01-09 Underage Tobacco Program			
OBJECTS OF EXPENSE:			EXCP 2012	EXCP 2013
4000 Grants			\$111,500	\$111,500
TOTAL, OBJECTS OF EXPENSE			\$111,500	\$111,500
METHOD OF FINANCING:				
0001 General Revenue Fund			\$111,500	\$111,500
TOTAL, METHOD OF FINANCING			\$111,500	\$111,500
FULL TIME EQUIVALENT POSITION	NS:		0.0	0.0

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Inco	me-A.2, Age-B.3
ITEM NAME:	Local Continuing Education Grants			
ALLOCATION TO STRATEGY:	01-01-10 Local Continuing Education Grants			
OBJECTS OF EXPENSE:			EXCP 2012	EXCP 2013
4000 Grants			\$336,89	2 \$334,000
TOTAL, OBJECTS OF EXPENSE			\$336,892	2 \$334,000
METHOD OF FINANCING:				
0116 GR Dedicated - Law Enforceme	ent Officer Standards and Education Account		\$336,892	2 \$334,000
TOTAL, METHOD OF FINANCING			\$336,89	2 \$334,000
FULL TIME EQUIVALENT POSITION	NS:		0.0	0.0

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories	Service-07, Incom	e-A.2, Age-B.3
ITEM NAME:	Gross Weight/Axle Fee Distribution				
ALLOCATION TO STRATEGY:	01-01-13 Gross Weight/Axle Fee Distribution				
OBJECTS OF EXPENSE:				EXCP 2012	EXCP 2013
4000 Grants				\$2,280,936	\$417,500
TOTAL, OBJECTS OF EXPENSE				\$2,280,936	\$417,500
METHOD OF FINANCING:					
0001 General Revenue Fund				\$2,280,936	\$417,500
TOTAL, METHOD OF FINANCING				\$2,280,936	\$417,500
FULL TIME EQUIVALENT POSITION	IS:			0.0	0.0

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-02	Service Categories Service-37, Income-A.2, Age-B	3.3
ITEM NAME:	Oil Overcharge Settlement Funds			
ALLOCATION TO STRATEGY:	02-01-02 Oil Overcharge Settlement Funds			
OBJECTS OF EXPENSE:			EXCP 2012 EXCP 2013	3
4000 Grants			\$0 \$1,36	55,012
TOTAL, OBJECTS OF EXPENSE			\$0 \$1,36	55,012
METHOD OF FINANCING:				
5005 Oil Overcharge Account			\$0 \$1,36	65,012
TOTAL, METHOD OF FINANCING			\$0 \$1,36	65,012
FULL TIME EQUIVALENT POSITION	NS:		0.0	0.0

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incom	e-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts			
OBJECTIVE:	01 Comptroller of Public Accounts			
STRATEGY:	01 Voter Registration			
OBJECTS OF EXPE	NSE:		EXCP 2012	EXCP 2013
4000 Grants			\$425,045	\$56,780
TOTAL, OBJECTS O	OF EXPENSE		\$425,045	\$56,780
METHOD OF FINAN	CING:			
0001 General Reven	ue Fund		\$425,045	\$56,780
TOTAL, METHOD O			\$425,045	\$56,780
FULL TIME EQUIVA	LENT POSITIONS:		0.0	0.0
EXCEPTIONAL ITEM	M(S) INCLUDED IN STRATEGY: Voter Registration			

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories	Service-07, Income	e-A.2, Age-B.3	3
GOAL:	01 Comptroller of Public Accounts					
OBJECTIVE:	01 Comptroller of Public Accounts					
STRATEGY:	03 Reimbursement - Commitment Hearings					
OBJECTS OF EXPE	NSE:			EXCP 2012	EXCP 2013	
2009 Other Operatin	ng Expense			\$2,000		\$0
TOTAL, OBJECTS O	OF EXPENSE			\$2,000		\$0
METHOD OF FINAN	CING:					
0001 General Reven	ue Fund			\$2,000		\$0
TOTAL, METHOD OI	F FINANCING			\$2,000		\$0
FULL TIME EQUIVA	LENT POSITIONS:			0.0		0.0
EXCEPTIONAL ITEM	Λ(S) INCLUDED IN STRATEGY: Reimbursement - Commitment Hea	arings				

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incom	e-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts			
OBJECTIVE:	01 Comptroller of Public Accounts			
STRATEGY:	04 Reimbursement - Mixed Beverage Tax			
OBJECTS OF EXPE	NSE:		EXCP 2012	EXCP 2013
4000 Grants			\$33,784,713	\$37,972,721
TOTAL, OBJECTS C	OF EXPENSE		\$33,784,713	\$37,972,721
METHOD OF FINAN	CING:			
0001 General Reven	ue Fund		\$33,784,713	\$37,972,721
TOTAL, METHOD O			\$33,784,713	\$37,972,721
FULL TIME EQUIVA	LENT POSITIONS:		0.0	0.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY: Reimbursement - Mixed Beverage Tax

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-05, Income	e-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts			
OBJECTIVE:	01 Comptroller of Public Accounts			
STRATEGY:	05 Judgments and Settlements			
OBJECTS OF EXPE	NSE:		EXCP 2012	EXCP 2013
2009 Other Operatir	ng Expense		\$139,000	\$0
TOTAL, OBJECTS C	DF EXPENSE		\$139,000	\$0
METHOD OF FINAN	ICING:			
0001 General Reven	ue Fund		\$139,000	\$0
TOTAL, METHOD O			\$139,000	\$0
FULL TIME EQUIVA	LENT POSITIONS:		0.0	0.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY: Judgments and Settlements

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Income	e-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts			
OBJECTIVE:	01 Comptroller of Public Accounts			
STRATEGY:	06 County Taxes - University Lands			
OBJECTS OF EXPE	NSE:		EXCP 2012	EXCP 2013
4000 Grants			\$661,174	\$576,452
TOTAL, OBJECTS C	OF EXPENSE		\$661,174	\$576,452
METHOD OF FINAN	ICING:			
0001 General Reven	ue Fund		\$661,174	\$576,452
TOTAL, METHOD O			\$661,174	\$576,452
FULL TIME EQUIVA	LENT POSITIONS:		0.0	0.0
EXCEPTIONAL ITEM	M(S) INCLUDED IN STRATEGY: County Taxes - University L	ands		

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Income	e-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts			
OBJECTIVE:	01 Comptroller of Public Accounts			
STRATEGY:	07 Lateral Road Fund Districts			
OBJECTS OF EXPE	NSE:		EXCP 2012	EXCP 2013
4000 Grants			\$406,500	\$406,500
TOTAL, OBJECTS C	OF EXPENSE		\$406,500	\$406,500
METHOD OF FINAN	ICING:			
0001 General Reven	uue Fund		\$406,500	\$406,500
TOTAL, METHOD O			\$406,500	\$406,500
FULL TIME EQUIVA	LENT POSITIONS:		0.0	0.0
EXCEPTIONAL ITEM	M(S) INCLUDED IN STRATEGY: Lateral Road Fund Districts	5		

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-05, Income	e-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts			
OBJECTIVE:	01 Comptroller of Public Accounts			
STRATEGY:	08 Unclaimed Property			
OBJECTS OF EXPE	NSE:		EXCP 2012	EXCP 2013
2009 Other Operatin	ng Expense		\$34,295,145	\$34,409,197
TOTAL, OBJECTS O	OF EXPENSE		\$34,295,145	\$34,409,197
METHOD OF FINAN	CING:			
0001 General Reven	ue Fund		\$34,295,145	\$34,409,197
TOTAL, METHOD O			\$34,295,145	\$34,409,197
FULL TIME EQUIVA	LENT POSITIONS:		0.0	0.0
EXCEPTIONAL ITEM	I(S) INCLUDED IN STRATEGY: Unclaimed Property			

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incom	e-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts			
OBJECTIVE:	01 Comptroller of Public Accounts			
STRATEGY:	09 Underage Tobacco Program			
OBJECTS OF EXPE	NSE:		EXCP 2012	EXCP 2013
4000 Grants			\$111,500	\$111,500
TOTAL, OBJECTS O	OF EXPENSE		\$111,500	\$111,500
METHOD OF FINAN	CING:			
0001 General Reven	ue Fund		\$111,500	\$111,500
TOTAL, METHOD O			\$111,500	\$111,500
FULL TIME EQUIVA	LENT POSITIONS:		0.0	0.0
EXCEPTIONAL ITEM	M(S) INCLUDED IN STRATEGY: Underage Tobacco Program			

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incom	ne-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts			
OBJECTIVE:	01 Comptroller of Public Accounts			
STRATEGY:	10 Local Continuing Education Grants			
OBJECTS OF EXPE	NSE:		EXCP 2012	EXCP 2013
4000 Grants			\$336,892	\$334,000
TOTAL, OBJECTS C	OF EXPENSE		\$336,892	\$334,000
METHOD OF FINAN	ICING:			
0116 GR Dedicated	- Law Enforcement Officer Standards and Education Account		\$336,892	\$334,000
TOTAL, METHOD O			\$336,892	\$334,000
FULL TIME EQUIVA	LENT POSITIONS:		0.0	0.0
EXCEPTIONAL ITEM	M(S) INCLUDED IN STRATEGY: Local Continuing Education Gran	ts		

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-00	Service Categories Service-07, Incor	ne-A.2, Age-B.3
GOAL:	01 Comptroller of Public Accounts			
OBJECTIVE:	01 Comptroller of Public Accounts			
STRATEGY:	13 Gross Weight/Axle Fee Distribution			
OBJECTS OF EXPE	NSE:		EXCP 2012	EXCP 2013
4000 Grants			\$2,280,936	\$417,500
TOTAL, OBJECTS O	OF EXPENSE		\$2,280,936	\$417,500
METHOD OF FINAN	CING:			
0001 General Reven	ue Fund		\$2,280,936	\$417,500
TOTAL, METHOD O			\$2,280,936	\$417,500
FULL TIME EQUIVA	LENT POSITIONS:		0.0	0.0
EXCEPTIONAL ITEM	$\mathcal{N}(S)$ INCLUDED IN STRATEGY: Gross Weight/Axle Fee Distributi	on		

EXCEPTIONAL ITEMS STRATEGY REQUEST - FISCAL PROGRAMS

Agency Code: 902	Agency Name: Comptroller of Public Accounts	Statewide Goal/Benchmark: 08-02	Service Categories Service-37, Inc.	come-A.2	2, Age-B.3
GOAL:	02 Comptroller of Public Accounts				
OBJECTIVE:	01 Comptroller of Public Accounts				
STRATEGY:	02 Oil Overcharge Settlement Funds				
OBJECTS OF EXPE	NSE:		EXCP 2012	EX	CP 2013
4000 Grants				\$0	\$1,365,012
TOTAL, OBJECTS O	F EXPENSE			\$0	\$1,365,012
METHOD OF FINAN	CING:				
5005 Oil Overcharge	Account			\$0	\$1,365,012
TOTAL, METHOD OF				\$0	\$1,365,012
FULL TIME EQUIVAL	LENT POSITIONS:			0.0	0.0
EXCEPTIONAL ITEM	M(S) INCLUDED IN STRATEGY: Oil Overcharge Settlement Funds				

Agency Cod	de: 902	2 Agency Name: Comptroller of Public Accounts				
PROJEC	T NUM	E / CATEGORY NAME BER / NAME IOF CODE	EST 2010	BUD 2011	BL 2012	BL 2013
5005	Acqu	uisition of Information Resource Technologies				
	1/1	Advanced Tax Compliance Daily Operations - Capital				
		OBJECTS OF EXPENSE - CAPITAL				
		5000 Capital Expenditures	\$445,000	\$0	\$0	\$0
		CAPITAL SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 001	\$445,000	\$0	\$0	\$0
		SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 001	\$445,000	\$0 ========	\$0 =======	\$0 ======
		TYPE OF FINANCING - CAPITAL				
		CA 0001 General Revenue Fund	\$445,000	\$0	\$0	\$0
		CAPITAL SUBTOTAL, TYPE OF FINANCING, PROJECT 001	\$445,000	\$0	\$0	\$0
		SUBTOTAL, TYPE OF FINANCING, PROJECT 001	\$445,000	\$0	\$0	\$0

Agency Co	de: 902	2 Agency Name: Comptroller of Public Accounts				
PROJEC	CT NUM	E / CATEGORY NAME IBER / NAME IOF CODE	EST 2010	BUD 2011	BL 2012	BL 2013
5005	Acqu	uisition of Information Resource Technologies				
	2/2	Advanced Tax Compliance - Treasury Modernization				
		OBJECTS OF EXPENSE - CAPITAL				
		2001 Professional Fees and Services	\$4,604,568	\$2,512,000	\$0	\$0
		2009 Other Operating Expenses	79,810	0	0	0
		CAPITAL SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 002	\$4,684,378	\$2,512,000	\$0	\$0
		SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 002	\$4,684,378	\$2,512,000	\$0	\$0
		TYPE OF FINANCING - CAPITAL				
		CA 0001 General Revenue Fund	\$4,684,378	\$2,512,000	\$0	\$0
		CAPITAL SUBTOTAL, TYPE OF FINANCING, PROJECT 002	\$4,684,378	\$2,512,000	\$0	\$0
		SUBTOTAL, TYPE OF FINANCING, PROJECT 002	\$4,684,378	\$2,512,000	\$0	\$0

Agency Coo	de: 902	Agency Name: Comptroller of Public Accounts				
PROJEC	T NUM	E / CATEGORY NAME BER / NAME OF CODE	EST 2010	BUD 2011	BL 2012	BL 2013
5005	Acqu	isition of Information Resource Technologies				
	3/3	Advanced Tax Compliance - Tax System Modernization				
		OBJECTS OF EXPENSE - CAPITAL				
		2009 Other Operating Expenses	\$203,563	\$0	\$0	\$0
		5000 Capital Expenditures	720,900	0	0	0
		CAPITAL SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 003	\$924,463	\$0	\$0	\$0
		SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 003	\$924,463	\$0	\$ 0	\$0
		TYPE OF FINANCING - CAPITAL				
		CA 0001 General Revenue Fund	\$924,463	\$0	\$0	\$0
		CAPITAL SUBTOTAL, TYPE OF FINANCING, PROJECT 003	\$924,463	\$0	\$0	\$0
		SUBTOTAL, TYPE OF FINANCING, PROJECT 003	\$924,463	\$0	\$0	\$0

Agency Cod	de: 902	Agency Name: Comptroller of Public Accounts				
PROJEC	T NUM	E / CATEGORY NAME BER / NAME IOF CODE	EST 2010	BUD 2011	BL 2012	BL 2013
5005	Acqu	sisition of Information Resource Technologies				
	4/4	State Energy Conservation Office - Grants System				
		OBJECTS OF EXPENSE - CAPITAL				
		2001 Professional Fees and Services	\$1,109,600	\$100,954	\$0	\$0
		CAPITAL SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 004	\$1,109,600	\$100,954	\$0	\$0
		SUBTOTAL, OBJECTS OF EXPENSE, PROJECT 004	\$1,109,600 ===========	\$100,954	\$0	\$0
		TYPE OF FINANCING - CAPITAL				
		CA 00369 Federal American Recovery and Reinvestment Fund	\$1,109,600	\$100,954	\$0	\$0
		CAPITAL SUBTOTAL, TYPE OF FINANCING, PROJECT 004	\$1,109,600	\$100,954	\$0	\$0
		SUBTOTAL, TYPE OF FINANCING, PROJECT 004	\$1,109,600	\$100,954	\$0	\$0

Agency Code: 902 Agency Name: Comptroller of Public Accounts				
CATEGORY CODE / CATEGORY NAME PROJECT NUMBER / NAME OOE / TOF / MOF CODE				
	EST 2010	BUD 2011	BL 2012	BL 2013
Capital Subtotal, Category 5005	\$7,163,441	\$2,612,954	\$0	\$0
Informational Subtotal, Category 5005	0	0	0	0
TOTAL, CATEGORY 5005	\$7,163,441 ==========	\$2,612,954	\$0	\$0
AGENCY TOTAL - CAPITAL	\$7,163,441	\$2,612,954	\$0	\$0
AGENCY TOTAL - INFORMATIONAL	0	0	0	0
AGENCY TOTAL	\$7,163,441 ===========	\$2,612,954	\$0	\$0
METHOD OF FINANCING - CAPITAL				
0001 General Revenue Fund	\$6,053,841	\$2,512,000	\$0	\$0
0369 Federal American Recovery and Reinvestment Fund	1,109,600	100,954	0	0
TOTAL, METHOD OF FINANCING - CAPITAL	\$7,163,441	\$2,612,954	\$0	\$0
TOTAL, METHOD OF FINANCING	\$7,163,441 ===================================	\$2,612,954	\$0	\$0
TYPE OF FINANCING - CAPITAL				
CA Current Appropriations	\$7,163,441	\$2,612,954	\$0	\$0
TOTAL, TYPE OF FINANCING - CAPITAL	\$7,163,441	\$2,612,954	\$0	\$0
TOTAL, TYPE OF FINANCING	\$7,163,441	\$2,612,954	\$0	======= \$0

CAPITAL BUDGET ALLOCATION TO STRATEGIES - FISCAL PROGRAMS

Agency Co	de: 902	Agency Name: Comptroller of Public Accounts					
		BER / NAME	GOAL OBJECTIVE STRATEGY	EST 2010	BUD 2011	BL 2012	BL 2013
5005	Acquis	sition of Information Resource Technologies					
	1/1	Advanced Tax Compliance Daily Operations - Capital					
Capital		Advanced Tax Compliance	01-01-11	\$445,000	\$0	\$0	\$0
		TOTAL, PROJECT	_	\$445,000	\$0	\$0	\$0
	2/2	Advanced Tax Compliance - Treasury Modernization					
Capital		Advanced Tax Compliance	01-01-11	\$4,684,378	\$2,512,000	\$0	\$0
		TOTAL, PROJECT	_	\$4,684,378	\$2,512,000	\$0	\$0
	3/3	Advanced Tax Compliance - Tax System Modernization					
Capital		Advanced Tax Compliance	01-01-11	\$924,463	\$0	\$0	\$0
		TOTAL, PROJECT		\$924,463	\$0	\$0	\$0
	4/4	State Energy Conservation Office - Grants System					
Capital		State Energy Conservation Office	02-01-01	\$1,109,600	\$100,954	\$0	\$0
		TOTAL, PROJECT	_	\$1,109,600	\$100,954	\$0	\$0
		TOTAL CAPITAL, ALL PROJECTS		\$7,163,441	\$2,612,954	\$0	\$0
		TOTAL INFORMATIONAL, ALL PROJECTS		0	0	0	0
		TOTAL, ALL PROJECTS		\$7,163,441	\$2,612,954	\$0	\$0

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CFDA NUMBER / STRATEGY					
00 000 004 Missallanasus Claims	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
00.000.001 Miscellaneous Claims					
01-01-02 Miscellaneous Claims – Federal Health, Education and Welfare Fund	\$420	\$0	\$0	\$0	\$0
01-01-02 Miscellaneous Claims – Department of Public Safety Federal Fund	0	2,407	0	0	0
01-01-02 Miscellaneous Claims – Federal Health and Health Lab Revenue Fund	24,986	0	0	0	0
01-01-02 Miscellaneous Claims – Workforce Commission Federal Account	21,469	3,750	0	0	0
01-01-02 Miscellaneous Claims – Railroad Commission Federal Fund	40	0	0	0	0
TOTAL, ALL STRATEGIES	\$46,915	\$6,157	\$0	\$0	\$0
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$46,915	\$6,157	\$0	\$0	\$0
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	\$0	\$0	\$0	\$0
81.041.000 State Energy Program					
02-01-01 Promote and manage energy programs	\$1,030,908	\$1,367,724	\$1,367,724	\$987,746	\$987,746
TOTAL, ALL STRATEGIES	\$1,030,908	\$1,367,724	\$1,367,724	\$987,746	\$987,746
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$1,030,908	\$1,367,724	\$1,367,724	\$987,746	\$987,746
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	\$0	\$0	\$0	\$0
81.041.001 State Energy Program – Stimulus					
02-01-01 Promote and manage energy programs	\$119,814	\$3,863,651	\$214,798,535	\$0	\$0
TOTAL, ALL STRATEGIES	\$119,814	\$3,863,651	\$214,798,535	\$0	\$0
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$119,814	\$3,863,651	\$214,798,535	\$0	\$0
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	============ \$0	\$0	\$0	\$0

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CFDA NUMBER / STRATEGY					
81.092.000 Pantex – Environmental Restoration – AIP	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
02-01-01 Promote and manage energy programs	\$203,635	\$239,642	\$239,642	\$242,038	\$242,038
TOTAL, ALL STRATEGIES	\$203,635	\$239,642	\$239,642	\$242,038	\$242,038
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$203,635	\$239,642	\$239,642	\$242,038	\$242,038
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	\$ 0	\$ 0	\$0	\$0
81.106.000 Transport of Transuranic Wastes to the Waste Isolation Plant – WIPP					
02-01-01 Promote and manage energy programs	\$60,826	\$34,000	\$34,000	\$59,000	\$59,000
TOTAL, ALL STRATEGIES	\$60,826	\$34,000	\$34,000	\$59,000	\$59,000
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$60,826	\$34,000	\$34,000	\$59,000	\$59,000
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	\$ 0	\$ 0	\$0	\$0
81.122.000 Energy Assurance Program – Stimulus					
02-01-01 Promote and manage energy programs	\$0	\$373,807	\$2,058,261	\$0	\$0
TOTAL, ALL STRATEGIES	\$0	\$373,807	\$2,058,261	\$0	\$0
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$0	\$373,807	\$2,058,261	\$0	\$0
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	\$0	======== \$0	\$0	\$0

Agency Code: 902 Agency Name: Comptroller of Public Accounts					
CFDA NUMBER / STRATEGY					
94 497 004 ENERGY STAR Appliance Debate Program - Stimulus	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013
81.127.001 ENERGY STAR Appliance Rebate Program – Stimulus					
02-01-01 Promote and manage energy programs	\$0	\$11,500,000	\$11,841,000	\$0	\$0
TOTAL, ALL STRATEGIES	\$0	\$11,500,000	\$11,841,000	\$0	\$0
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$0	\$11,500,000	\$11,841,000	\$0	\$0
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	\$0	\$0	\$0	\$0
81.128.000 Energy Efficiency and Conservation Block Grant Program – Stimulus					
02-01-01 Promote and manage energy programs	\$0	\$1,196,631	\$44,441,469	\$0	\$0
TOTAL, ALL STRATEGIES	\$0	\$1,196,631	\$44,441,469	\$0	\$0
ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0
TOTAL, FEDERAL FUNDS	\$0	\$1,196,631	\$44,441,469	\$0	\$0
ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	\$0	\$0	\$0	\$0

Agency Code: 902 Agency Name: Comptroller of Public Accounts									
CFDA NUMBER / STRATEGY									
SUMMARY LISTING OF FEDERAL PROGRAM AMOUNTS	EXP 2009	EST 2010	BUD 2011	BL 2012	BL 2013				
00.000.001 Miscellaneous Claims	\$46,915	\$6,157	\$0	\$0	\$0				
81.041.000 State Energy Program	1,030,908	1,367,724	1,367,724	987,746	987,746				
81.041.001 State Energy Program – Stimulus	119,814	3,863,651	214,798,535	0	0				
81.092.000 Pantex – Environmental Restoration – AIP	203,635	239,642	239,642	242,038	242,038				
81.106.000 Transport of Transuranic Wastes to the Waste Isolation Plant – WIPP	60,826	34,000	34,000	59,000	59,000				
81.122.000 Energy Assurance Program – Stimulus	0	373,807	2,058,261	0	0				
81.127.001 ENERGY STAR Appliance Rebate Program – Stimulus	0	11,500,000	11,841,000	0	0				
81.128.000 Energy Efficiency and Conservation Block Grant Program – Stimulus	0	1,196,631	44,441,469	0	0				
TOTAL, ALL STRATEGIES	\$1,462,098	\$18,581,612	\$274,780,631	\$1,288,784	\$1,288,784				
TOTAL, ADDITIONAL FEDERAL FUNDS FOR EMPLOYEE BENEFITS	0	0	0	0	0				
TOTAL, FEDERAL FUNDS	\$1,462,098	\$18,581,612	\$274,780,631	\$1,288,784	\$1,288,784				
TOTAL, ADDITIONAL GENERAL REVENUE FOR EMPLOYEE BENEFITS	\$0	\$0	\$0	======== \$0	\$ 0				

ASSUMPTIONS AND METHODOLOGY

The State Energy Conservation Office (SECO) applied for and received federal Department of Energy (DOE) funding for the State Energy Program (SEP). This program is located under CFDA number 81.041.000. The purpose of this program is to promote energy conservation and efficiency and reduce the rate of growth of energy demand by developing and implementing comprehensive state energy conservation plans supported by federal financial and technical assistance. SECO also received over \$290 million in formula grant funding from DOE through four separate programs as a result of the American Recovery and Reinvestment Act (ARRA). These programs are designed to conserve and protect energy supplies through energy efficiency, renewable energy, transportation efficiency and emergency planning projects.

POTENTIAL LOSS OF FEDERAL FUNDS

The State Energy Program Grant (SEP) from the DOE requires a 20 percent match by the recipient. Failure by the State Energy Conservation Office to provide this match would result in a loss of federal funds. Continued and future federal funding for this program (CFDA number 81.041.000) is dependent upon the DOE federal budget for future years. Continued and future federal funding for the Pantex Program (CFDA numbers 81.092.000 and 81.106.000) is also dependent upon the DOE federal budget for future years. Additional ARRA funding is not expected for the 2012-13 biennium.

Agency Code:	902 Agency Name: Comptroller	of Public Accounts				
FEDERAL FY	AWARD AMOUNT	EXPENDED SFY 2009	BUDGETED SFY 2010	ESTIMATED SFY 2011	TOTAL	DIFFERENCE FROM AWARD
81.041.001 St	ate Energy Program - Stimulus					
2009	\$218,782,000	\$119,814	\$3,863,651	\$214,798,535	\$218,782,000	\$0
TOTAL		\$119,814 =======	\$3,863,651	\$214,798,535	\$218,782,000 ========	\$0
EMPLOYEE B	BENEFITS PAYMENTS (*)	\$11,730 ============	\$65,077 	\$67,772 	\$144,579 =========	===========

^(*) Employee Benefits paid with federal funds are a subset of the total amounts above.

Agency Code:	902 Agency Name: Comptroller of I	Public Accounts				
FEDERAL FY	AWARD AMOUNT	EXPENDED SFY 2009	BUDGETED SFY 2010	ESTIMATED SFY 2011	TOTAL	DIFFERENCE FROM AWARD
81.122.000 En	nergy Assurance Program - Stimulus					
2009	\$2,432,068	\$0	\$373,807	\$2,058,261	\$2,432,068	\$0
TOTAL		\$0 ======	\$373,807 =========	\$2,058,261	\$2,432,068 =========	\$0
EMPLOYEE B	ENEFITS PAYMENTS (*)	\$0	\$0	\$0	\$0	

^(*) Employee Benefits paid with federal funds are a subset of the total amounts above.

Agency Code: 9	Agency Name: Comptroller of Public Acco	unts					
FEDERAL FY	AWARD AMOUNT	EXPENDED SFY 2009	BUDGETED SFY 2010	ESTIMATED SFY 2011	TOTAL	DIFFERENCE FROM AWARD	
81.127.001 ENE	81.127.001 ENERGY STAR Appliance Rebate Program - Stimulus						
2009	\$23,341,000	\$0	\$11,500,000	\$11,841,000	\$23,341,000	\$0	
TOTAL		\$0	\$11,500,000	\$11,841,000	\$23,341,000	\$0	
EMPLOYEE BE	NEFITS PAYMENTS (*)	\$0	\$0	\$0	\$0		

 $^{(\}mbox{\ensuremath{^{\star}}})$ Employee Benefits paid with federal funds are a subset of the total amounts above.

Agency Code:	902 Agency Name: Comptroller of Public Accou	ınts					
FEDERAL FY	AWARD AMOUNT	EXPENDED SFY 2009	BUDGETED SFY 2010	ESTIMATED SFY 2011	TOTAL	DIFFERENCE FROM AWARD	
81.128.000 Ene	81.128.000 Energy Efficiency and Conservation Block Grant - Stimulus						
2009	\$45,638,100	\$0	\$1,196,631	\$44,441,469	\$45,638,100	\$0	
TOTAL		\$0	\$1,196,631	\$44,441,469	\$45,638,100	\$0	
EMPLOYEE BE	ENEFITS PAYMENTS (*)	\$0	\$50,062	\$53,585	\$103,647		

^(*) Employee Benefits paid with federal funds are a subset of the total amounts above.

TEN PERCENT BIENNIAL BASE REDUCTION OPTIONS SCHEDULE - FISCAL PROGRAMS

Agency Code: 902 Agency Name: Comptroller of Public Accounts

Reduction Target: \$76,445,360

	Revenue Loss			Reduction Amount		
Item Priority and Name	2012	2013	Biennial Total	2012	2013	Biennial Total

1 1-1-4 Mixed Beverage

Category: Programs and Services - Grants, Loan or Pass-through Reductions

Collectively, the Unclaimed Property and Mixed Beverage Tax programs make up the bulk of the funds appropriated to the Comptroller's Fiscal Programs. From a dollars appropriated standpoint, other strategies are not material by comparison. For this reason, the entire 10 percent reduction in General Revenue funds is being taken from the two largest programs. The monies appropriated in the Mixed Beverage strategy are used to reimburse counties. Expenditures in this strategy are driven by receipts collected within the counties or incorporated municipalities. The reduction amount is needed to pay an estimated \$33.2 million in county mixed beverage reimbursements.

METHOD OF FINANCING:

0001 General Revenue Fund	\$0	\$0	\$0	\$16,600,102	\$16,600,103	\$33,200,205	
TOTAL, METHOD OF FINANCING	\$0	\$0	\$0	\$16,600,102	\$16,600,103	\$33,200,205	
ITEM TOTAL	\$0	\$0	\$0	\$16,600,102	\$16,600,103	\$33,200,205	_
FTE REDUCTIONS (From FY 2012 and FY 2	0.0	0.0	0.0				

2 1-1-8 Unclaimed Property

Category: Programs and Services – Grants, Loan or Pass-through Reductions

Collectively, the Unclaimed Property and Mixed Beverage Tax programs make up the bulk of the funds appropriated to the Comptroller's Fiscal Programs. From a dollars appropriated standpoint, other strategies are not material by comparison. For this reason, the entire 10 percent reduction in General Revenue funds is being taken from the two largest programs. The monies appropriated in the Unclaimed Property strategy are used to pay claims against the state of Texas. The majority of the recipients of these funds are local governments or citizens and expenditures are driven by claims requests. The reduction amount is needed to pay an estimated \$43.2 million in unclaimed property claims in the 2012-13 biennium.

METHOD OF FINANCING:

0001 General Revenue Fund	\$0	\$0	\$0	\$21,622,578	\$21,622,577	\$43,245,155	
TOTAL, METHOD OF FINANCING	\$0	\$0	\$0	\$21,622,578	\$21,622,577	\$43,245,155	
ITEM TOTAL	\$0	\$0	\$0	\$21,622,578	\$21,622,577	\$43,245,155	
FTE REDUCTIONS (From FY 2012 and FY 2013 Base Request) 0.0 0.0 0.0 0.0							

TEN PERCENT BIENNIAL BASE REDUCTION OPTIONS SCHEDULE - FISCAL PROGRAMS

Agency Code: 902 Agency Name: Comptro	ller of Public Accounts					
Reduction Target: \$76,445,360						
		Revenue Loss			Reduction Amour	nt
Item Priority and Name	2012	2013	Biennial Total	2012	2013	Biennial Total
AGENCY TOTALS:						
General Revenue Funds	\$0	\$0	\$0	\$38,222,680	\$38,222,680	\$76,445,360
General Revenue Funds – Dedicated	\$0	\$0	\$0	0	\$0	\$0
AGENCY GRAND TOTAL	\$ 0	\$0	\$ 0	\$38,222,680	\$38,222,680	\$76,445,360
AGENCY FTE REDUCTIONS (From FY 2012 and F)	======================================		=======================================	0.0	0.0	0.0

Texas Comptroller of Public Accounts Budget and Internal Accounting 111 E. 17th Street Austin, Texas 78774

Publication #96-439. Revised August 2010